Chapter: 0601 Civil Service Bureau

Vision : An efficient governmental administration and a qualified civil service apparatus, in order to provide excellent services to citizens, in addition to promoting productivity and performance level.

Mission : Organizing human resources management as well as job affairs in the civil service apparatuses, and developing these apparatuses with their human, procedural, and legal dimensions, in addition to supervising the well implementation of legislations governing public job affairs, enhancing institutionalism, using information systems, applying the concept of developing and managing human resources, establishing traditions and an accumulation of knowledge in the civil service institutions, as well as fortifying the methodology of initiation, excellence, creativity, and the principles of justice, equity, and transparancy.

Legal Framwork: Civil Service Regulation No. (30) for the year 2007.

Strategic Plan :

Prepare Year : 2004

Period Covered by the Plan :

2004-2010

Strategic Objectives / Performance Indicators

		trategic	Perfor	na	nce Measurement	Base	Value	Targe						
	Ob	jectives			1	Base	Value	Value	e		Tar	get		
	De	scription		I	ndicator	Year		2008	2008	200	9 2	2010	2011	
service and en	es provi hancing	g the level of ided by the Bureau g its social role and ith civil society	 Percentage of employment applicants notification through mobile and ground telephones of total employment applicants. 			2007	80%	80%	85%	95%	6	95%		
organiz	rganizations in human resources nanagement on the national level		2 Nu app app insi not	Number of employment pplicants that their pplications were marketed uside and outside the Kingdom ot within the framework of civil ervice departments.		2007	150	300	300	450)	600	800	
2 - Planning, managing and developing human resources as well as enhancing the Bureau's ole as a national center for all aspects related to civil service			1 Per subj whic HR s				50%	55%	55%	70%	6	80%	85%	
field			whi sys	ch li tem	tage of departments asion between payroll and human HR of total nental departments.	2007	0	2%	2%	10%	6	12%	15%	
Pro	gran	ns / Perform												
					escription of Perfo	rmance	Base	Value	Target	First Self				
Goal		Programs			Indicator			Base Value		Evalution		Target	t	
		-					Year	, and o	2008	2008	2009	2010	2011	
1	0901	Administration and Services	Support	1.	Satisfaction Degree of B clients.	ureau's	-	-	70%	70%	75%	80%	85%	
				2	Percentage of Bureau's of who joined training program the total Bureau's staff.		2007	65%	65%	70%	75%	80%	85%	
				3	Number of e-library web visitors from inside and o the Bureau.	outside	-	-	3000	3000	4000	5000	6000	
				4	Percentage of specializa which e-competitive exar will be applied.		-	-	5%	25%	30%	35%	50%	
2	0905	Human Resources Management in Civil	Service	1	Number of the civil servi departments connected v Bureau's information sys	with the	2007	2	30	10	13	15	20	
				2	Percentage of the function description cards, prepare electronically of the total	onal red	2007	40%	30%	25%	27%	30%	35%	
				3	Level of accuracy and cr of civil status central dat	redibility	2007	90%	-	95%	96%	97%	98%	

Programs Appropriations

				Estimate	Re_Estimate	Estimate	Indicative	Indicative
Goal		Programs		2008	2008	2009	2010	2011
1	0901	Administration and Support Services	Current	523200	516100	700500	772000	886100
			Capital	1557000	1557000	2195000	2195000	360000
			Total	2080200	2073100	2895500	2967000	1246100
2	0905	Human Resources Management in Civil Servic	Current	566900	529800	731500	779000	843900
			Capital	741000	741000	405000	85000	20000
			Total	1307900	1270800	1136500	864000	863900
		Total of	Current	1090100	1045900	1432000	1551000	1730000
		Total of	Capital	2298000	2298000	2600000	2280000	380000
		Total of	Chapter	3388100	3343900	4032000	3831000	2110000

