

Chapter : 8169 Jordan Airports Company

Creation : In order to implement the government's plan to restructure the civil aviation sector, on the basis of the separating importance between the management and operation of airports on the one hand, regulating the aviation sector on the other hand, where the responsibility for managing airports and regulating the aviation sector was previously entrusted to one party, the Civil Aviation Regulatory Authority, the Council of Ministers decided on 27/5/2008 to approve the establishment of the Jordan Airports Company as a private shareholding company wholly owned by the government, where the company was established on 28/12/2008 as a private limited shareholding company, and was registered under No. (601) with the Companies Control Department.

Vision : To become the distinguished Company in supplying aviation and airports infrastructure services in the Middle East.

Mission : Providing the airports and their users with administrative, technical and operational services according to the international standards of efficiency, quality, safety and security.

Legal Framework : Council of Ministers' decision No. (3404), taken in its session held on 2/12/2008.

*Included the Cabinet's decision No.(796) dated 5/11/2024 approving the cancellation of Jordan Airports Company from the table appendix to the Financial Surpluses Law No.(30) of 2007 and thus non-inclusion of its budget within the General Budget Law.

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Strategic goals of the Ministry/ Department/ Unit and Performance Measurement Indicators

Strategic Objective	Performance Indicator	Base year	Value	Actual Value	Target Value	Preliminary Self Evaluation	Target Value		
				2024	2025	2025	2026	2027	2028
1 - Developing operational and institutional performance.	1 Percentage of satisfaction of the Company's clients.	2021	74%	77%	-	-	-	-	-
2 - Development of government investments in airports.	1 Percentage of return on the Company's capital.	2021	6%	6%	-	-	-	-	-

Number of Staff in the Ministry/ Department/ Unit

Group	Job	2024			2025			Preliminary 2026		
		Male	Female	Total	Male	Female	Total	Male	Female	Total
Out of Manpower table	Out of Manpower Tables	117	19	136	0	0	0	0	0	0
Total Cost of Salaries		1879194	562588	2441782	0	0	0	0	0	0

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(In JDs)

Current Activities Appropriations According to Program								
Prog.	Activites		Actual	Estimated	Re-estimated	Estimated	Indicative	Indicative
			2024	2025	2025	2026	2027	2028
9201	601	Administrative and Support Services	1047765	0	0	0	0	0
	Total of Program		1047765	0	0	0	0	0
9202	601	Maintaining, sustaining and operating airports	2547739	0	0	0	0	0
	Total of Program		2547739	0	0	0	0	0
Total			3595504	0	0	0	0	0

Capital Projects Appropriations According to Program								
Prog.	Projects		Actual	Estimated	Re-estimated	Estimated	Indicative	Indicative
			2024	2025	2025	2026	2027	2028
9202	001	Modernizing and maintaining the buildings of airports facilities	780512	0	0	0	0	0
	008	Rehabilitating Amman Civil Airport.	2475737	0	0	0	0	0
	Total of Program		3256249	0	0	0	0	0
Total			3256249	0	0	0	0	0

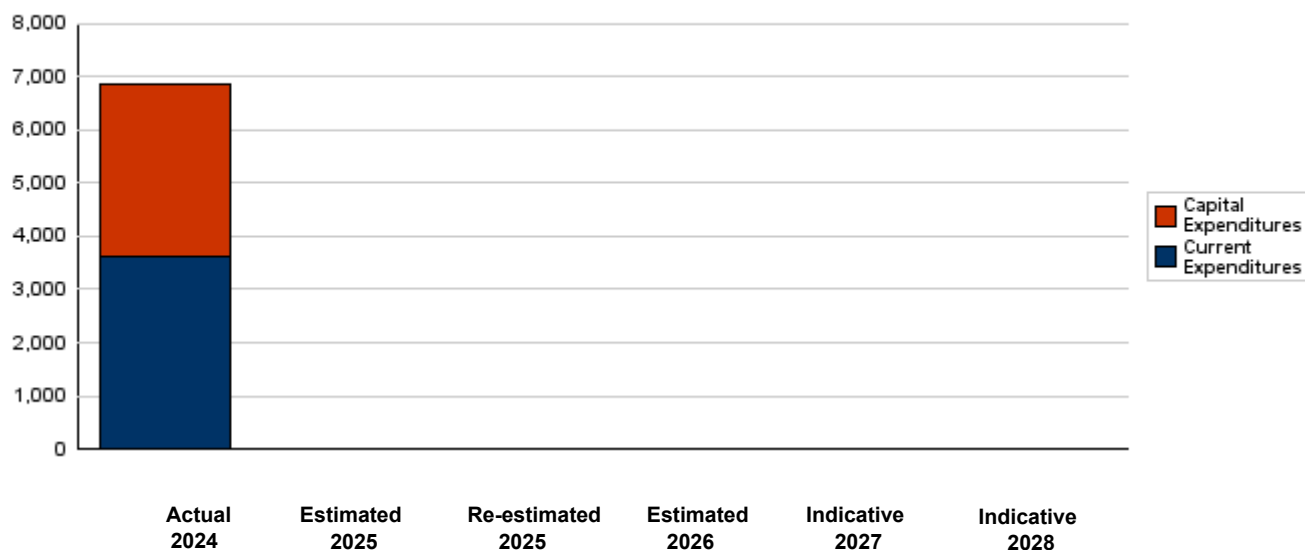
**Overall Summary of Expenditures for Chapter 8169- Jordan Airports Company
for the Years 2024 - 2028**

