

Chapter : 8183 Jordan Free and Development Zones Group

Creation : The Free Zones experience started in Jordan in 1973, A small free zone was established in Aqaba Port to develop the international commercial exchanges and transit commerce service. and due to the success of Free Zone in Aqaba, the public free zones establishment was expanded, and Zarqa Free Zone was established in 1983 and expansion in establishing public free zones continued until they reached (6) free zones distributed across the Kingdom's governorates, in 2011 the Free Zones Corporation was transferred into a private shareholding company wholly owned by the government under the name of Free Zones Corporation. In order to develop the investment climate with a wider comprehensive vision of the Free Zones and Developmental Areas, the Cabinet decided in the mid of 2016 to merge Free Zones Corporation and Jordan Free and Development Zones Corporation in one company under the name of " Free Zones and Development Zones Group"

Vision : Pioneering and excellence in attracting qualitative and quantitative investments supporting the national economy.

Mission : A core developer concerned with the management and development of free and development zones by providing an attractive and safe investment environment to enhance transit trade, develop international trade exchanges and encourage export industries and tourism activities, in effective partnership with the relevant entities with our commitment to community responsibility and the environment preservation.

Legal Framework : Private limited shareholding company owned by the Hashemite Kingdom of Jordan, the Minister of Finance represents the Company's General Assembly and it is registered at Companies Control Department under No. (810) and works under the umbrella of Investment Law for the year 2014.

Priorities and targeted results within the determined ceilings for the years 2026 - 2028 :

First Priority :

- Comprehensive modernization and development of services and institutional structure in free and development zones.

Key procedures to achieve the first priority :

- Implementing and supervising the outcomes of the stone chain processing study in the Blue Free Zone.
- Implementing the outcomes of the tender study to improve the existing road network and water network and establish and supervise a new reservoir in the Blue Free Zone.
- Numbering the streets and installing indicative signs within Zarqa Free Zone.
- Implementing tender outcomes, preparing studies, designs and tender documents to restart the Hashemite water well, implementing a transmission line linking it to the desalination plant, and stating the reality of well (14) in the Blue Free Zone.
- Implementing the outputs of the hydrological study of the airport free zone.
- Expanding the solar energy system in free and development zones.
- Establishing new warehouses (specialized business incubators for practicing e-commerce activity) in the airport's free zone.
- Establishing a customs yard and maintaining roads and infrastructure in the esteemed free zone.
- Implementing the first phase of the Ajloun National Park area, plot No. (292).
- Implementing the (Beach Park) project on the Corniche in the Dead Sea development area.
- Rehabilitating hotel building and visitor center in the Dead Sea development area.
- Various studies and consultations were conducted in the Dead Sea Development Zone and the Al-Sawan Development Zone.
- Road and infrastructure works for residential areas in the Dead Sea Development Zone.
- Implementing parking lots, roads and health facilities in the Al-Sawan Development Area, Plot No. (292) and Plot No. (22/214).

First Priority Outcomes :

- Increasing the level of satisfaction of stakeholders.

First priority-related program :

- Free Zone Management.
- Development Zones Management.

Second Priority :

- Enhancing investment attractiveness through effective promotion and marketing of free zones and development zones.

Key procedures to achieve the second priority :

- Implementing an integrated strategy for promotion and marketing in free zones.
- Implementing an integrated strategy for promotion and marketing in development areas.

Second Priority Outcomes :

- Achieving sustained revenue growth by attracting new investors, which will increase occupancy and expand economic activities in free and development zones.

Second priority-related program :

- Free Zone Management.
- Development Zones Management.

Tasks of the Ministry / Department :

- Establishing and managing free zones and developmental areas and obtaining necessary licenses and approvals including signing development contract.
- Establishing all necessary facilities for the free zones and developmental areas and providing necessary services.
- Developing lands inside free zones and developmental zones including infrastructure and superstructure.

The National objectives that the Ministry / Department contributes to achieving :

- Supporting engines of economic growth and stimulate business and investment environment.

The most important issues and challenges facing the Ministry / Department :

- Although infrastructure services in the Group's locations are of relatively good quality, they need to be continuously upgraded in capabilities and quality.
- Although the occupancy rate of investment units in some areas may be as high as 95%, the occupancy rate is still low in others, reflecting negatively on the public occupancy ratio of 72%.
- A part of services provided by the group for the service recipients not transferred into electronic services.

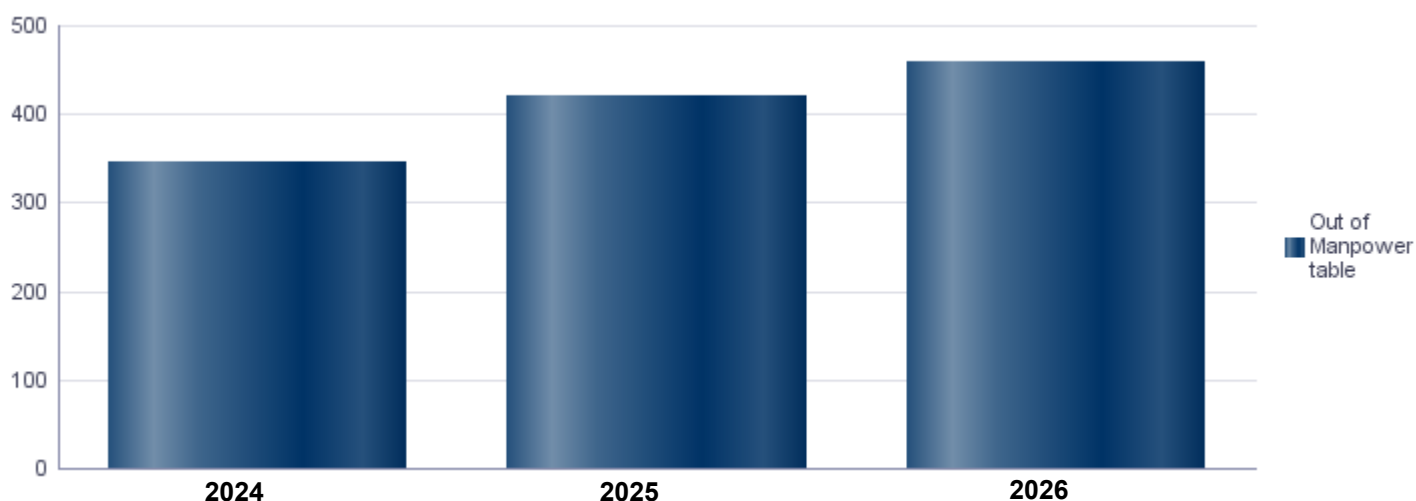
Chapter : 8183 Jordan Free and Development Zones Group