Capita	l Pro	jects Appropriations					
			Estimate	Re_Estimate	Estimate	Indicative	Indicative
Prog.		Projects	2008	2008	2009	2010	2011
0901	001	Administration Project	115000	115000	245000	195000	360000
		Enhancing Services provided for public	42000	42000	0	0	0
	003	Constructing the building of the Civil Service Bureau	1400000	1400000	1950000	200000	0
		Total of Program	1557000	1557000	2195000	2195000	360000
0905	001	Auditing and automating forms and data of HR planning and managemen	660000	660000	0	0	0
	002	Completing the human resources information system/stage 2	33000	33000	0	0	0
	003	Preparing electronic functional description code	48000	48000	20000	0	0
	004	Ideal Employee Award	(0 0	75000	65000	20000
	005	Capacity building of human resources administration units and supporting	(0 0	180000	0	0
	006	Central E- File	(0 0	80000	20000	0
	007	Implementing the second phase of human resources reality study	(0 0	50000	0	0
		Total of Program	741000	741000	405000	85000	20000
		Total of Chapter	2298000	2298000	2600000	2280000	380000

Overall Summary of Current Expenditures for the year 2007

Chapt	er :6 /1- Civil Service Bureau	(in JDs)
	Item	Actual
No.	Description	2007
100	SALARIES,WAGES & ALLOWANCES	
	Classified Employees	95718
	Permanent Unclassified Employees	102563
	Contract Employees	3342
	Personal Cost Of Living Allowance	182716
	Family Allowance	13116
	Basic Allowance	56908
	Additional Allowance	11983
112	Other Allowance	600
113	Transportation Allowance	16425
	Transport Allowance	18929
	Employees Bonuses	97000
	Total	599300
200	OPERATIONAL EXPENDITURES(SERVICES&SUPPLIES)	
201	Rent	39200
202	Telecommunications Services	21461
203	Water	2133
204	Electricity	13105
	Fuels	13052
206	Maintenance Of machines, Furniture Apparatuses And Its Accessories	24955
	Maintenance Of Vehicles, Heavy Duty Machines And Its Accessories	5712
208	Maintenance, Repaireness Of Buildings And Its Accessories	2021
209	Office Supplies	17999
	(RawMaterials (medicins,films ,food,supplies	3350
211	Cleaning Services & Its Supplies (Including (Cleaning Contracts	5807
212	Insurance	2309
213	Official Travel Missions	296
214	Others	6776
	Total	158176
300	TRANSFERABLE EXPENDITURES	
	Social Security	30910
305	Non - Employees'Bonuses	24035
	Total	54945
	Total of Chapter	812421

Overall Summary of Capital Expenditures for the year 2007

Chapt	er: 6 /2- Civil Service Bureau	(in JDs)				
	Item	Actual				
No.	Description	2007				
505	EQUIPMENTS,MACHINES AND APPARATUSES	50804				
506	06 VEHICLES AND HEAVY DUTY MACHINES					
508	WORKS AND CONSTRUCTIONS	0				
511	EQUIPPING AND FURNISHING	4174				
512	12 OTHERS					
	Total of Chapter					

Overall Summary of Current Expenditures For the years 2008 - 2011

Group	Item	Description	Estimated 2008	Restimated 2008	Estimated 2009	Indicative 2010	Indicative 2011
21		Compensations of Employees					
2111		Salaries, Wages and allowances					
	101	Classified Employees' Salaries	88700	88700	92000	87000	91000
	102	Permanent Unclassified Employees' Salaries	136300	108100	173000	210400	235000
	103	Contract Employees' Salaries	45600	36000	44000	42000	50000
	105	Personal Cost of Living Allowance	206900	206900	342500	362500	435000
	106	Family Allowance	18800	15800	20400	21000	24900
	107	Basic Allowance	58600	57200	69000	90000	105000
	111	Additional Allowance	17300	15300	20000	25000	27000
	112	Other Allowances	600	600	600	600	600
	113	Transportation Allowance	24000	24000	32000	35000	36000
	114	Transport Allowance	28800	28800	33000	37000	40000
	116	Employees' bonuses	100000	100000	170000	175000	180000
		Total	725600	681400	996500	1085500	1224500
2121		Social Security Contributions					
	301	Social Security	45000	45000	60000	75000	85000
		Total	45000	45000	60000	75000	85000
22		Use of Goods and Services					
2211		Use of Goods and Services					
	201	Rents	39500	39500	39500	39500	39500
	202	Telecommunications Services	28000	28000	31000	33000	36000
	203	Water	2500	2500	3000	3000	4000
	204	Electricity	17000	17000	25000	25000	25000
	205	Fuels	31500	31500	38000	41000	44000
	206	Maintenance of Machines, furniture and accessories	35500	35500	38000	39000	42000
	207	Maintenance of Vehicles, Heavy Duty Machines and Acc	17500	17500	18000	18000	20000
	208	Repair and maintenance of buildings and accessories	8000	8000	8000	8000	10000
	209		30000	30000	32000	34000	37000
	210	Raw materials - Medicines, Clothes, Food, Films,etc)	6500	6500	7000	8000	9000
	211	Cleaning Services and supplies - including cleaning cor	7000	7000	13000	14000	15000
	212			5000	6000	9000	10000
	213	Official Travel Missions	1500	1500	2000	2000	2000
	214	Other goods and services expenses	20000	20000	45000	47000	47000
						320500	340500
28		Other expenditures					
2821		Miscellaneous other expenditures					
	303	•	20000	20000	20000	20000	25000
	305					50000	55000
			70000			70000	80000
			1090100			1551000	1730000

