

Chapter : 8156 Jordan Silos and Supply General Company

Creation : Jordan Silos and Supply General Company was established by resolutions of the Ministers Council No.(657) and (1672) adopted on 5/9/2000 and 19/12/2000, by converting the storage projects in the Ministry of Supply (silos, mill, dry warehouses, refrigerated warehouses) into a public shareholding company whose entire capital of forty million JDs is owned by the government, and it was registered under No. (341) on 3/1/2001, and according to the Council of Ministers Resolution No. (223) dated 16/10/2016, the ownership of the government's shareholding in the company was transferred to the Government Investment Management Company (GIMC), and the government representatives in its board of directors considered representatives of GIMC.

Vision : Excellence in the efficiency of production, storage and handling.

Mission : Using the best practices to maintain stock within a maximum level of safety, and ongoing development of production specifications.

Legal Framework : Cabinet's two decisions taken No. (657) on 5/9/2000 and No. (1672) on 19/12/2000.

Priorities and targeted results within the determined ceilings for the years 2026 - 2028 :

First Priority :

- Establishing refrigerated warehouses in the northern silos.

Key procedures to achieve the first priority :

- Establishing standard specifications for refrigerated warehouses to ensure the highest operational efficiency and food safety.
- Carrying out construction and installation operations within a specific schedule and monitoring quality during each stage.
- Training personnel to operate and maintain modern cooling systems to ensure efficient operational sustainability.

First Priority Outcomes :

- Increasing revenues from renting refrigerated warehouses in the North Complex.

First priority-related program :

- Complexes and Mill Program (formerly Silos and Storage).

Second Priority :

- Developing the strategic infrastructure of the Juwaida complex.

Key procedures to achieve the second priority :

- Paving the internal roads of the Juwaida complex.
- Creating an electronic truck dump with parking lots.

Second Priority Outcomes :

- Improving truck traffic efficiency and regulating entry and exit flow.
- Enhancing control and accuracy in weighing trucks via electronic steelyard.
- Raising the level of services and infrastructure to support sustainable operation.

Second priority-related program :

- Complexes and Mill Program (formerly Silos and Storage).

Tasks of the Ministry / Department :

- Unloading grain-laden steamers (wheat, barley) whose main payload belongs to the Ministry of Industry, Trade and Supply, using modern discharging devices.
- Storing grains (wheat and barley) in the silos preserving their safety and validity for human and animal consumption.
- Leasing refrigerated and dry warehouses for private and public sectors.
- Packing barley in sacks.
- Producing and selling all the types of flour.
- Importing wheat for the purpose of using in the mill affiliated to the Company.

The National objectives that the Ministry / Department contributes to achieving :

- Improving the level of services provided for citizens and fairness in their distribution.

The most important issues and challenges facing the Ministry / Department :

- Adopting the company mainly on the Ministry of Industry, Trade and Supply in storing in the silos.

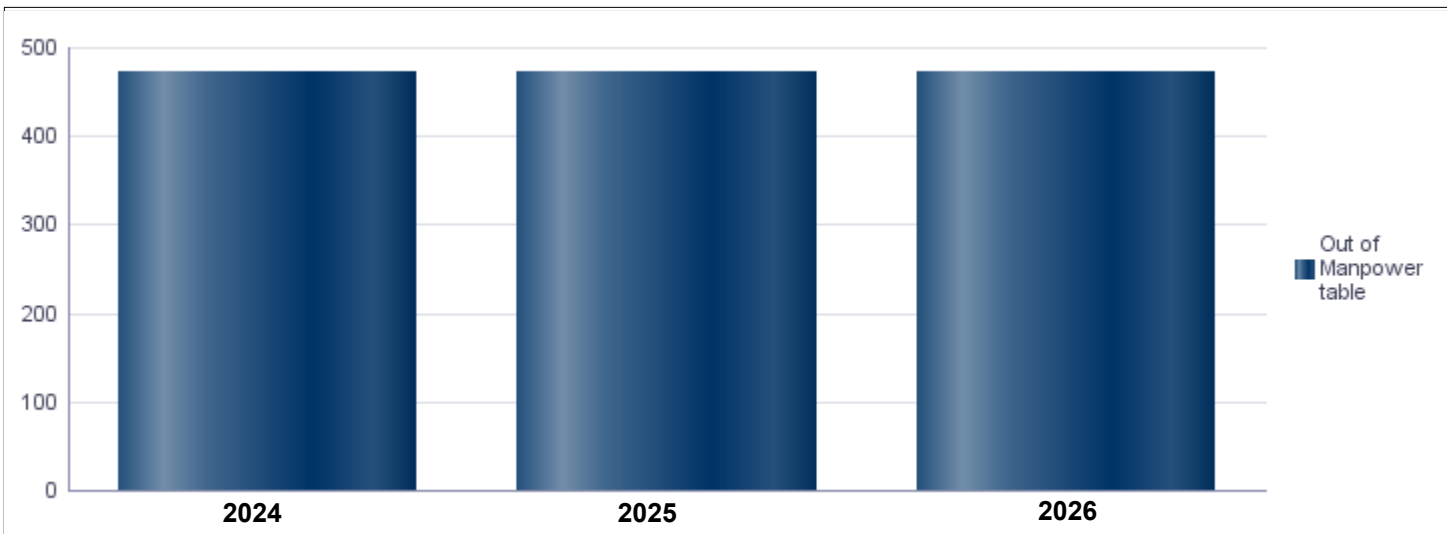
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Strategic goals of the Ministry/ Department/ Unit and Performance Measurement Indicators