Strategic goals of the Ministry/ Department/ Unit and Performance Measurement Indicators

Strategic Objective	Performance Indicator	Base year	Value	Actual Value	Target Value	Preliminary Self Evaluation	Target Value			
				2024	2025	2025	2026	2027	2028	
				1 - Increasing investments to promote export industries, trade development, transit trade and tourism product.	1	Volume of commercial activity of goods and heavy duty machines entering and exiting the Free Zones (million JDs).	2022	4827	4928	4909
	2	Volume of the Group's annual revenues (million JDs).	2022	22.7	27	25	28	29	30	31
	3	Number of new investment contracts.	2022	59	63	74	65	67	69	71
2 - Developing and enhancing performance and institutional capacity, commitment to community responsibility and environmental conservation.	1	Percentage of stakeholders satisfaction.	2022	%76	%79	%75	%81	%83	%84.5	%85.5
	2	Percentage of employees satisfaction.	2022	%74	%77	%79	%80	%81	%82	%83
	3	Number of community service initiatives.	2022	3	5	4	2	4	5	6
	4	Number of complaints received by service centers.	2022	11	3	6	7	6	5	4

Number of Staff in the Ministry/ Department/ Unit

Group	Job	2024			2025			Preliminary 2026		
		Male	Female	Total	Male	Female	Total	Male	Female	Total
Out of Manpower table	Company's jobs	262	83	345	326	94	420	346	111	457
Total Cost of Salaries		4212070	1303826	5515896	4514840	1392160	5907000	5189386	1598614	6788000



Most notable information about the Ministry/Department/Unit

No.	Description	base year	Value	Primary 2025	Estimatec 2026												
					Irbid	Mafraq	Jarsh	Ajloun	Amman	Balqa'	Zaraq'	Madaba	Karak	Ma'an	Tafila	Aqaba	Total
1	Number of public free zones.	2019	6	6	0	1	0	0	3	0	1	0	1	0	0	0	6
2	Number of developmental zones.	2019	2	2	0	0	0	1	0	1	0	0	0	0	0	0	2

Chapter : 8183 Jordan Free and Development Zones Group

(In JDs)

Current Activities Appropriations According to Program								
Prog.	Activites		Actual	Estimated	Re-estimated	Estimated	Indicative	Indicative
			2024	2025	2025	2026	2027	2028
9533	601	Free areas management	10547267	11418000	11323000	12914000	13510000	14073000
	Total of Program		10547267	11418000	11323000	12914000	13510000	14073000
9534	601	Developmental areas management	1950445	2974000	2850000	3320000	3363000	3441000
	Total of Program		1950445	2974000	2850000	3320000	3363000	3441000
Total			12497712	14392000	14173000	16234000	16873000	17514000

Capital Projects Appropriations According to Program								
Prog.	Projects		Actual	Estimated	Re-estimated	Estimated	Indicative	Indicative
			2024	2025	2025	2026	2027	2028
9533	001	Sustaining and developing services of free and development zones	884171	2500000	2250000	2200000	2200000	2200000
	002	Development of the Infrastructure of Free Zone / Zarqa.	1227348	2750000	2600000	1200000	1200000	1200000
	003	Development of the Infrastructure of Free Zone / Al-mwaqer	35038	100000	100000	100000	100000	100000
	004	Development of the Infrastructure of the Free Zone / Airport	749806	1700000	1700000	1200000	2150000	2150000
	006	Community Development of Free Zones.	0	100000	50000	100000	100000	100000
	007	Marketing and promotion of free zones.	14725	100000	50000	100000	100000	100000
	Total of Program		2911088	7250000	6750000	4900000	5850000	5850000
9534	001	Local community development	14537	100000	100000	100000	100000	100000
	002	Development of Eastern Coast of the Dead Sea.	273716	1250000	1250000	3500000	4000000	4000000
	003	Development of Ajloun Development Zone	30140	400000	400000	4000000	3750000	3000000
	004	Marketing and promoting the developmental areas	32398	100000	100000	100000	100000	100000
	005	Public services in the Dead Sea Development Zone	35617	400000	350000	500000	500000	500000
	006	Cable Car / Ajloun governorate	106709	260000	200000	200000	200000	200000
	Total of Program		493117	2510000	2400000	8400000	8650000	7900000
Total			3404205	9760000	9150000	13300000	14500000	13750000

**Overall Summary of Expenditures for Chapter 8183- Jordan Free and Development Zones Group
for the Years 2024 - 2028**

(In JDs)

Description	Actual	Estimated	Re-estimated	Estimated	Difference between estimated 2026 and re-estimated 2025	Indicative	
	2024	2025	2025	2026		2027	2028
Current Expenditure	12,497,712	14,392,000	14,173,000	16,234,000	2,061,000	16,873,000	17,514,000
Capital Expenditure	3,404,205	9,760,000	9,150,000	13,300,000	4,150,000	14,500,000	13,750,000
Total current and capital expenditure	15,901,917	24,152,000	23,323,000	29,534,000	6,211,000	31,373,000	31,264,000

Most notable differences between estimated appropriations for 2026 and re-estimated for 2025