Current Expenditures According to Program For the years 2008 - 2011

		0901 Administration and Support Service DESCRIPTION		Restimated	Estimated	Indicative	Indicative
Group	ltem		2008	2008	2009	2010	2011
21		Compensations of Employees					
2111		Salaries, Wages and allowances					
	101	Classified Employees' Salaries	47000	47000	49000	43000	45000
	102	Permanent Unclassified Employees' Salaries	46100	46100	70000	80400	100000
	103	Contract Employees' Salaries	22100	15000	18000	18000	25000
	105	Personal Cost of Living Allowance	61000	61000	135000	157500	195000
	106	Family Allowance	5800	5800	7400	8000	11000
	107	Basic Allowance	20200	20200	25000	40000	50000
	111	Additional Allowance	5300	5300	7000	10000	11000
	112	Other Allowances	600	600	600	600	600
	113	Transportation Allowance	9600	9600	13000	16000	17000
	114	Transport Allowance	11500	11500	13000	16000	18000
	116	Employees' bonuses	50000	50000	70000	70000	70000
		Total	279200	272100	408000	459500	542600
2121		Social Security Contributions					
	301	Social Security	18000	18000	25000	35000	40000
		Total	18000	18000	25000	35000	40000
22		Use of Goods and Services					
2211		Use of Goods and Services					
	201	Rents	39500	39500	39500	39500	39500
	202	Telecommunications Services	16000	16000	18000	20000	22000
	203	Water	2500	2500	3000	3000	4000
	204	Electricity	17000	17000	25000	25000	25000
	205	Fuels	22500	22500	26000	28000	30000
	206	Maintenance of Machines, furniture and accessories	23000	23000	24000	24000	26000
	207	Maintenance of Vehicles, Heavy Duty Machines and Accessories	17500	17500	18000	18000	20000
	208	Repair and maintenance of buildings and accessories	8000	8000	8000	8000	10000
	209	Office Supplies	18000	18000	19000	20000	22000
	210	Raw materials - Medicines, Clothes, Food, Films, etc)	6500	6500	7000	8000	9000
	211	Cleaning Services and supplies - including cleaning contracts	7000	7000	13000	14000	15000
	212	Insurance	5000	5000	6000	9000	10000
	213	Official Travel Missions	500	500	1000	1000	1000
	214	Other goods and services expenses	8000	8000	25000	25000	25000
		Total	191000	191000	232500	242500	258500
28		Other expenditures					
821		Other current expenses					
	303	Scientific Scholarships and Training Courses	10000		10000	10000	15000
	305	Non-Employees' Bonuses	25000	25000	25000	25000	30000
		Total	35000	35000	35000	35000	45000

Program : 0905 Human Resources Management in Civil Service

		DESCRIPTION	Estimated	Restimated	Estimated	Indicative	Indicative
Group	ltem		2008	2008	2009	2010	2011
21		Compensations of Employees					
2111		Salaries, Wages and allowances					
	101	Classified Employees' Salaries	41700	41700	43000	44000	46000
-	102	Permanent Unclassified Employees' Salaries	90200	62000	103000	130000	135000
	103	Contract Employees' Salaries	23500	21000	26000	24000	25000
	105	Personal Cost of Living Allowance	145900	145900	207500	205000	240000
	106	Family Allowance	13000	10000	13000	13000	13900
	107	Basic Allowance	38400	37000	44000	50000	55000
	111	Additional Allowance	12000	10000	13000	15000	16000
	113	Transportation Allowance	14400	14400	19000	19000	19000
	114	Transport Allowance	17300	17300	20000	21000	22000
	116	Employees' bonuses	50000	50000	100000	105000	110000
	L	Total	446400	409300	588500	626000	681900