(In JDs)

Description	Actual	Estimated	Re-estimated	Estimated	Difference between estimated 2026 and re- estimated 2025	Indicative	
	2024	2025	2025	2026		2027	2028
Current Expenditure	3,595,504	0	0	0	0	0	0
Capital Expenditure	3,256,249	0	0	0	0	0	0
Total current and capital expenditure	6,851,753	0	0	0	0	0	0

(Thousands of JDs)

Graph of the current and capital expenditures for the years 2024 - 2028



Budget Summary

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(In JDs)

Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
Revenues						
142 Revenues of Selling Goods and Services	3977437	0	0	0	0	0
Total Revenues	3977437	0	0	0	0	0
Expenditures						
A - Current Expenditures						
211 Salaries, Wages and Allowances	2197875	0	0	0	0	0
212 Social Security Contributions	243907	0	0	0	0	0
221 Use of Goods and Services	975703	0	0	0	0	0
271 Pension and Compensations	14969	0	0	0	0	0
282 Other Miscellaneous Expenditures	163050	0	0	0	0	0
Total Current Expenditures	3595504	0	0	0	0	0
B - Capital Expenditures						
202001 Capital - Domestic Funding	3256249	0	0	0	0	0
Total Capital Expenditures	3256249	0	0	0	0	0
Total Expenditures	6851753	0	0	0	0	0
Deficit \ Surplus before Financing	-2874316	0	0	0	0	0
FINANCING BUDGET						
A - Uses						
5113001 Repayment of deficit before financing	2874316	0	0	0	0	0
5119007 Reserves for Liabilities Repayment	3303684	0	0	0	0	0
Total Uses	6178000	0	0	0	0	0
B - Sources						
4119004 Usage of reserves for liabilities repayment	6178000	0	0	0	0	0
Total Sources	6178000	0	0	0	0	0
Deficit \ Surplus after Financing	0	0	0	0	0	0

Revenues

Chapter : 8169 Jordan Airports Company

(In JDs)

Group No.	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
1421		Sales of Market Governmental Units						
	059	Current Revenues for Jordan Airports Company						
	002	Landing fees	170169	0	0	0	0	0
	003	Landing lighting revenue	13013	0	0	0	0	0
	004	Accommodation revenue	299333	0	0	0	0	0
	005	Taking off lighting revenue	6429	0	0	0	0	0
	006	Lounge use revenue	214848	0	0	0	0	0
	007	Current locations investment revenue	1215370	0	0	0	0	0
	009	Ground Handling	671179	0	0	0	0	0
	010	Self-handling	23698	0	0	0	0	0
	011	Fuel fees revenue	69757	0	0	0	0	0
	012	Vehicles licenses revenue	17058	0	0	0	0	0
	013	Persons licenses revenues	56301	0	0	0	0	0
	015	Water selling revenue	111331	0	0	0	0	0
	016	Electricity selling revenue	14458	0	0	0	0	0
	017	Vehicle parking revenue	24385	0	0	0	0	0
	018	Revenues of locations occupied by the Commission	150000	0	0	0	0	0
	021	Revenues of air freight security survey project	889124	0	0	0	0	0
	999	Miscellaneous Revenues	30984	0	0	0	0	0
		Total of Item	3977437	0	0	0	0	0
		Total	3977437	0	0	0	0	0
		Total Revenues	3977437	0	0	0	0	0

Overall Summary of Current Expenditures for the Years 2024 - 2028

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(In JDs)