Strategic Objective	Performance Indicator	Base year	Value	Actual Value	Target Value	Preliminary Self Evaluation	Target Value		
				2024	2025	2025	2026	2027	2028
1 - Increasing the Company's storage capacity.	1 Storage capacity / in tons.	2023	740,000	740,000	840,000	740,000	840,000	940,000	940,000
2 - Increasing the Company's institutional and management capacity.	1 Percentage of service recipients satisfaction.	2023	90%	90%	92%	92%	92%	93%	94%

Number of Staff in the Ministry/ Department/ Unit

Group	Job	2024			2025			Preliminary 2026		
		Male	Female	Total	Male	Female	Total	Male	Female	Total
Out of Manpower table	Staff of the Company	452	20	472	449	23	472	449	23	472
Total Cost of Salaries		4892068	279647	5171715	5676456	325544	6002000	5726706	346294	6073000



Most notable information about the Ministry/Department/Unit

No.	Description	base year	Value	Primary 2025	Estimatec 2026												
					Irbid	Mafraq	Jarsh	Ajloun	Amman	Balqa'	Zaraq'	Madaba	Karak	Ma'an	Tafila	Aqaba	Total
1	Discharging truck / thousand ton.	2024	1634	1400	475	0	0	0	645	0	446	0	0	0	0	0	1566
2	Discharging ships / thousand ton.	2024	1854	1950	0	0	0	0	0	0	0	0	0	0	0	2055	2055
3	Storage in silos/thousand tons.	2024	142707	135000	33425	0	0	0	45420	0	20525	0	0	0	0	22630	122000

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(In JDs)

Current Activities Appropriations According to Program								
Prog.	Activites		Actual	Estimated	Re-estimated	Estimated	Indicative	Indicative
			2024	2025	2025	2026	2027	2028
8942	601	Warehouses complexes and Juweidah mill	7692407	8986000	8145000	9055000	9333000	9593000
		Total of Program	7692407	8986000	8145000	9055000	9333000	9593000
8941	601	Administrative and Support Services	1759267	2068000	1996000	2078000	2130000	2188000
		Total of Program	1759267	2068000	1996000	2078000	2130000	2188000
		Total	9451674	11054000	10141000	11133000	11463000	11781000

Capital Projects Appropriations According to Program								
Prog.	Projects		Actual	Estimated	Re-estimated	Estimated	Indicative	Indicative
			2024	2025	2025	2026	2027	2028
8942	001	Sustaining and maintaining the complexes and the mill	1561371	2700000	2500000	2600000	2500000	2400000
		Total of Program	1561371	2700000	2500000	2600000	2500000	2400000
8941	004	Procurement of a building for the public administration.	0	1600000	1260000	0	0	0
		Total of Program	0	1600000	1260000	0	0	0
		Total	1561371	4300000	3760000	2600000	2500000	2400000

**Overall Summary of Expenditures for Chapter 8156- Jordan Silos and Supply General Company
for the Years 2024 - 2028**

(In JDs)

Description	Actual	Estimated	Re-estimated	Estimated	Difference between estimated 2026 and re- estimated 2025	Indicative	
	2024	2025	2025	2026		2027	2028
Current Expenditure	9,451,674	11,054,000	10,141,000	11,133,000	992,000	11,463,000	11,781,000
Capital Expenditure	1,561,371	4,300,000	3,760,000	2,600,000	-1,160,000	2,500,000	2,400,000
Total current and capital expenditure	11,013,045	15,354,000	13,901,000	13,733,000	-168,000	13,963,000	14,181,000

Most notable differences between estimated appropriations for 2026 and re-estimated for 2025