Current Expenditures According to Program For the years 2008 - 2011

Prog	ram :	0905 Human Resources Management ir	n Civil Serv	vice			(In JDs
		DESCRIPTION	Estimated	Restimated	Estimated	Indicative	Indicative
Group	ltem		2008	2008	2009	2010	2011
21		Compensations of Employees					
2121		Social Security Contributions					
	301	Social Security	27000	27000	35000	40000	45000
		Total	27000	27000	35000	40000	45000
22		Use of Goods and Services					
2211		Use of Goods and Services					
-	202	Telecommunications Services	12000	12000	13000	13000	14000
	205	Fuels	9000	9000	12000	13000	14000
	206	Maintenance of Machines, furniture and accessories	12500	12500	14000	15000	16000
	209	Office Supplies	12000	12000	13000	14000	15000
	213	Official Travel Missions	1000	1000	1000	1000	1000
	214	Other goods and services expenses	12000	12000	20000	22000	22000
		Total	58500	58500	73000	78000	82000
28		Other expenditures					
2821		Other current expenses					
	303	Scientific Scholarships and Training Courses	10000	10000	10000	10000	10000
	305	Non-Employees' Bonuses	25000	25000	25000	25000	25000
		Total	35000	35000	35000	35000	35000
		Total of Program	566900	529800	731500	779000	843900
		Total of Chapter	1090100	1045900	1432000	1551000	1730000

Overall Summary For Capital Expenditures For the years 2008 - 2011

CHAP	TER						(In JDs)
GROUP	ITEM	DESCRIPTION	Estimated 2008	Restimated 2008	Estimated 2009	Indicative 2010	Indicative 2011
		Expenditures					
21		Compensations of Employees					
2111		Salaries, Wages and allowances					
	501	Salaries	50000	50000	0	0	0
		Total	50000	50000	0	0	0
22		Use of Goods and Services					
2211		Use of Goods and Services					
	512	Operating and maintenance Expenses	676000	676000	530000	200000	180000
		Total	676000	676000	530000	200000	180000
28		Other expenditures					
2822		Miscellaneous other expenditures					
	504	Studies, Researches and Consultations	19000	19000	0	0	0
		Total	19000	19000	0	0	0
		Fixed Assets					
31		Non-financial Assets					
3111		Fixed Assets					
	508	Works and Constructions	1400000	1400000	1950000	2000000	0
		Total	1400000	1400000	1950000	2000000	0
3112		Fixed Assets					
	505	Equipments, Machines and Apparatus	89000	89000	45000	45000	100000
	506	Vehicles and Heavy Duty Machines	54000	54000	40000	0	0
		Total	143000	143000	85000	45000	100000
3113		Fixed Assets					
	511	Equipping and furnishing	10000	10000	35000	35000	100000
		Total	10000	10000	35000	35000	100000
		Total of Chapter	2298000	2298000	2600000	2280000	380000

