

Chapter : 8166 Samra Electric Power Company

Vision : To become a pioneer company in the field of electricity generation at the level of Jordan

Mission : Generating electricity through the available energy sources at the highest degrees of efficiency, reliability and effectiveness and in accordance with the global best practices

Legal Framework: Companies Law No. (22) for the year 1997 and amended Electricity Law No. (13) for the year 1999.

Strategic Objectives for Unit / Key Performance Indicators										
Strategic Objectives Description	Performance Measurement Indicators	Base Value		Actual Value	Target Value	Preliminary Self Evaluation	Target Value			
		Base Year	Value				2020	2021	2022	2023
		1 - To realize annually planned operational profits	1 Realizing estimated operational profits (thousand JDs)	2019	42574	39600	38710	39000	35152	35789
2 - To meet the client's needs in terms of electricity generation from the renewable and traditional energy sources in accordance with agreements	1 Percentage of availability of renewable and traditional generating units	2019	%97	%97	%90	%96	%90	%90	%90	
3 - To upgrade the institutional performance and maintain the access to excellency certificates from local and international organizations.	1 Percentage of certificates acquisition from local and international organizations	2019	%100	%100	%100	%100	%100	%100	%100	
4 - To develop human resources, upgrade their efficiency and capacity, enable them and create a stimulating work environment which supports the culture of creativity and innovation.	1 Completion rate of the training plan	2019	%63	%95	%75	%95	%100	%100	%100	

Programs that achieve the Strategic Objectives / Key Performance Indicators											
Programs		Description of Performance Indicators		Base Value		Actual Value	Target Value	Preliminary Self Evaluation	Target Value		
				Base Year	Value				2020	2021	2022
				9141	Administration and Support Services	1	Percentage of Company's staff satisfaction	2019	%55	%59	%56
9142	Operation and Generation	1	Maximum thermal value (British thermal unit for each K.W.H) compound cycle	2019	9800	7500	9800	7700	7600	7600	7600
		2	Amount of generated energy-giga watt	2019	7500	6388	7500	5606	6500	6500	6500

Programs Appropriations										
Programs			Actual	Estimated	Re-estimated	Estimated	indicative	indicative		
			2020	2021	2021	2022	2023	2024		
9141	Administration and Support Services	Current	24655684	30704000	30247122	35280000	36614000	36887000		
		Capital	0	0	0	0	0	0		
		Total	24655684	30704000	30247122	35280000	36614000	36887000		
9142	Operation and Generation	Current	0	0	0	0	0	0		
		Capital	7856652	10800000	10500000	12000000	13500000	13500000		
		Total	7856652	10800000	10500000	12000000	13500000	13500000		
		Total of Current	24655684	30704000	30247122	35280000	36614000	36887000		
		Total of Capital	7856652	10800000	10500000	12000000	13500000	13500000		
		Total of Chapter	32512336	41504000	40747122	47280000	50114000	50387000		

Capital Projects Appropriations According to Program

Prog.	Projects		Actual	Estimated	Re-estimated	Estimated	indicative	indicative
			2020	2021	2021	2022	2023	2024
9142	005	Maintaining generation stations	7771642	10200000	10000000	11400000	12900000	12900000
	007	Adding the fourth steam unit	85010	600000	500000	600000	600000	600000
		Total of Program	7856652	10800000	10500000	12000000	13500000	13500000
		Total	7856652	10800000	10500000	12000000	13500000	13500000

Budget Summary

Chapter : 8166 Samra Electric Power Company

(In JDs)