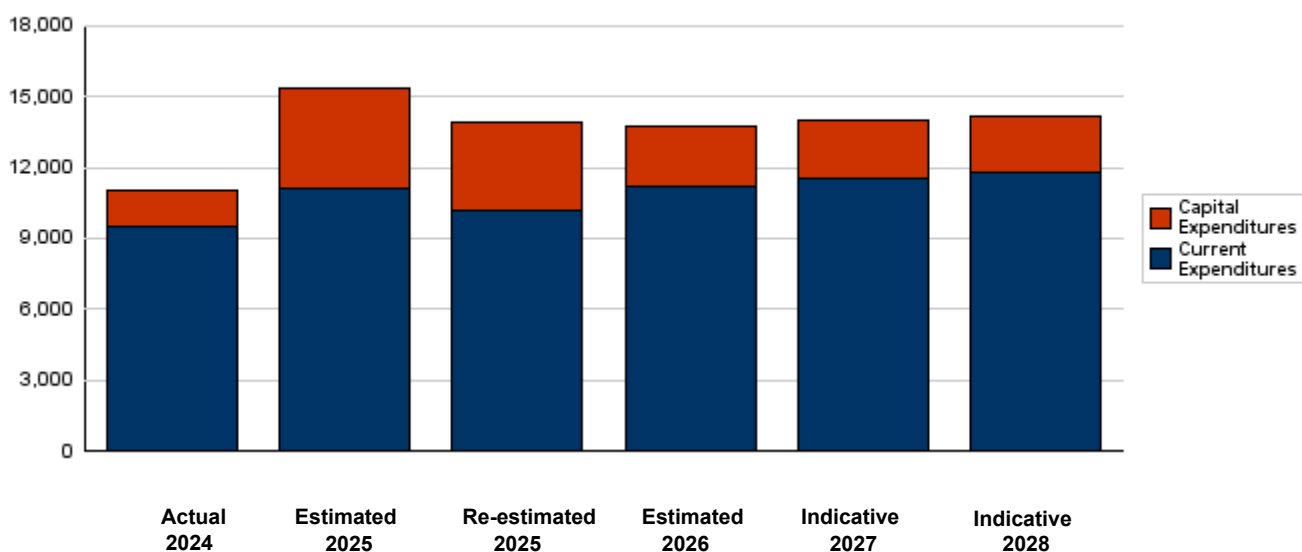
Current expenditure :

- Current expenditures increased by (1) million JDs, this increase was represented in the following:
 - Compensation of employees group increased by (456) thousand JDs, to cover the natural annual increase and the cost of appointments for vacancies, new jobs, and rest of appointments.
 - Operating expenditures increased by (118) thousand JDs, most of which were concentrated in the increase in electricity and insurance items.
 - Other expenditures increased by (418) thousand JDs, to cover the cost of contributing to health insurance.

Capital expenditure :

- Capital expenditures decreased by about (1.2) million JDs, most of which was concentrated in the decrease in the project to purchase a building for the public administration.

(Thousands of JDs) Graph of the current and capital expenditures for the years 2024 - 2028



Budget Summary

Chapter : 8156 Jordan Silos and Supply General Company

(In JDs)

Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028	
Revenues							
142	Revenues of Selling Goods and Services	14712256	16645000	14450000	13950000	14229000	14514000
Total Revenues		14712256	16645000	14450000	13950000	14229000	14514000
Expenditures							
A - Current Expenditures							
211	Salaries, Wages and Allowances	4633171	5370000	5041000	5428000	5587000	5733000
212	Social Security Contributions	538544	632000	576000	645000	661000	678000
221	Use of Goods and Services	3896858	4180000	4082000	4200000	4350000	4500000
271	Pension and Compensations	158999	145000	125000	125000	125000	125000
282	Other Miscellaneous Expenditures	224102	727000	317000	735000	740000	745000
Total Current Expenditures		9451674	11054000	10141000	11133000	11463000	11781000
B - Capital Expenditures							
202001	Capital - Domestic Funding	1561371	4300000	3760000	2600000	2500000	2400000
Total Capital Expenditures		1561371	4300000	3760000	2600000	2500000	2400000
Total Expenditures		11013045	15354000	13901000	13733000	13963000	14181000
Deficit \ Surplus before Financing		3699211	1291000	549000	217000	266000	333000
FINANCING BUDGET							
A - Uses							
5114001	Transferring the surplus of governmental units to the Treasury	2999765	3000000	3000000	3000000	3000000	3000000
5119007	Reserves for Liabilities Repayment	23588000	21146000	21137000	18354000	15620000	12953000
5119008	Repayment of Liabilities	45446	0	0	0	0	0
Total Uses		26633211	24146000	24137000	21354000	18620000	15953000
B - Sources							
4113001	Budget Surplus before financing	3699211	1291000	549000	217000	266000	333000
4119004	Usage of reserves for liabilities repayment	22934000	22855000	23588000	21137000	18354000	15620000
Total Sources		26633211	24146000	24137000	21354000	18620000	15953000
Deficit \ Surplus after Financing		0	0	0	0	0	0

Revenues

Chapter : 8156 Jordan Silos and Supply General Company

(In JDs)

Group No.	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
1421		Sales of Market Governmental Units						
	049	Current Revenues for Jordan Silos and Supply General Company						
	001	Revenues from Silos storage	5280192	7195000	5000000	4500000	4590000	4682000
	002	Revenues of refrigerators, warehouses and hangers	775343	1000000	1000000	1000000	1020000	1040000
	003	Revenues of unloading ships and dumper trucks	3802345	3900000	3900000	4100000	4182000	4266000
	004	Sacking revenues	1800973	1900000	1900000	1900000	1938000	1977000
	005	Revenues of subsidiary company -Jwaydeh Mills	2453822	2050000	2050000	2050000	2091000	2133000
	006	Scale revenues	92365	100000	100000	100000	102000	104000
	999	Miscellaneous Revenues	507216	500000	500000	300000	306000	312000
		Total of Item	14712256	16645000	14450000	13950000	14229000	14514000
		Total	14712256	16645000	14450000	13950000	14229000	14514000
		Total Revenues	14712256	16645000	14450000	13950000	14229000	14514000