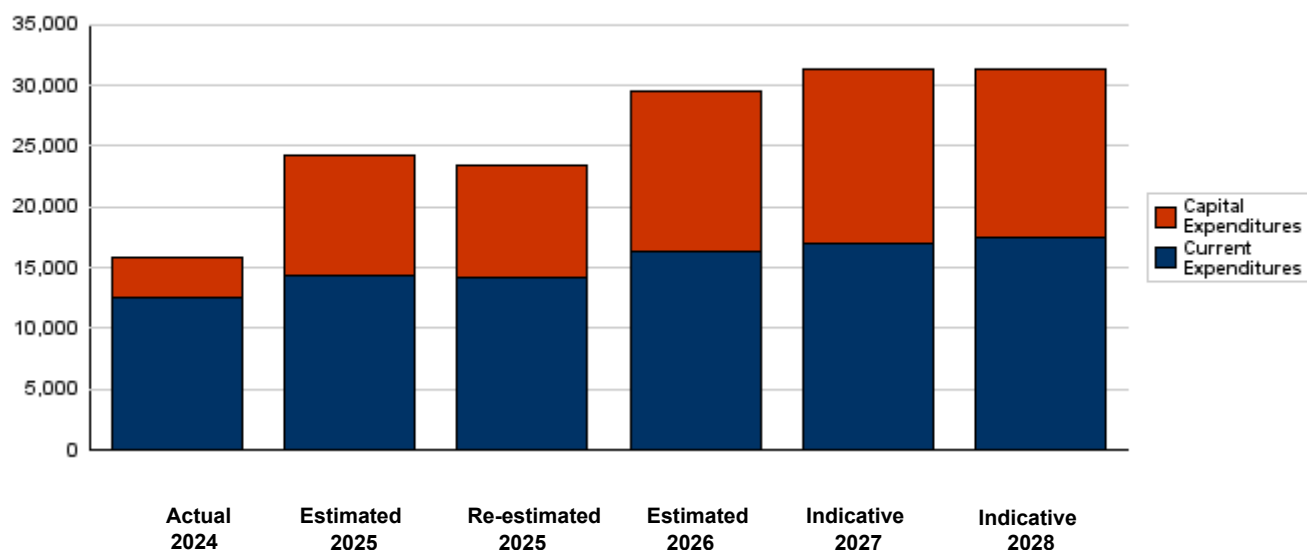
Current expenditure :

- Compensation of employees group increased by (891) thousand JDs. This increase came as a result of the natural increase in salaries, appointment costs, and new vacancies costs for the year 2026.
- Operating expenditures allocations increased by (1.243) million JDs. This increase was apportioned in the majority of operating expenditures, most notably income tax item.
- Other expenditure appropriations decreased by (73) thousand JDs.

Capital expenditure :

- Capital expenditures increased by (4.150) million JDs as a result of increased allocations to some projects and decrease in others, most notably:
- The appropriations of eastern coast of the Deadsea development increased by (2.250) million JDs.
- The appropriations of the project for developing the Ajloun developmental zone increased by (3.600) million JDs.
- Allocations for the public services project in the Dead Sea Development Zone increased by (150) thousand JDs.
- The appropriations of Free Zone infrastructure development project/Zarqa decreased by (1.400) million JDs.
- Allocations of the free zone infrastructure development project/Airport decreased by (500) thousand JDs.
- Allocations for the project to sustain and develop free zone and development regions decreased by (50) thousand JDs.

(Thousands of JDs) Graph of the current and capital expenditures for the years 2024 - 2028



Budget Summary

Chapter : 8183 Jordan Free and Development Zones Group

(In JDs)

Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
Revenues						
141	Property Income Revenues	7537244	7350000	7350000	7750000	7906000
142	Revenues of Selling Goods and Services	23218474	23728000	23728000	30003000	33140000
Total Revenues		30755718	31078000	31078000	37753000	41046000
Expenditures						
A - Current Expenditures						
211	Salaries, Wages and Allowances	4883143	5247000	5237000	6008000	6206000
212	Social Security Contributions	632753	660000	660000	780000	812000
221	Use of Goods and Services	4990830	7125000	6916000	8159000	9189000
282	Other Miscellaneous Expenditures	1990986	1360000	1360000	1287000	1307000
Total Current Expenditures		12497712	14392000	14173000	16234000	17514000
B - Capital Expenditures						
202001	Capital - Domestic Funding	3404205	9760000	9150000	13300000	13750000
Total Capital Expenditures		3404205	9760000	9150000	13300000	13750000
Total Expenditures		15901917	24152000	23323000	29534000	31264000
Deficit \ Surplus before Financing		14853801	6926000	7755000	8219000	9782000
FINANCING BUDGET						
A - Uses						
5114001	Transferring the surplus of governmental units to the Treasury	5000000	6000000	14000000	11000000	11000000
5119007	Reserves for Liabilities Repayment	21599000	18544000	15354000	12573000	8895000
5119008	Repayment of Liabilities	2406801	0	0	0	0
Total Uses		29005801	24544000	29354000	23573000	19895000
B - Sources						
4113001	Budget Surplus before financing	14853801	6926000	7755000	8219000	9782000
4119004	Usage of reserves for liabilities repayment	14152000	17618000	21599000	15354000	10113000
Total Sources		29005801	24544000	29354000	23573000	19895000
Deficit \ Surplus after Financing		0	0	0	0	0

Revenues

Chapter : 8183 Jordan Free and Development Zones Group

(In JDs)