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	103	Comprehensive Contract Employees	1706935	0	0	0	0	0
	110	Overtime Allowance	63723	0	0	0	0	0
	113	Transportation Allowance	45000	0	0	0	0	0
	114	Transport Allowance	15000	0	0	0	0	0
	116	Employees' Bonuses	367217	0	0	0	0	0
		Total	2197875	0	0	0	0	0
2121		Social Security Contributions						
	301	Social Security	243907	0	0	0	0	0
		Total	243907	0	0	0	0	0
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	9474	0	0	0	0	0
	203	Water	51509	0	0	0	0	0
	204	Electricity	354850	0	0	0	0	0
	205	Fuels	44652	0	0	0	0	0
	206	Maintenance of Machines, furniture and acces	19677	0	0	0	0	0
	207	Maintenance of vehicles, equipment and acces	19900	0	0	0	0	0
	208	Repair and maintenance of buildings and acce	9972	0	0	0	0	0
	209	Stationery,Publications and Office Supplies	37552	0	0	0	0	0
	210	Substances and raw materials (medicines, clo	6956	0	0	0	0	0
	211	Cleaning services and supplies including clea	154791	0	0	0	0	0
	212	Insurance	120025	0	0	0	0	0
	214	Goods and services expenses	146345	0	0	0	0	0
		Total	975703	0	0	0	0	0
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	14969	0	0	0	0	0
		Total	14969	0	0	0	0	0
28		Other Expenditures						
2821		Other Current Expenditures						
	302	Contributions	95000	0	0	0	0	0
	303	Scientific scholarships and training courses	18050	0	0	0	0	0
	305	Non-Employees' Bonuses	50000	0	0	0	0	0
		Total	163050	0	0	0	0	0
		Total of Chapter	3595504	0	0	0	0	0

Overall Summary of Capital Expenditures for the Years 2024 - 2028

Chapter : 8169 Jordan Airports Company

(In JDs)

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
		Expenditures						
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance	354000	0	0	0	0	0
		Total	354000	0	0	0	0	0
28		Other Expenditures						
2822		Other Capital Expenditures						
	504	Studies, Research and Consultations	14456	0	0	0	0	0
		Total	14456	0	0	0	0	0
		Fixed Assets						
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions	2475737	0	0	0	0	0
		Total	2475737	0	0	0	0	0
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices	368856	0	0	0	0	0
	506	Vehicles and Equipment	43200	0	0	0	0	0
		Total	412056	0	0	0	0	0
		Total of Chapter	3256249	0	0	0	0	0

**Appropriations directed for females and child according to chapter : 8169 Jordan Airports
Company**

(In JDs)

Description	2024	2025	2026	2027	2028
Females	527,069	0	0	0	0
Child	0	0	0	0	0
Appropriations distributed according to population index					
Females	2,072,686	0	0	0	0
Child	1,587,590	0	0	0	0
Total appropriations directed for females	2,599,755	0	0	0	0
Total appropriations directed for Child	1,587,590	0	0	0	0

9201 Program Administration and Support Services

Objective of the program :

Promoting the functional level of the Company's employees to increase motivation and providing better service for all stakeholders.

The strategic objective related to the program :

Developing operational and institutional performance.

Directorates associated with the program :

- Higher Administration
- Supportive Services Department
- Financial Affairs Department

Services provided by the program :

- Developing, training and providing skills for the human staff to meet the different fields of work through training and developing work system and promoting the functional level of employees.
- Developing the employees and promoting the functional level of the Company's staff.
- Performing financial tasks related to the Company such as preparing and implementing budget as per applicable legislations.
- Ensuring the Company's requirements of employees.
- Providing logistic support and IT services.

Staff working in the program :

The program is implemented through a staff estimated at (89) employees in 2025, of whom 85 are male and 4 are female.

Appropriations directed for females and child

(In JDs)

Description	2024	2025	2026	2027	2028
Females	0	0	0	0	0
Child	0	0	0	0	0
Appropriations directed according to population index					
Females	121,009	0	0	0	0
Child	92,688	0	0	0	0
Total appropriations directed for females	121,009	0	0	0	0
Total appropriations directed for Child	92,688	0	0	0	0

Key Performance indicators for Program

Performance Measurement Indicator	Base Year	Value	Actual value	Target value	Preliminary Self Evaluation	Target Value		
			2024	2025		2025	2026	2027
1 Percentage of qualified employees.	2021	66%	67%	-	-	-	-	-
2 Percentage of staff satisfaction.	2021	72%	77%	-	-	-	-	-

Appropriations 9201 Program Administration and Support Services Per Activities and Projects

(In JDs)