Overall Summary of Current Expenditures for the Years 2024 - 2028

Chapter : 8156 Jordan Silos and Supply General Company

(In JDs)

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	1133309	1365000	1210000	1400000	1430000	1460000
	103	Comprehensive Contract Employees	303108	454000	342000	438000	453000	470000
	105	Personal Cost of Living Allowance	1306719	1400000	1365000	1415000	1450000	1485000
	106	Family Cost of Living Allowance	89758	101000	95000	101000	103000	105000
	110	Overtime Allowance	743592	789000	789000	800000	800000	800000
	111	Additional Allowance	174874	214000	195000	228000	236000	243000
	112	Other Allowances	3811	6000	6000	5000	5000	5000
	114	Transport Allowance	50000	56000	54000	56000	60000	65000
	116	Employees' Bonuses	828000	985000	985000	985000	1050000	1100000
		Total	4633171	5370000	5041000	5428000	5587000	5733000
2121		Social Security Contributions						
	301	Social Security	538544	632000	576000	645000	661000	678000
		Total	538544	632000	576000	645000	661000	678000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	201	Rents	80000	80000	80000	85000	85000	85000
	202	Telecommunications Services	14326	24000	20000	20000	20000	20000
	203	Water	80000	80000	75000	80000	85000	90000
	204	Electricity	1086310	1100000	1050000	1100000	1150000	1200000
	205	Fuels	127162	130000	125000	130000	135000	140000
	206	Maintenance of Machines, furniture and acce	410935	405000	405000	410000	445000	480000
	207	Maintenance of vehicles, equipment and acce	52110	60000	55000	60000	60000	60000
	208	Repair and maintenance of buildings and acc	45559	45000	40000	45000	50000	55000
	209	Stationery, Publications and Office Supplies	30172	26000	25000	30000	32000	34000
	210	Substances and raw materials (medicines, cl	50006	50000	48000	50000	53000	56000
	211	Cleaning services and supplies including cle	25547	30000	30000	30000	32000	35000
	212	Insurance	308380	330000	330000	390000	390000	390000
	213	Official Travel Missions	2178	10000	10000	10000	10000	10000
	214	Goods and services expenses	1584173	1810000	1789000	1760000	1803000	1845000
		Total	3896858	4180000	4082000	4200000	4350000	4500000
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	158999	145000	125000	125000	125000	125000
		Total	158999	145000	125000	125000	125000	125000
28		Other Expenditures						
2821		Other Current Expenditures						
	302	Contributions	135069	632000	222000	640000	645000	650000
	303	Scientific scholarships and training courses	5585	10000	10000	10000	10000	10000
	305	Non-Employees' Bonuses	83448	85000	85000	85000	85000	85000
		Total	224102	727000	317000	735000	740000	745000
		Total of Chapter	9451674	11054000	10141000	11133000	11463000	11781000

Overall Summary of Capital Expenditures for the Years 2024 - 2028

Chapter : 8156 Jordan Silos and Supply General Company

(In JDs)

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
		Expenditures						
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance	400430	220000	220000	290000	200000	200000
	512	Operating and Sustaining Expenditures	117000	470000	420000	250000	250000	250000
		Total	517430	690000	640000	540000	450000	450000
28		Other Expenditures						
2822		Other Capital Expenditures						
	504	Studies, Research and Consultations	0	50000	50000	50000	30000	30000
		Total	0	50000	50000	50000	30000	30000
		Fixed Assets						
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions	124935	390000	340000	675000	650000	600000
	513	Buildings	0	1500000	1200000	0	0	0
		Total	124935	1890000	1540000	675000	650000	600000
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices	174498	405000	405000	460000	630000	600000
	506	Vehicles and Equipment	201900	455000	455000	155000	0	0
		Total	376398	860000	860000	615000	630000	600000
3113		Other Fixed Assets						
	511	Equipping and furnishing	1225	110000	70000	20000	40000	20000
		Total	1225	110000	70000	20000	40000	20000
3122		Inventories						
	503	Materials and supplies	541383	700000	600000	700000	700000	700000
		Total	541383	700000	600000	700000	700000	700000
		Total of Chapter	1561371	4300000	3760000	2600000	2500000	2400000

Appropriations directed for females and child according to chapter : 8156 Jordan Silos and Supply General Company

(In JDs)

Description	2024	2025	2026	2027	2028
Females	279,647	325,544	346,294	357,440	368,359
Child	0	0	0	0	0
Appropriations distributed according to population index					
Females	2,745,425	4,395,440	3,600,200	3,626,050	3,651,900
Child	2,102,879	3,366,720	2,757,600	2,777,400	2,797,200
Total appropriations directed for females	3,025,072	4,720,984	3,946,494	3,983,490	4,020,259
Total appropriations directed for Child	2,102,879	3,366,720	2,757,600	2,777,400	2,797,200

8941 Program Administration and Support Services

Objective of the program :

Providing logistic, consultative, administrative and financial services for all the Company's programs.