Group No.	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
1415		Royalty						
	901	Rents received by government units						
	002	Rents Allowance of Free Zones	7537244	7350000	7350000	7750000	7828000	7906000
		Total of Item	7537244	7350000	7350000	7750000	7828000	7906000
		Total	7537244	7350000	7350000	7750000	7828000	7906000
1421		Sales of Market Governmental Units						
	066	Current Revenues of Free Zones						
	001	Revenues of services allowance for Special Free Zones	3828200	3300000	3300000	3500000	3535000	3570000
	002	Waiver Fees Revenues	3866735	3600000	3600000	3800000	3838000	3876000
	003	Storing charges revenues	3365979	2700000	2700000	3000000	3030000	3060000
	004	Insurance premiums revenues	1650538	1500000	1500000	1800000	1818000	1836000
	005	General services charges revenues	4672395	4400000	4400000	4500000	4545000	4590000
	006	Waters costs revenues	189161	270000	270000	270000	273000	275000
	007	Fines revenues (licensing, delay of rental contracts, administration)	380940	400000	400000	400000	404000	408000
	008	Revenues of fees (licensing and registration)	407429	610000	610000	200000	202000	204000
	009	Revenues of trade value variances	435196	425000	425000	450000	455000	459000
	010	Revenues of vehicles access	1228690	1200000	1200000	1300000	1313000	1326000
	011	Internet services revenues	397079	380000	380000	380000	384000	388000
	999	Miscellaneous Revenues	343775	903000	903000	903000	912000	921000
		Total of Item	20766117	19688000	19688000	20503000	20709000	20913000
	067	Current revenues of the developmental areas						
	001	Selling and renting lands for developmental areas	986824	2129000	2129000	7000000	7717000	8562000
	002	Revenues of Teleferik and Al-Suwan Developmental Area	1465533	1911000	1911000	2500000	3659000	3665000
		Total of Item	2452357	4040000	4040000	9500000	11376000	12227000
		Total	23218474	23728000	23728000	30003000	32085000	33140000
		Total Revenues	30755718	31078000	31078000	37753000	39913000	41046000

Overall Summary of Current Expenditures for the Years 2024 - 2028

Chapter : 8183 Jordan Free and Development Zones Group

(In JDs)

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	2747602	2805000	2805000	3500000	3560000	3620000
	106	Family Cost of Living Allowance	122429	125000	125000	133000	146000	151000
	111	Additional Allowance	1152843	1237000	1237000	1295000	1320000	1355000
	113	Transportation Allowance	80163	100000	95000	100000	100000	100000
	114	Transport Allowance	18512	30000	25000	30000	30000	30000
	116	Employees' Bonuses	761594	950000	950000	950000	950000	950000
		Total	4883143	5247000	5237000	6008000	6106000	6206000
2121		Social Security Contributions						
	301	Social Security	632753	660000	660000	780000	796000	812000
		Total	632753	660000	660000	780000	796000	812000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	201	Rents	716860	775000	775000	775000	775000	775000
	202	Telecommunications Services	55092	60000	56000	60000	60000	60000
	203	Water	144315	150000	145000	150000	150000	150000
	204	Electricity	667284	1100000	1000000	1050000	1060000	1070000
	205	Fuels	179280	200000	190000	200000	200000	200000
	206	Maintenance of Machines, furniture and acce	164853	355000	300000	340000	345000	350000
	207	Maintenance of vehicles, equipment and acce	54259	58000	58000	60000	60000	60000
	208	Repair and maintenance of buildings and acc	153629	157000	155000	157000	157000	157000
	209	Stationery,Publications and Office Supplies	82199	95000	90000	95000	95000	95000
	210	Substances and raw materials (medicines, cl	93920	115000	110000	115000	115000	115000
	211	Cleaning services and supplies including cle	564188	800000	795000	800000	800000	800000
	212	Insurance	195433	305000	305000	310000	310000	310000
	213	Official Travel Missions	3190	15000	10000	10000	10000	10000
	214	Goods and services expenses	1916328	2940000	2927000	4037000	4537000	5037000
		Total	4990830	7125000	6916000	8159000	8674000	9189000
28		Other Expenditures						
2821		Other Current Expenditures						
	302	Contributions	1657526	974000	974000	1100000	1110000	1120000
	303	Scientific scholarships and training courses	32480	50000	50000	45000	45000	45000
	305	Non-Employees' Bonuses	300980	336000	336000	142000	142000	142000
		Total	1990986	1360000	1360000	1287000	1297000	1307000
		Total of Chapter	12497712	14392000	14173000	16234000	16873000	17514000

Overall Summary of Capital Expenditures for the Years 2024 - 2028

Chapter : 8183 Jordan Free and Development Zones Group

(In JDs)

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
		Expenditures						
22		Use of Goods and Services						
2211		Use of Goods and Services						
	512	Operating and Sustaining Expenditures	465697	1515000	1365000	1815000	2015000	2015000
Total			465697	1515000	1365000	1815000	2015000	2015000
28		Other Expenditures						
2822		Other Capital Expenditures						
	504	Studies, Research and Consultations	332370	350000	300000	700000	700000	700000
Total			332370	350000	300000	700000	700000	700000
		Fixed Assets						
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions	2160244	7110000	6800000	10000000	11200000	10450000
Total			2160244	7110000	6800000	10000000	11200000	10450000
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices	423194	785000	685000	585000	585000	585000
	506	Vehicles and Equipment	22700	0	0	200000	0	0
Total			445894	785000	685000	785000	585000	585000
Total of Chapter			3404205	9760000	9150000	13300000	14500000	13750000

Appropriations directed for females and child according to chapter : 8183 Jordan Free and Development Zones Group

(In JDs)

Description	2024	2025	2026	2027	2028
Females	1,303,826	1,392,160	1,598,614	1,623,386	1,644,428
Child	0	0	0	0	0
Appropriations distributed according to population index					
Females	4,881,430	8,575,150	10,690,620	11,501,370	11,395,620
Child	3,738,968	6,568,200	8,188,560	8,809,560	8,728,560
Total appropriations directed for females	6,185,256	9,967,310	12,289,234	13,124,756	13,040,048
Total appropriations directed for Child	3,738,968	6,568,200	8,188,560	8,809,560	8,728,560

9533 Program Free Zones Administration**Objective of the program :**

Promoting the level of services and procedures in the free zones to contribute to improving the competitive position and competitive capacities.