Activities and Projects	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027 2028	
Current Expenditures	1,047,765	0	0	0	0	0
601 Administrative and Support Services	1,047,765	0	0	0	0	0
Capital Expenditures	0	0	0	0	0	0
Program	0	0	0	0	0	0
Total Program	1,047,765	0	0	0	0	0

Current Expenditures According to Program and Activities for the Years 2024 - 2028

Chapter : 8169 - Jordan Airports Company

(In JDs)

Program : 9201 - Administration and Support Services								
Activity : 601 - Administrative and Support Services								
Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	103	Comprehensive Contract Employees	529935	0	0	0	0	0
	110	Overtime Allowance	24816	0	0	0	0	0
	113	Transportation Allowance	25000	0	0	0	0	0
	114	Transport Allowance	10000	0	0	0	0	0
	116	Employees' Bonuses	118547	0	0	0	0	0
	001	Employees' bonuses	28547	0	0	0	0	0
	011	Additional Salaries	90000	0	0	0	0	0
		Total	708298	0	0	0	0	0
2121		Social Security Contributions						
	301	Social Security	82000	0	0	0	0	0
		Total	82000	0	0	0	0	0
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	3288	0	0	0	0	0
	203	Water	17556	0	0	0	0	0
	204	Electricity	24900	0	0	0	0	0
	205	Fuels	9829	0	0	0	0	0
	001	Heating	3900	0	0	0	0	0
	002	Saloon vehicles	5929	0	0	0	0	0
	209	Stationery,Publications and Office Supplies	7838	0	0	0	0	0
	210	Substances and raw materials (medicines, clothes, food, films, etc..)	4956	0	0	0	0	0
	212	Insurance	17743	0	0	0	0	0
	214	Goods and services expenses	76388	0	0	0	0	0
	001	Events and hospitality	2922	0	0	0	0	0
	008	Advertisements and subscriptions	14494	0	0	0	0	0
	081	Stamps, fines and violations	2000	0	0	0	0	0
	082	Subscriptions	5000	0	0	0	0	0
	083	Banking expenses	1972	0	0	0	0	0
	084	Fees and licenses	50000	0	0	0	0	0
		Total	162498	0	0	0	0	0
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	14969	0	0	0	0	0
		Total	14969	0	0	0	0	0
28		Other Expenditures						
2821		Other Current Expenditures						
	302	Contributions	30000	0	0	0	0	0
	014	Saving Fund contribution	30000	0	0	0	0	0
	305	Non-Employees' Bonuses	50000	0	0	0	0	0
		Total	80000	0	0	0	0	0
		Total of Activity	1047765	0	0	0	0	0
		Total of Program	1047765	0	0	0	0	0

9202 Program Sustaining and Operating the airports**Objective of the program :**

- Modernizing, maintaining and rehabilitating Amman Civil Airport facilities.
- Completing the licensing requirements of Amman Civil Airport and rehabilitating Amman Civil Airport.
- Realizing the safety and security requirements to receive regular aviation in Civil Amman Airport.

The strategic objective related to the program :

- Development of government investments in airports.

Directorates associated with the program :

- Amman Civil Airport Department
- Engineering Department
- Financial Department
- Commercial Services Department
- Air Cargo Facilities Center

Services provided by the program :

- Managing and operating Amman Civil Airport.
- Managing and operating air cargo facilities center in Queen Alia International Airport.
- Investing government lands surrounding the site invested by Airport International Group in Queen Alia International Airport.
- Investing facilities and lands of Amman Civil Airport / Marka.

Staff working in the program :

The program is implemented through a functional staff in 2025 estimated with (47) staff, including (32) males and (15) females .

Appropriations directed for females and child

(In JDs)

Description	2024	2025	2026	2027	2028
Females	527,069	0	0	0	0
Child	0	0	0	0	0
Appropriations directed according to population index					
Females	1,951,677	0	0	0	0
Child	1,494,901	0	0	0	0
Total appropriations directed for females	2,478,746	0	0	0	0
Total appropriations directed for Child	1,494,901	0	0	0	0

Key Performance indicators for Program

Performance Measurement Indicator	Base Year	Value	Actual value	Target value	PreliminarySelf Evaluation	Target Value		
			2024	2025		2025	2026	2027
1 Number of annual passengers.	2021	9000	10000	-	-	-	-	-
2 Number of annual air flights.	2021	2700	4000	-	-	-	-	-
3 Number of annual training trips.	2021	13000	9500	-	-	-	-	-

Appropriations 9202 Program Sustaining and Operating the airports Per Activities and Projects

(In JDs)