The strategic objective related to the program :

Increasing the company's institutional and management capacity.

Directorates associated with the program :

- Administrative and Commercial Affairs Directorate
- Financial Affairs Directorate
- Technical Affairs and Follow up Directorate
- Legal Affairs Directorate

Services provided by the program :

- Consultative, administrative and financial services.
- Tenders studies.

Program's main outputs and results during the years (2026 -2028):

- Expanding the application of ERP (to automate administrative, financial and logistics operations).
- Qualifying and training staff to improve the efficiency of institutional performance.

The Program's challenges :

- Lack of flexibility in the implementation of ERP due to lack of staff and equipment required for the programme.
- Dispersion of data between departments and difficulty in unifying it within a central database.
- The difficulty of attracting qualified human cadres in the fields of digital management and electronic transformation.

Actions to address challenges and improve services provided:

- Implementing internal awareness programs to promote a culture of change and institutional development.
- Working on to recruit new employees, train them on the new system, and purchase the necessary equipment.
- Implementing specialized training programs in digital management and electronic transformation in cooperation with universities and institutes.
- Create a unified central database and link it to ERP systems to reduce duplication and improve data quality.

Staff working in the program :

The program is implemented through a functional staff in 2025 estimated with (52) staff, including (37) males and (15) females .

Appropriations directed for females and child

(In JDs)

Description	2024	2025	2026	2027	2028
Females	193,945	226,154	246,923	255,288	263,654
Child	0	0	0	0	0
Appropriations directed according to population index					
Females	510,854	1,355,480	574,340	585,150	598,780
Child	391,292	1,038,240	439,920	448,200	458,640
Total appropriations directed for females	704,799	1,581,634	821,263	840,438	862,434
Total appropriations directed for Child	391,292	1,038,240	439,920	448,200	458,640

Key Performance indicators for Program

Performance Measurement Indicator	Base Year	Value	Actual value	Target value	Preliminary Self Evaluation	Target Value		
			2024	2025		2025	2026	2027
1 Percentage of staff satisfaction.	2023	80%	80%	85%	82%	85%	86%	86%

Appropriations 8941 Program Administration and Support Services Per Activities and Projects

(In JDs)

Activities and Projects	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027 2028	
Current Expenditures	1,759,267	2,068,000	1,996,000	2,078,000	2,130,000	2,188,000
601 Administrative and Support Services	1,759,267	2,068,000	1,996,000	2,078,000	2,130,000	2,188,000
Capital Expenditures	0	1,600,000	1,260,000	0	0	0
004 Procurement of a building for the public administration.	0	1,600,000	1,260,000	0	0	0
Program	0	1,600,000	1,260,000	0	0	0
Total Program	1,759,267	3,668,000	3,256,000	2,078,000	2,130,000	2,188,000