The strategic objective related to the program :

- Increasing investments to promote export industries, trade development, transit trade and tourism product.
- Developing and enhancing performance and institutional capacity, commitment to community responsibility and environmental conservation

Directorates associated with the program :

- Infrastructure Services Directorate.
- Airport Free Zone Administration.
- Zarqa Free Zone Administration.
- Mwaqar Free Zone Administration.
- Investment, Communication and Media Promotion Directorate.

Services provided by the program :

- Equipping free zones with infrastructure and superstructure for the purpose of offering investment opportunities in various activities (commercial, industrial and service).
- Equipping free zones with the necessary squares and warehouses that cover investors' needs.

Program's main outputs and results during the years (2026 -2028):

- Improving the quality of infrastructure and basic services in all free zones to meet investors' needs.
- Raising operational efficiency and upgrading squares and warehouses in line with global standards and increasing the absorptive capacity of investors.
- Increasing the volume of foreign and domestic investments by improving the business environment and providing competitive investment opportunities.
- Enhancing investor and customer satisfaction by simplifying procedures and accelerating services provided.

The Program's challenges :

- Old infrastructure in some free zones, which requires significant updates to keep up with investors' requirements.
- Lack of adequate financial resources to support modern expansion projects and equipment in free zones.
- Environmental challenges and societal responsibility in providing environmentally friendly solutions commensurate with environmental conservation policies.
- Limited coordination between different entities, which affects the efficiency of project implementation and the improvement of services.

Actions to address challenges and improve services provided:

- Launching projects to modernize infrastructure with a dedicated budget and prioritize areas requiring immediate updates.
- Activating investment and financing partnerships with local and international entities to support development and expansion projects in free zones.
- Adopting environmental sustainability standards by installing renewable energy systems and improving waste management within free zones.
- Enhanced coordination among directorates through the organization of periodic meetings and the development of clear policies to improve communication and efficient implementation of projects.

The needs of both genders:

Developing policies to ensure equal opportunities in employment and promotions between the both sexes, developing training programs for women, creating a work environment that suits work-life balance, and holding workshops on the importance of women's empowerment and qualitative equality.

Staff working in the program :

The program is implemented through a functional staff in 2025 estimated with (321) staff, including (240) males and (81) females .

Appropriations directed for females and child**(In JDs)**

Description	2024	2025	2026	2027	2028
Females	1,208,305	1,285,402	1,474,654	1,495,093	1,507,206
Child	0	0	0	0	0
Appropriations directed according to population index					
Females	4,074,847	6,379,780	5,625,900	6,314,450	6,556,500
Child	3,121,159	4,886,640	4,309,200	4,836,600	5,022,000
Total appropriations directed for females	5,283,152	7,665,182	7,100,554	7,809,543	8,063,706
Total appropriations directed for Child	3,121,159	4,886,640	4,309,200	4,836,600	5,022,000

Chapter 8183 - Jordan Free and Development Zones Group

9533 Program Free Zones Administration

Key Performance Indicators for Program									
Performance Measurement Indicator		Base Year	Value	Actual value	Target value	PreliminarySelf Evaluation	Target Value		
				2024	2025	2025	2026	2027	2028
1	Percentage of occupies areas out of developed areas in the free zones.	2022	%69	%71	%75	%72	%74	%76	%78
2	Percentage of digital transformation of services.	2022	%10	%10	%10	%10	%50	%75	%100

Appropriations 9533 Program Free Zones Administration Per Activities and Projects

(In JDs)

Activities and Projects		Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027 2028	
Current Expenditures		10,547,267	11,418,000	11,323,000	12,914,000	13,510,000	14,073,000
601	Free areas management	10,547,267	11,418,000	11,323,000	12,914,000	13,510,000	14,073,000
Capital Expenditures		2,911,088	7,250,000	6,750,000	4,900,000	5,850,000	5,850,000
001	Sustaining and developing services of free and development zones	884,171	2,500,000	2,250,000	2,200,000	2,200,000	2,200,000
002	Development of the Infrastructure of Free Zone / Zarqa.	1,227,348	2,750,000	2,600,000	1,200,000	1,200,000	1,200,000
003	Development of the Infrastructure of Free Zone / Al-mwager	35,038	100,000	100,000	100,000	100,000	100,000
004	Development of the Infrastructure of the Free Zone / Airport	749,806	1,700,000	1,700,000	1,200,000	2,150,000	2,150,000
006	Community Development of Free Zones.	0	100,000	50,000	100,000	100,000	100,000
007	Marketing and promotion of free zones.	14,725	100,000	50,000	100,000	100,000	100,000
Program		2,911,088	7,250,000	6,750,000	4,900,000	5,850,000	5,850,000
Total Program		13,458,355	18,668,000	18,073,000	17,814,000	19,360,000	19,923,000