Activities and Projects	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative	
					2027	2028
Current Expenditures	2,547,739	0	0	0	0	0
601 Maintaining, sustaining and operating airports	2,547,739	0	0	0	0	0
Capital Expenditures	3,256,249	0	0	0	0	0
001 Modernizing and maintaining the buildings of airports facilities	780,512	0	0	0	0	0
008 Rehabilitating Amman Civil Airport.	2,475,737	0	0	0	0	0
Program	3,256,249	0	0	0	0	0
Total Program	5,803,988	0	0	0	0	0

Current Expenditures According to Program and Activities for the Years 2024 - 2028

Chapter : 8169 - Jordan Airports Company

(In JDs)

Program : 9202 - Sustaining and Operating the airports								
Activity : 601 - Maintaining, sustaining and operating airports								
Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	103	Comprehensive Contract Employees	1177000	0	0	0	0	0
	110	Overtime Allowance	38907	0	0	0	0	0
	113	Transportation Allowance	20000	0	0	0	0	0
	114	Transport Allowance	5000	0	0	0	0	0
	116	Employees' Bonuses	248670	0	0	0	0	0
	001	Employees' bonuses	49670	0	0	0	0	0
	011	Additional Salaries	199000	0	0	0	0	0
		Total	1489577	0	0	0	0	0
2121		Social Security Contributions						
	301	Social Security	161907	0	0	0	0	0
		Total	161907	0	0	0	0	0
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	6186	0	0	0	0	0
	203	Water	33953	0	0	0	0	0
	204	Electricity	329950	0	0	0	0	0
	205	Fuels	34823	0	0	0	0	0
	001	Heating	6980	0	0	0	0	0
	002	Saloon vehicles	7943	0	0	0	0	0
	003	Transport vehicles and heavy equipment	19900	0	0	0	0	0
	206	Maintenance of Machines, furniture and accessories	19677	0	0	0	0	0
	207	Maintenance of vehicles, equipment and accessories	19900	0	0	0	0	0
	208	Repair and maintenance of buildings and accessories	9972	0	0	0	0	0
	209	Stationery, Publications and Office Supplies	29714	0	0	0	0	0
	210	Substances and raw materials (medicines, clothes, food, films, etc..)	2000	0	0	0	0	0
	211	Cleaning services and supplies including cleaning contracts	154791	0	0	0	0	0
	212	Insurance	102282	0	0	0	0	0
	214	Goods and services expenses	69957	0	0	0	0	0
	001	Events and hospitality	3957	0	0	0	0	0
	013	Services, security and guarding contracts	66000	0	0	0	0	0
		Total	813205	0	0	0	0	0
28		Other Expenditures						
2821		Other Current Expenditures						
	302	Contributions	65000	0	0	0	0	0
	014	Saving Fund contribution	65000	0	0	0	0	0
	303	Scientific scholarships and training courses	8050	0	0	0	0	0
		Total	83050	0	0	0	0	0
		Total of Activity	2547739	0	0	0	0	0
		Total of Program	2547739	0	0	0	0	0
		Total of Chapter	3595504	0	0	0	0	0

Capital Expenditures According to Program and Projects for the Years 2024 - 2028

Chapter : 8169 Jordan Airports Company

(In JDs)

Program : 9202 Sustaining and Operating the airports

Project : 001 Modernizing and maintaining the buildings of airports facilities

Source Of Fund : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance						
	030	Airport buildings maintenance	354000	0	0	0	0	0
		Total of Item	354000	0	0	0	0	0
28		Other Expenditures						
2822		Other Capital Expenditures						
	504	Studies, Research and Consultations						
	027	Purchasing consultation services	7456	0	0	0	0	0
	040	Accounts auditing fees	7000	0	0	0	0	0
		Total of Item	14456	0	0	0	0	0
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	001	Computers and accessories	138856	0	0	0	0	0
	030	Electricity generators	30000	0	0	0	0	0
	068	Solar cells generating the electric energy	200000	0	0	0	0	0
		Total of Item	368856	0	0	0	0	0
	506	Vehicles and Equipment						
	001	Saloon cars	39000	0	0	0	0	0
	008	Tractors	4200	0	0	0	0	0
		Total of Item	43200	0	0	0	0	0
		Total of Project	780512	0	0	0	0	0

Project : 008 Rehabilitating Amman Civil Airport.

Source Of Fund : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	064	Infrastructure constructions	2475737	0	0	0	0	0
		Total of Item	2475737	0	0	0	0	0
		Total of Project	2475737	0	0	0	0	0
		Total of Program	3256249	0	0	0	0	0
		Total of Chapter	3256249	0	0	0	0	0