Program : 8941 - Administration and Support Services								
Activity : 601 - Administrative and Support Services								
Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	181527	217000	215000	245000	250000	255000
	103	Comprehensive Contract Employees	62218	68000	47000	68000	71000	75000
	105	Personal Cost of Living Allowance	133653	150000	150000	165000	170000	175000
	106	Family Cost of Living Allowance	7000	8000	8000	9000	9000	9000
	110	Overtime Allowance	33592	20000	20000	30000	30000	30000
	111	Additional Allowance	39508	48000	48000	58000	61000	63000
	112	Other Allowances	285	1000	1000	1000	1000	1000
	114	Transport Allowance	15000	18000	18000	19000	20000	21000
	116	Employees' Bonuses	125000	166000	166000	171000	180000	190000
	001	Employees' bonuses	15000	25000	25000	30000	30000	30000
	011	Additional Salaries	110000	141000	141000	141000	150000	160000
		Total	597783	696000	673000	766000	792000	819000
2121		Social Security Contributions						
	301	Social Security	74561	88000	80000	90000	93000	95000
		Total	74561	88000	80000	90000	93000	95000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	201	Rents	80000	80000	80000	85000	85000	85000
	202	Telecommunications Services	1799	4000	4000	4000	4000	4000
	203	Water	0	5000	5000	5000	5000	5000
	204	Electricity	0	25000	25000	25000	25000	25000
	205	Fuels	5000	5000	5000	5000	5000	5000
	002	Saloon vehicles	5000	5000	5000	5000	5000	5000
	206	Maintenance of Machines, furniture and accessories	1278	5000	5000	5000	5000	5000
	207	Maintenance of vehicles, equipment and accessories	4556	5000	5000	5000	5000	5000
	208	Repair and maintenance of buildings and accessories	1293	3000	3000	3000	4000	5000
	209	Stationery, Publications and Office Supplies	5534	4000	4000	4000	4000	4000
	210	Substances and raw materials (medicines, clothes, food, films, etc..)	2723	4000	4000	4000	4000	4000
	211	Cleaning services and supplies including cleaning contracts	454	3000	3000	3000	3000	3000
	212	Insurance	2940	4000	4000	4000	4000	4000
	213	Official Travel Missions	1247	2000	2000	2000	2000	2000
	214	Goods and services expenses	839717	945000	944000	851000	872000	899000
	001	Events and hospitality	1598	1000	1000	1000	1000	1000
	008	Advertisements and subscriptions	13060	7000	7000	9000	9000	9000
	028	Professional services expenditures	9000	9000	9000	9000	10000	12000
	056	Legal consultations	0	1000	1000	1000	1000	1000
	058	Judicial compensations	80000	155000	155000	60000	60000	60000
	083	Banking expenses	250	1000	1000	1000	1000	1000
	084	Fees and licenses	4378	10000	10000	10000	10000	15000
	099	Income tax	725000	730000	730000	730000	750000	770000
	101	Computerization and Internet expenditures	6431	31000	30000	30000	30000	30000
		Total	946541	1094000	1093000	1005000	1027000	1055000
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	34999	35000	30000	30000	30000	30000
		Total	34999	35000	30000	30000	30000	30000
28		Other Expenditures						
2821		Other Current Expenditures						
	302	Contributions	20998	68000	33000	100000	101000	102000
	014	Saving Fund contribution	20998	28000	28000	30000	31000	32000
	016	Health insurance contributions	0	40000	5000	70000	70000	70000
	303	Scientific scholarships and training courses	2585	5000	5000	5000	5000	5000
	305	Non-Employees' Bonuses	81800	82000	82000	82000	82000	82000
	006	Bonuses for the members of board of directors	81800	82000	82000	82000	82000	82000
		Total	105383	155000	120000	187000	188000	189000
		Total of Activity	1759267	2068000	1996000	2078000	2130000	2188000
		Total of Program	1759267	2068000	1996000	2078000	2130000	2188000

Capital Expenditures According to Program and Projects for the Years 2024 - 2028

Chapter : 8156 Jordan Silos and Supply General Company

(In JDs)

Program : 8941 Administration and Support Services

Project : 004 Procurement of a building for the public administration.

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
31		Non-financial Assets						
3111		Buildings and Constructions						
	513	Buildings						
	001	Buildings expropriation and purchase	0	1500000	1200000	0	0	0
		Total of Item	0	1500000	1200000	0	0	0
3113		Other Fixed Assets						
	511	Equipping and furnishing						
	006	Furnishing and equipping the buildings and facilities	0	100000	60000	0	0	0
		Total of Item	0	100000	60000	0	0	0
		Total of Project	0	1600000	1260000	0	0	0
		Total of Program	0	1600000	1260000	0	0	0

8942 Program Complexes and Grinder (Silos and Storage previously)

Objective of the program :

The main services provided by the Company are storing wheat and barley in silos, storing dry food in the warehouses, storing frozen food, fruits and vegetables in refrigerated warehouses (refrigerators), wheat grinding in Juweidah mills, and other supportive services provided by the company such as unloading freight cars (turk) and unloading ships and samples test in their labs.

The strategic objective related to the program :

Increasing the Company's storage capacity.

Directorates associated with the program :

- Al-Juweidah Complex
- Rusayfeh Complex
- North Complex
- Aqaba Complex
- Al-Juweidah Mill

Services provided by the program :

- 1- Storage of wheat and barley in the silos of the Ministry of Industry and Trade and private companies.
- 2- Storage of dry food stuff in the warehouses.
- 3- Storage of frozen food stuff and vegetables and fruits in the refrigerated warehouses (refrigerators).
- 4- Grinding wheat in Jwaydah mills and selling it.

Program's main outputs and results during the years (2026 -2028):

- Raising the company's competitiveness in local and foreign markets.
- Increasing the refrigerated storage capacity in the North Complex to support the storage of frozen food, vegetables and fruits, which contributes to enhancing the company's ability to meet local and foreign demand.
- Improving the efficiency of the Juwaida complex's infrastructure by paving roads and constructing electronic truck scale with waiting parking for facilitating transportation and storage and reducing waiting times.
- Enhancing inventory safety by equipping refrigerated warehouses with digital thermal and humidity monitoring systems to ensure the quality of stored products.

The Program's challenges :

- Restriction of cereal supply chain.
- Impact of regional and global conflicts on supply chains.
- Old some machines and equipment in the mill and complexes and the high cost of their maintenance.
- Increasing competition from private sector companies in the field of warehousing and logistics services.
- Seasonal fluctuations in demand for stored and refrigerated materials, which may lead to congestion or shortage of storage capacities.