Program : 9533 - Free Zones Administration								
Activity : 601 - Free areas management								
Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	2343339	2405000	2405000	3030000	3075000	3095000
	106	Family Cost of Living Allowance	108692	110000	110000	115000	125000	127000
	111	Additional Allowance	1041956	1100000	1100000	1120000	1140000	1160000
	113	Transportation Allowance	73801	90000	85000	90000	90000	90000
	114	Transport Allowance	13712	19000	19000	19000	19000	19000
	116	Employees' Bonuses	661594	800000	800000	800000	800000	800000
		Total	4243094	4524000	4519000	5174000	5249000	5291000
2121		Social Security Contributions						
	301	Social Security	545374	570000	570000	670000	676000	682000
		Total	545374	570000	570000	670000	676000	682000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	201	Rents	666860	725000	725000	725000	725000	725000
	202	Telecommunications Services	45000	45000	43000	45000	45000	45000
	203	Water	75984	70000	70000	70000	70000	70000
	204	Electricity	486543	750000	700000	710000	710000	710000
	205	Fuels	179280	200000	190000	200000	200000	200000
		001 Heating	31181	35000	32000	35000	35000	35000
		002 Saloon vehicles	48099	55000	52000	55000	55000	55000
		003 Transport vehicles and heavy equipment	100000	110000	106000	110000	110000	110000
	206	Maintenance of Machines, furniture and accessories	15000	20000	15000	15000	20000	25000
	207	Maintenance of vehicles, equipment and accessories	47423	50000	50000	50000	50000	50000
	208	Repair and maintenance of buildings and accessories	148629	150000	150000	150000	150000	150000
	209	Stationery, Publications and Office Supplies	45000	60000	60000	60000	60000	60000
	210	Substances and raw materials (medicines, clothes, food, films, etc..)	69875	90000	87000	90000	90000	90000
	211	Cleaning services and supplies including cleaning contracts	529652	575000	570000	575000	575000	575000
	212	Insurance	190000	255000	255000	260000	260000	260000
	213	Official Travel Missions	2260	12000	7000	8000	8000	8000
	214	Goods and services expenses	1519416	2277000	2267000	3074000	3574000	4074000
		008 Advertisements and subscriptions	39174	45000	45000	45000	45000	45000
		013 Services, security and guarding contracts	1283362	1300000	1300000	1300000	1300000	1300000
		028 Professional services expenditures	18000	20000	17000	20000	20000	20000
		056 Legal consultations	54527	23000	20000	23000	23000	23000
		084 Fees and licenses	3000	7000	5000	6000	6000	6000
		099 Income tax	0	702000	702000	1500000	2000000	2500000
		108 Cases and fees	97312	150000	150000	150000	150000	150000
		121 Administrative expenses	24041	30000	28000	30000	30000	30000
		Total	4020922	5279000	5189000	6032000	6537000	7042000
28		Other Expenditures						
2821		Other Current Expenditures						
	302	Contributions	1574918	858000	858000	890000	900000	910000
		014 Saving Fund contribution	228105	283000	283000	350000	350000	350000
		016 Health insurance contributions	195000	250000	250000	400000	400000	400000
		028 End of Service Compensation	1151813	325000	325000	140000	150000	160000
	303	Scientific scholarships and training courses	28480	35000	35000	35000	35000	35000
	305	Non-Employees' Bonuses	134479	152000	152000	113000	113000	113000
		006 Bonuses for the members of board of directors	107000	107000	107000	107000	107000	107000
		018 Purchase of day workers' services	27479	45000	45000	6000	6000	6000
		Total	1737877	1045000	1045000	1038000	1048000	1058000
		Total of Activity	10547267	11418000	11323000	12914000	13510000	14073000
		Total of Program	10547267	11418000	11323000	12914000	13510000	14073000

Capital Expenditures According to Program and Projects for the Years 2024 - 2028

Chapter : 8183 Jordan Free and Development Zones Group

(In JDs)

Program : 9533 Free Zones Administration

Project : 001 Sustaining and developing services of free and development zones

Source Of Fund : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
22		Use of Goods and Services						
2211		Use of Goods and Services						
	512	Operating and Sustaining Expenditures						
	013	Services contracts	183814	200000	200000	200000	200000	200000
	109	Computer network expansions	184606	500000	500000	700000	900000	900000
	118	Repayment of due claims	0	15000	15000	15000	15000	15000
		Total of Item	368420	715000	715000	915000	1115000	1115000
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	040	Constructions	69857	1000000	850000	500000	500000	500000
		Total of Item	69857	1000000	850000	500000	500000	500000
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	001	Computers and accessories	65305	70000	70000	70000	70000	70000
	003	Office supplies and equipment	7889	15000	15000	15000	15000	15000
	060	Surveillance equipment	350000	700000	600000	500000	500000	500000
		Total of Item	423194	785000	685000	585000	585000	585000
	506	Vehicles and Equipment						
	001	Saloon cars	22700	0	0	0	0	0
	003	Pick-up vehicles	0	0	0	130000	0	0
	014	Heavy equipment	0	0	0	70000	0	0
		Total of Item	22700	0	0	200000	0	0
		Total of Project	884171	2500000	2250000	2200000	2200000	2200000

Project : 002 Development of the Infrastructure of Free Zone / Zarqa.

Source Of Fund : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
28		Other Expenditures						
2822		Other Capital Expenditures						
	504	Studies, Research and Consultations						
	015	Studies, consultations and engineering diagrams	130667	250000	200000	200000	200000	200000
		Total of Item	130667	250000	200000	200000	200000	200000
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	040	Constructions	1096681	2500000	2400000	1000000	1000000	1000000
		Total of Item	1096681	2500000	2400000	1000000	1000000	1000000
		Total of Project	1227348	2750000	2600000	1200000	1200000	1200000

Project : 003 Development of the Infrastructure of Free Zone / Al-mwaqer

Source Of Fund : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	040	Constructions	35038	100000	100000	100000	100000	100000
		Total of Item	35038	100000	100000	100000	100000	100000
		Total of Project	35038	100000	100000	100000	100000	100000

Capital Expenditures According to Program and Projects for the Years 2024 - 2028

Chapter : 8183 Jordan Free and Development Zones Group

(In JDs)

Program : 9533 Free Zones Administration

Project : 004 Development of the Infrastructure of the Free Zone / Airport

Source Of Fund : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	040	Constructions	749806	1700000	1700000	1200000	2150000	2150000
		Total of Item	749806	1700000	1700000	1200000	2150000	2150000
		Total of Project	749806	1700000	1700000	1200000	2150000	2150000

Project : 006 Community Development of Free Zones.

Source Of Fund : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
22		Use of Goods and Services						
2211		Use of Goods and Services						
	512	Operating and Sustaining Expenditures						
	072	In kind and cash aids	0	100000	50000	100000	100000	100000
		Total of Item	0	100000	50000	100000	100000	100000
		Total of Project	0	100000	50000	100000	100000	100000

Project : 007 Marketing and promotion of free zones.