-	APTE		0601 0901	Civil Service Bureau	nort Sorviooo				(In JD
	Progra			Administration and Sup	Joit Services				
	Proje I Soui		001 02001	Administration Project Capital (Treasury)					
Func	i Soui		02001	DESCRIPTION	F atimated	Dectimated	F atimated	Indicative	Indicative
Group	ltem				Estimated 2008	Restimated 2008	Estimated 2009	2010	2011
22				Is and Services					
2211				Is and Services					
	512	-	-	I maintenance Expenses		b	15000	10000	
	002		one, fax a		0	0	45000	40000	40000
	011			ng expenses	0	0	25000	0	0
	015	-	• •	ms and software	15000	15000	25000	25000	70000
	017		ion, adve	ertising and PR	0	0	50000	50000	50000
	999	n.e.c			21000	21000	0	0	0
				Total of Ite	m 36000	36000	145000	115000	160000
31		-		al Assets					
3112			-	nd Equipment					
	505			Machines and Apparatus		4.5000		15000	100000
	003	Office a	apparatus	s and equipments	15000	15000	25000	45000	100000
				Total of Ite	m 15000	15000	25000	45000	100000
	506			Heavy Duty Machines					
	001	Sedans	•		54000	54000	40000	0	0
				Total of Ite	m 54000	54000	40000	0	0
3113				Assets					
	511		-	d furnishing					
	006		gs and Fa	acilities Furnishing and Equipping	0	0	35000	35000	100000
	999	n.e.c			10000	10000	0	0	0
				Total of Ite		10000	35000	35000	100000
				Total of Project / Treasur	y 115000	115000	245000	195000	360000
	Proje	ct	002	Enhancing Services provided fo	r public	<u> </u>		1	
Func	Sou	rce 1	02001	Capital (Treasury)					
_				DESCRIPTION	Estimated	Restimated	Estimated	Indicative	Indicative
Group	Item				2008	2008	2009	2010	2011
28				ditures					
2822			-	al expenditures					
	504		s, Resea	arches and Consultations			-	-	-
	999	n.e.c			5000	5000	0	0	0
		1		Total of Ite	m 5000	5000	0	0	0
31		-		al Assets					
3112			-	nd Equipment					
	505			Machines and Apparatus				•	-
	001	Compu	ters and	accessories	37000	37000	0	0	0
				Total of Ite		37000	0	0	0
				Total of Project / Treasur	-	42000	0	0	0
	Proje		003	Constructing the building of the	Civil Service Bure	eau			
Func	l Soui	rce 1	02001	Capital (Treasury)					
Group	Item		<u> </u>	DESCRIPTION	Estimated 2008	Restimated 2008	Estimated 2009	Indicative 2010	Indicative 2011
31		Non-f	inancia	al Assets					
3111	1	Build	ings an	nd Constructions					
	508	Works	and Co	onstructions					
	013	Miscell	aneous B	Buildings Construction	1400000	1400000	1950000	2000000	0
		1		Total of Ite	m 1400000	1400000	1950000	2000000	0
				Total of Project / Treasur	y 1400000	1400000	1950000	2000000	0

СЦ	ΑΡΤΕ	D - 06	601	Civil Service Bureau					(In JDs)
	rogra	1	005	Human Resources Manage	ement in Ci	vil Service			(11 303)
	Proje		01	Auditing and automating forms and			anagement		
	l Soui		-	Capital (Treasury)			anagement		
- and				DESCRIPTION	Estimated	Restimated	Estimated	Indicative	Indicative
Group	ltem				2008	2008	2009	2010	2011
22				s and Services					
2211				s and Services					
	512		-	maintenance Expenses	10000	1.0000		-	
	015		syster	ns and software	40000	40000	0	0	0
	999	n.e.c			600000	600000	0	0	0
				Total of Item	640000	640000	0	0	0
28		Other e	-						
2822				l expenditures					
	504			arches and Consultations					
	006	Computer	Syste	ms Studies	5000	5000	0	0	0
				Total of Item	5000	5000	0	0	0
31		Non-fin	ancia	I Assets					
3112				nd Equipment					
	505			lachines and Apparatus					
	003	Office app	aratus	and equipments	15000	15000	0	0	0
				Total of Item	15000	15000	0	0	0
				Total of Project / Treasury	660000	660000	0	0	0
	Proje	ct 0	02	Completing the human resources i	nformation sys	stem/stage 2	1		1
	l Soui			Capital (Treasury)					
Group	Item			DESCRIPTION	Estimated 2008	Restimated 2008	Estimated 2009	Indicative 2010	Indicative 2011
21		Compe	nsatio	ons of Employees					
2111				ges and allowances					
	501	Salaries	., .,						
	001	Salaries			20000	20000	0	0	0
				Total of Item	20000	20000	0	0	0
28		Other e	xpen	ditures					
2822			-	l expenditures					
	504			arches and Consultations					
	999	n.e.c			3000	3000	0	0	0
				Total of Item	3000	3000	0	0	0
31		Non-fin	ancia	I Assets			-	-	-
3112				nd Equipment					
5112	505			lachines and Apparatus					
	001			accessories	10000	10000	0	0	0
	001	Sempator		Total of Item	10000	10000	0	0	0
							-	-	<u> </u>
				Total of Project / Treasury	33000	33000	0	0	0