Actions to address challenges and improve services provided:

- Strengthening strategic partnerships with relevant authorities to maintain supply chains in line with existing conditions.
- Gradually modernize and maintain milling and storage lines according to an asset replacement and renewal program.
- Develop a flexible operational plan to deal with seasonal demand fluctuations, including scheduling storage, unloading, and distributing inventory between different complexes.
- Develop marketing programs to increase attraction to local and foreign customers, while providing competitive incentives.

Staff working in the program :

The program is implemented through a functional staff in 2025 estimated with (420) staff, including (412) males and (8) females .

Appropriations directed for females and child

(In JDs)

Description	2024	2025	2026	2027	2028
Females	85,702	99,390	99,371	102,152	104,705
Child	0	0	0	0	0
Appropriations directed according to population index					
Females	2,234,571	3,039,960	3,025,860	3,040,900	3,053,120
Child	1,711,587	2,328,480	2,317,680	2,329,200	2,338,560
Total appropriations directed for females	2,320,273	3,139,350	3,125,231	3,143,052	3,157,825
Total appropriations directed for Child	1,711,587	2,328,480	2,317,680	2,329,200	2,338,560

Key Performance indicators for Program

Performance Measurement Indicator	Base Year	Value	Actual value	Target value	PreliminarySelf Evaluation	Target Value		
			2024	2025		2025	2026	2027
1 Percentage of preserve the stored materials on their quality in storage.	2023	95%	96%	97%	96%	98%	99%	99%

Chapter 8156 - Jordan Silos and Supply General Company

8942 Program Complexes and Grinder (Silos and Storage previously)

**Appropriations 8942 Program Complexes and Grinder (Silos and Storage previously) Per Activities and Projects
(In JDs)**

Activities and Projects		Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative	
						2027	2028
Current Expenditures		7,692,407	8,986,000	8,145,000	9,055,000	9,333,000	9,593,000
601	Warehouses complexes and Juweidah mill	7,692,407	8,986,000	8,145,000	9,055,000	9,333,000	9,593,000
Capital Expenditures		1,561,371	2,700,000	2,500,000	2,600,000	2,500,000	2,400,000
001	Sustaining and maintaining the complexes and the mill	1,561,371	2,700,000	2,500,000	2,600,000	2,500,000	2,400,000
Program		1,561,371	2,700,000	2,500,000	2,600,000	2,500,000	2,400,000
Total Program		9,253,778	11,686,000	10,645,000	11,655,000	11,833,000	11,993,000

Current Expenditures According to Program and Activities for the Years 2024 - 2028

Chapter : 8156 - Jordan Silos and Supply General Company

(In JDs)

Program : 8942 - Complexes and Grinder (Silos and Storage previously)								
Activity : 601 - Warehouses complexes and Juweidah mill								
Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	951782	1148000	995000	1155000	1180000	1205000
	103	Comprehensive Contract Employees	240890	386000	295000	370000	382000	395000
	105	Personal Cost of Living Allowance	1173066	1250000	1215000	1250000	1280000	1310000
	106	Family Cost of Living Allowance	82758	93000	87000	92000	94000	96000
	110	Overtime Allowance	710000	769000	769000	770000	770000	770000
	111	Additional Allowance	135366	166000	147000	170000	175000	180000
	112	Other Allowances	3526	5000	5000	4000	4000	4000
	114	Transport Allowance	35000	38000	36000	37000	40000	44000
	116	Employees' Bonuses	703000	819000	819000	814000	870000	910000
	001	Employees' bonuses	5000	20000	20000	25000	30000	35000
	011	Additional Salaries	698000	799000	799000	789000	840000	875000
		Total	4035388	4674000	4368000	4662000	4795000	4914000
2121		Social Security Contributions						
	301	Social Security	463983	544000	496000	555000	568000	583000
		Total	463983	544000	496000	555000	568000	583000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	12527	20000	16000	16000	16000	16000
	203	Water	80000	75000	70000	75000	80000	85000
	204	Electricity	1086310	1075000	1025000	1075000	1125000	1175000
	205	Fuels	122162	125000	120000	125000	130000	135000
	002	Saloon vehicles	122162	125000	120000	125000	130000	135000
	206	Maintenance of Machines, furniture and accessories	409657	400000	400000	405000	440000	475000
	207	Maintenance of vehicles, equipment and accessories	47554	55000	50000	55000	55000	55000
	208	Repair and maintenance of buildings and accessories	44266	42000	37000	42000	46000	50000
	209	Stationery, Publications and Office Supplies	24638	22000	21000	26000	28000	30000
	210	Substances and raw materials (medicines, clothes, food, films, etc..)	47283	46000	44000	46000	49000	52000
	211	Cleaning services and supplies including cleaning contracts	25093	27000	27000	27000	29000	32000
	212	Insurance	305440	326000	326000	386000	386000	386000
	213	Official Travel Missions	931	8000	8000	8000	8000	8000
	214	Goods and services expenses	744456	865000	845000	909000	931000	946000
	001	Events and hospitality	2000	5000	5000	4000	5000	5000
	008	Advertisements and subscriptions	328	1000	1000	1000	1000	1000
	028	Professional services expenditures	3000	3000	3000	3000	4000	4000
	032	Renting vehicles and trucks	4360	20000	20000	65000	65000	65000
	064	Maintaining water and Sewerage networks	665	5000	5000	5000	5000	5000
	079	Laboratory tests	12070	15000	15000	15000	15000	15000
	081	Stamps, fines and violations	266	10000	10000	10000	10000	10000
	083	Banking expenses	56	1000	1000	1000	1000	1000
	084	Fees and licenses	15000	10000	10000	10000	15000	15000
	101	Computerization and Internet expenditures	3101	5000	5000	5000	5000	5000
	111	Loading and sacking wages	460000	460000	460000	460000	470000	480000
	112	Ships unloading wages	48288	55000	55000	55000	55000	55000
	113	Filling and packaging	151736	165000	155000	165000	170000	175000
	123	Transmission and distribution of flour	1307	10000	10000	10000	10000	10000
	124	Bran extraction expenses	42279	100000	90000	100000	100000	100000
		Total	2950317	3086000	2989000	3195000	3323000	3445000
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	124000	110000	95000	95000	95000	95000
		Total	124000	110000	95000	95000	95000	95000
28		Other Expenditures						
2821		Other Current Expenditures						
	302	Contributions	114071	564000	189000	540000	544000	548000
	014	Saving Fund contribution	114071	142000	142000	140000	144000	148000
	016	Health insurance contributions	0	422000	47000	400000	400000	400000
	303	Scientific scholarships and training courses	3000	5000	5000	5000	5000	5000
	305	Non-Employees' Bonuses	1648	3000	3000	3000	3000	3000
		Total	118719	572000	197000	548000	552000	556000
		Total of Activity	7692407	8986000	8145000	9055000	9333000	9593000
		Total of Program	7692407	8986000	8145000	9055000	9333000	9593000
		Total of Chapter	9451674	11054000	10141000	11133000	11463000	11781000