Source Of Fund : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
22		Use of Goods and Services						
2211		Use of Goods and Services						
	512	Operating and Sustaining Expenditures						
	082	Marketing and promotion	14725	100000	50000	100000	100000	100000
		Total of Item	14725	100000	50000	100000	100000	100000
		Total of Project	14725	100000	50000	100000	100000	100000
		Total of Program	2911088	7250000	6750000	4900000	5850000	5850000

9534 Program Developmental Areas Administration

Objective of the program :

Developing and completing the infrastructure and superstructure related to the developmental zones as a pillar to perform effective investment activities.

The strategic objective related to the program :

- Increasing investments to promote export industries, trade development, transit trade and tourism product.
- Developing and enhancing performance and institutional capacity, commitment to community responsibility and environmental conservation

Directorates associated with the program :

- Investors Services Directorate in the Developmental Zones.
- Financial and Administrative Affairs Directorate in the Developmental Zones.
- Projects and Infrastructure Directorate in the Developmental Zones.
- Dead Sea Developmental Directorate.
- Alsswan Developmental Directorate.
- Investment, Communication and Media Promotion Directorate.

Services provided by the program :

- Launching tourism investment opportunities in Alsswan developmental zone and Dead Sea developmental zone.
- Receiving tourists and visitors for Ajloun Cable Car project and Prince Hussein Bin Abdullah II park in the Dead Sea.

Program's main outputs and results during the years (2026 -2028):

- Completion of infrastructure equipment in the development zones (Dead Sea, Alssawan) to support investment and tourism activities.
- Increasing the number of tourism investment opportunities by launching new projects in targeted development areas.
- Raising the percentage of tourism and visitors to major tourist sites such as Ajloun Cable Car.
- Achieving an annual growth in investment revenues derived from activities in the developmental zones.

The Program's challenges :

- Seasonal changes affecting tourist turnout in some areas, reducing returns at certain times.
- Difficulty in attracting new investments due to regional competition and opportunities in other countries.
- Environmental challenges that require special equipment to protect tourist areas and ensure their sustainability.
- Political instability and continued military events in neighbouring countries.

Actions to address challenges and improve services provided:

- Seeking partnerships with the private sector to develop new investment projects.
- Diversification of tourism activities throughout the year to reduce the impact of the seasons and enhance the continuity of tourism attractions.
- Launching international promotional campaigns in coordination with the Directorate of Investment Promotion, Communication and Media to highlight investment opportunities.
- Adopting environmental sustainability practices to ensure the protection of developmental zones such as waste management and the preservation of the natural environment.

Staff working in the program :

The program is implemented through a functional staff in 2025 estimated with (99) staff, including (86) males and (13) females .

Appropriations directed for females and child

(In JDs)

Description	2024	2025	2026	2027	2028
Females	95,521	106,758	123,960	128,293	137,222
Child	0	0	0	0	0
Appropriations directed according to population index					
Females	806,583	2,195,370	5,064,720	5,186,920	4,839,120
Child	617,808	1,681,560	3,879,360	3,972,960	3,706,560
Total appropriations directed for females	902,104	2,302,128	5,188,680	5,315,213	4,976,342
Total appropriations directed for Child	617,808	1,681,560	3,879,360	3,972,960	3,706,560

Key Performance indicators for Program

Performance Measurement Indicator	Base Year	Value	Actual value	Target value	PreliminaySelf Evaluation	Target Value		
			2024	2025		2025	2026	2027
1 Number of concluded investment agreements.	2022	8	5	10	16	12	14	16

Chapter 8183 - Jordan Free and Development Zones Group

9534 Program Developmental Areas Administration

Appropriations 9534 Program Developmental Areas Administration Per Activities and Projects

(In JDs)

Activities and Projects		Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative	
						2027	2028
Current Expenditures		1,950,445	2,974,000	2,850,000	3,320,000	3,363,000	3,441,000
601	Developmental areas management	1,950,445	2,974,000	2,850,000	3,320,000	3,363,000	3,441,000
Capital Expenditures		493,117	2,510,000	2,400,000	8,400,000	8,650,000	7,900,000
001	Local community development	14,537	100,000	100,000	100,000	100,000	100,000
002	Development of Eastern Coast of the Dead Sea.	273,716	1,250,000	1,250,000	3,500,000	4,000,000	4,000,000
003	Development of Ajloun Development Zone	30,140	400,000	400,000	4,000,000	3,750,000	3,000,000
004	Marketing and promoting the developmental areas	32,398	100,000	100,000	100,000	100,000	100,000
005	Public services in the Dead Sea Development Zone	35,617	400,000	350,000	500,000	500,000	500,000
006	Cable Car / Ajloun governorate	106,709	260,000	200,000	200,000	200,000	200,000
Program		493,117	2,510,000	2,400,000	8,400,000	8,650,000	7,900,000
Total Program		2,443,562	5,484,000	5,250,000	11,720,000	12,013,000	11,341,000

Current Expenditures According to Program and Activities for the Years 2024 - 2028

Chapter : 8183 - Jordan Free and Development Zones Group

(In JDs)