СН	APTE	R ·	0601	Civil Service Bureau					(In JDs
-	rogra		0905	Human Resources Manage	ement in Ci	vil Service			(
	Proje		003	Preparing electronic functional des					
	Sour		102001	Capital (Treasury)					
Group	Item			DESCRIPTION	Estimated 2008	Restimated 2008	Estimated 2009	Indicative 2010	Indicative 2011
21		Con	pensatio	ons of Employees					
2111			-	ges and allowances					
	501	Sala	ries	-					
	001	Salar	ies		30000	30000	0	0	0
		1		Total of Item	30000	30000	0	0	0
28		Oth	er expen	ditures					
2822		Oth	er Capita	l expenditures					
	504	Stud	ies, Resea	arches and Consultations					
	999	n.e.c			6000	6000	0	0	0
				Total of Item	6000	6000	0	0	0
31		Non	-financia	I Assets					
3112		Мас	hinary a	nd Equipment					
	505		-	lachines and Apparatus					
	001	Comp	outers and	accessories	12000	12000	20000	0	0
ŀ]		Total of Item	12000	12000	20000	0	0
[Total of Project / Treasury	48000	48000	20000	0	0
	Proje								-
	Sour		102001						
Group	ltem	DESCRIPTION			Estimated 2008	Restimated 2008	Estimated 2009	Indicative 2010	Indicative 2011
22		Use	of Good	s and Services					
2211		Use	of Good	s and Services					
	512	Oper	ating and	maintenance Expenses					
	011	Capa	city buildin	g expenses	0	0	25000	35000	10000
	017	Prom	otion, adve	ertising and PR	0	0	15000	10000	5000
	032	Conv	entions Ce	lebrations and Workshops	0	0	25000	10000	2500
	037	Issuii	ng docume	nts	0	0	10000	10000	2500
		1		Total of Item	0	0	75000	65000	20000
[Total of Project / Treasury	0		75000	65000	20000
	Draia	ot	005	Capacity building of human resource					
	Proje Sour		102001				sapporting in		
- unu	Jour		102001	DESCRIPTION	Estimated	Restimated	Estimated	Indicative	Indicative
Group	ltem			DESCRIPTION	2008	2008	2009	2010	2011
22		Use	of Good	s and Services					
2211				s and Services					
	512	Oper	ating and	maintenance Expenses					
	008	-	ing expens		0	0	10000	0	0
	032	Conv	entions Ce	lebrations and Workshops	0	0	12000	0	0
	035	Tech	nical and a	dministrative support	0	0	140000	0	0
	036	Com	outerization	and automation operations expenses	0	0	3000	0	0
	037	Issuii	ng docume	nts	0	0	15000	0	0
				Total of Item	0	-	180000	0	0
									17
ſ		_		Total of Project / Treasury	0		180000	0	0

CH/	APTE	R :	0601	Civil Service Bureau					(In JDs)		
P	rogra	am	0905	Human Resources Manage	ement in Ci	vil Service					
Project 006				Central E- File							
Fund	Sour	се	102001	Capital (Treasury)							
Group	ltem			DESCRIPTION	Estimated 2008	Restimated 2008	Estimated 2009	Indicative 2010	Indicative 2011		
22		Use	of Good	s and Services							
2211		Use	of Good	s and Services							
	512	Operating and maintenance Expenses									
	035	Technical and administrative support			0	0	45000	20000	0		
	036	Com	puterizatior	and automation operations expenses	0	0	35000	0	0		
				Total of Item	0	0	80000	20000	0		
				Total of Project / Treasury	0	0	80000	20000	0		
	Proje	ct	007	Implementing the second phase of	human resour	ces reality stu	dy		1		
	Sour		102001	Capital (Treasury)			-				
Group	ltem			DESCRIPTION	Estimated 2008	Restimated 2008	Estimated 2009	Indicative 2010	Indicative 2011		
22		Use of Goods and Services									
2211		Use	of Good	s and Services							
	512	Operating and maintenance Expenses									
	011	Capacity building expenses			0	0	15000	0	0		
	035	Technical and administrative support			0	0	30000	0	0		
	036	Com	puterizatior	and automation operations expenses	0	0	5000	0	0		
	Total of Item				0	0	50000	0	0		
	Total of Project / Treasury				0	0	50000	0	0		
				Total of Program	741000	741000	405000	85000	20000		
				Total of Chapter	2298000	2298000	2600000	2280000	380000		