Capital Expenditures According to Program and Projects for the Years 2024 - 2028

Chapter : 8156 Jordan Silos and Supply General Company

(In JDs)

Program : 8942 Complexes and Grinder (Silos and Storage previously)

Project : 001 Sustaining and maintaining the complexes and the mill

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2024	Estimated 2025	Re-estimated 2025	Estimated 2026	Indicative 2027	Indicative 2028
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance						
	009	Buildings repair and renovation	400430	220000	220000	290000	200000	200000
		Total of Item	400430	220000	220000	290000	200000	200000
	512	Operating and Sustaining Expenditures						
	015	Operating systems and software	117000	470000	420000	250000	250000	250000
		Total of Item	117000	470000	420000	250000	250000	250000
28		Other Expenditures						
2822		Other Capital Expenditures						
	504	Studies, Research and Consultations						
	012	Economic studies	0	50000	50000	50000	30000	30000
		Total of Item	0	50000	50000	50000	30000	30000
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	040	Constructions	124935	390000	340000	675000	650000	600000
		Total of Item	124935	390000	340000	675000	650000	600000
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	001	Computers and accessories	14640	25000	25000	10000	30000	35000
	003	Office supplies and equipment	5733	5000	5000	5000	5000	5000
	009	Laboratories and Measurement Devices	67053	50000	50000	275000	150000	180000
	012	Air Conditioners	980	30000	30000	30000	35000	20000
	023	Electrical devices and equipment	85208	260000	260000	75000	300000	300000
	036	Cameras	884	10000	10000	35000	10000	10000
	042	Measurement scales	0	0	0	6000	0	0
	068	Solar cells generating the electric energy	0	25000	25000	24000	100000	50000
		Total of Item	174498	405000	405000	460000	630000	600000
	506	Vehicles and Equipment						
	001	Saloon cars	0	100000	100000	0	0	0
	003	Pick-up vehicles	45900	100000	100000	0	0	0
	005	Medium-size passenger buses	0	105000	105000	0	0	0
	006	Passenger mini-buses	33000	0	0	0	0	0
	007	Tank trucks	123000	0	0	0	0	0
	011	Trucks	0	30000	30000	0	0	0
	015	Cranes	0	120000	120000	155000	0	0
		Total of Item	201900	455000	455000	155000	0	0
3113		Other Fixed Assets						
	511	Equipping and furnishing						
	006	Furnishing and equipping the buildings and facilities	1225	10000	10000	20000	40000	20000
		Total of Item	1225	10000	10000	20000	40000	20000
3122		Inventories						
	503	Materials and supplies						
	019	Spare parts supplies	541383	700000	600000	700000	700000	700000
		Total of Item	541383	700000	600000	700000	700000	700000
		Total of Project	1561371	2700000	2500000	2600000	2500000	2400000
		Total of Program	1561371	2700000	2500000	2600000	2500000	2400000