Program : 9534 - Developmental Areas Administration								
Activity : 601 - Developmental areas management								
Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	404263	400000	400000	470000	485000	525000
	106	Family Cost of Living Allowance	13737	15000	15000	18000	21000	24000
	111	Additional Allowance	110887	137000	137000	175000	180000	195000
	113	Transportation Allowance	6362	10000	10000	10000	10000	10000
	114	Transport Allowance	4800	11000	6000	11000	11000	11000
	116	Employees' Bonuses	100000	150000	150000	150000	150000	150000
		Total	640049	723000	718000	834000	857000	915000
2121		Social Security Contributions						
	301	Social Security	87379	90000	90000	110000	120000	130000
		Total	87379	90000	90000	110000	120000	130000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	201	Rents	50000	50000	50000	50000	50000	50000
	202	Telecommunications Services	10092	15000	13000	15000	15000	15000
	203	Water	68331	80000	75000	80000	80000	80000
	204	Electricity	180741	350000	300000	340000	350000	360000
	206	Maintenance of Machines, furniture and accessories	149853	335000	285000	325000	325000	325000
	207	Maintenance of vehicles, equipment and accessories	6836	8000	8000	10000	10000	10000
	208	Repair and maintenance of buildings and accessories	5000	7000	5000	7000	7000	7000
	209	Stationery, Publications and Office Supplies	37199	35000	30000	35000	35000	35000
	210	Substances and raw materials (medicines, clothes, food, films, etc..)	24045	25000	23000	25000	25000	25000
	211	Cleaning services and supplies including cleaning contracts	34536	225000	225000	225000	225000	225000
	212	Insurance	5433	50000	50000	50000	50000	50000
	213	Official Travel Missions	930	3000	3000	2000	2000	2000
	214	Goods and services expenses	396912	663000	660000	963000	963000	963000
	008	Advertisements and subscriptions	4402	15000	15000	15000	15000	15000
	013	Services, security and guarding contracts	221190	200000	200000	200000	200000	200000
	028	Professional services expenditures	3039	10000	10000	10000	10000	10000
	056	Legal consultations	22000	22000	20000	22000	22000	22000
	084	Fees and licenses	3390	6000	5000	6000	6000	6000
	099	Income tax	83289	200000	200000	500000	500000	500000
	108	Cases and fees	56056	200000	200000	200000	200000	200000
	121	Administrative expenses	3546	10000	10000	10000	10000	10000
		Total	969908	1846000	1727000	2127000	2137000	2147000
28		Other Expenditures						
2821		Other Current Expenditures						
	302	Contributions	82608	116000	116000	210000	210000	210000
	014	Saving Fund contribution	34200	41000	41000	50000	50000	50000
	016	Health insurance contributions	23408	50000	50000	100000	100000	100000
	028	End of Service Compensation	25000	25000	25000	60000	60000	60000
	303	Scientific scholarships and training courses	4000	15000	15000	10000	10000	10000
	305	Non-Employees' Bonuses	166501	184000	184000	29000	29000	29000
	010	Bonuses of committees	3600	4000	4000	4000	4000	4000
	018	Purchase of day workers' services	162901	180000	180000	25000	25000	25000
		Total	253109	315000	315000	249000	249000	249000
		Total of Activity	1950445	2974000	2850000	3320000	3363000	3441000
		Total of Program	1950445	2974000	2850000	3320000	3363000	3441000
		Total of Chapter	12497712	14392000	14173000	16234000	16873000	17514000

Capital Expenditures According to Program and Projects for the Years 2024 - 2028

Chapter : 8183 Jordan Free and Development Zones Group

(In JDs)

Program : 9534 Developmental Areas Administration

Project : 001 Local community development

Source Of Fund : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
22		Use of Goods and Services						
2211		Use of Goods and Services						
	512	Operating and Sustaining Expenditures						
	072	In kind and cash aids	14537	100000	100000	100000	100000	100000
		Total of Item	14537	100000	100000	100000	100000	100000
		Total of Project	14537	100000	100000	100000	100000	100000

Project : 002 Development of Eastern Coast of the Dead Sea.

Source Of Fund : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
28		Other Expenditures						
2822		Other Capital Expenditures						
	504	Studies, Research and Consultations						
	015	Studies, consultations and engineering diagrams	111260	0	0	200000	200000	200000
		Total of Item	111260	0	0	200000	200000	200000
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	040	Constructions	162456	1250000	1250000	3300000	3800000	3800000
		Total of Item	162456	1250000	1250000	3300000	3800000	3800000
		Total of Project	273716	1250000	1250000	3500000	4000000	4000000

Project : 003 Development of Ajloun Development Zone

Source Of Fund : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
28		Other Expenditures						
2822		Other Capital Expenditures						
	504	Studies, Research and Consultations						
	015	Studies, consultations and engineering diagrams	8900	100000	100000	200000	200000	200000
		Total of Item	8900	100000	100000	200000	200000	200000
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	040	Constructions	21240	300000	300000	3800000	3550000	2800000
		Total of Item	21240	300000	300000	3800000	3550000	2800000
		Total of Project	30140	400000	400000	4000000	3750000	3000000

Project : 004 Marketing and promoting the developmental areas

Source Of Fund : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
22		Use of Goods and Services						
2211		Use of Goods and Services						
	512	Operating and Sustaining Expenditures						
	082	Marketing and promotion	32398	100000	100000	100000	100000	100000
		Total of Item	32398	100000	100000	100000	100000	100000
		Total of Project	32398	100000	100000	100000	100000	100000

Capital Expenditures According to Program and Projects for the Years 2024 - 2028

Chapter : 8183 Jordan Free and Development Zones Group

(In JDs)

Program : 9534 Developmental Areas Administration

Project : 005 Public services in the Dead Sea Development Zone

Source Of Fund : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
22		Use of Goods and Services						
2211		Use of Goods and Services						
	512	Operating and Sustaining Expenditures						
	013	Services contracts	35617	400000	350000	500000	500000	500000
		Total of Item	35617	400000	350000	500000	500000	500000
		Total of Project	35617	400000	350000	500000	500000	500000

Project : 006 Cable Car / Ajloun governorate

Source Of Fund : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
28		Other Expenditures						
2822		Other Capital Expenditures						
	504	Studies, Research and Consultations						
	015	Studies, consultations and engineering diagrams	81543	0	0	100000	100000	100000
		Total of Item	81543	0	0	100000	100000	100000
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	040	Constructions	25166	260000	200000	100000	100000	100000
		Total of Item	25166	260000	200000	100000	100000	100000
		Total of Project	106709	260000	200000	200000	200000	200000
		Total of Program	493117	2510000	2400000	8400000	8650000	7900000
		Total of Chapter	3404205	9760000	9150000	13300000	14500000	13750000