Description	Actual 2020	Estimated 2021	Re-estimated 2021	Estimated 2022	Indicative 2023	Indicative 2024
Revenues						
142	Revenues of Selling Goods and Services	50481073	91498000	91498000	91730000	92130000
Total Revenues		50481073	91498000	91498000	91730000	92130000
Expenditures						
A - Current Expenditures						
211	Salaries, Wages and Allowances	5891259	6110000	6059000	6449000	6592000
212	Social Security Contributions	768307	818000	785000	851000	878000
221	Use of Goods and Services	10208152	12657000	12290000	13800000	15200000
241	Foreign Interests	7044366	10225000	10225000	13236000	13000000
282	Other Miscellaneous Expenditures	743600	894000	888122	944000	944000
Total Current Expenditures		24655684	30704000	30247122	35280000	36614000
B - Capital Expenditures						
202001	Capital - Domestic Funding	7856652	10800000	10500000	12000000	13500000
Total Capital Expenditures		7856652	10800000	10500000	12000000	13500000
Total Expenditures		32512336	41504000	40747122	47280000	50114000
Deficit \ Surplus before Financing		17968737	49994000	50750878	44450000	42143000
FINANCING BUDGET						
A - Uses						
5111002	Repayment of Due Foreign Loans Installments	18367709	24246000	24246000	32782000	33000000
5114001	Transferring the surplus of governmental units to the Treasury	6000000	20000000	12000000	13000000	13000000
5119007	Reserves for Liabilities Repayment	134122	10712000	14639000	13307000	10323000
5119008	Repayment of Liabilities	566138	0	0	0	0
Total Uses		25067969	54958000	50885000	59089000	55323000
B - Sources						
4113001	Budget Surplus before financing	17968737	49994000	50750878	44450000	42143000
4119004	Usage of reserves for liabilities repayment	7099232	4964000	134122	14639000	13307000
Total Sources		25067969	54958000	50885000	59089000	55323000
Deficit \ Surplus after Financing		0	0	0	0	0

Revenues

Chapter 8166 Samra Electric Power Company

(In JDs)

Group No.	Item	Description	Actual 2020	Estimated 2021	Re-estimated 2021	Estimated 2022	Indicative 2023	Indicative 2024
1421		Sales of Market Governmental Units						
	056	Current Revenues for Al-Samrah Company for Electricity Generation						
	001	Revenues of selling electricity	50409607	91348000	91348000	91580000	91980000	92380000
	999	Miscellaneous Revenues	71466	150000	150000	150000	150000	150000
		Total of Item	50481073	91498000	91498000	91730000	92130000	92530000
		Total	50481073	91498000	91498000	91730000	92130000	92530000
		Total Revenues	50481073	91498000	91498000	91730000	92130000	92530000

Overall Summary of Current Expenditures for the Years 2020 - 2024

Chapter : 8166 Samra Electric Power Company

(In JDs)

Group	Item	Description	Actual 2020	Estimated 2021	Re-estimated 2021	Estimated 2022	Indicative 2023	Indicative 2024
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	2531827	2577000	2576000	2761000	2863000	2975000
	105	Personal Cost of Living Allowance	749738	780000	745000	770000	775000	780000
	106	Family Cost of Living Allowance	112070	114000	114000	120000	122000	125000
	108	Technical Allowance	427771	460000	445000	450000	460000	470000
	110	Overtime Allowance	200000	200000	200000	200000	200000	200000
	112	Other Allowances	335000	327000	327000	430000	450000	460000
	114	Transport Allowance	87138	100000	100000	110000	112000	115000
	115	Field Visit Allowance	102049	102000	102000	108000	110000	113000
	116	Employees' Bonuses	1345666	1450000	1450000	1500000	1500000	1500000
		Total	5891259	6110000	6059000	6449000	6592000	6738000
2121		Social Security Contributions						
	301	Social Security	768307	818000	785000	851000	878000	905000
		Total	768307	818000	785000	851000	878000	905000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	17737	30000	25000	30000	30000	30000
	203	Water	9459	16000	13000	16000	16000	16000
	204	Electricity	62173	73000	73000	78000	78000	78000
	205	Fuels	30425	66000	55000	55000	55000	55000
	206	Maintenance of Machines, furniture and accessories	2537620	2700000	2644000	2700000	3100000	3100000
	207	Maintenance of vehicles, equipment and accessories	26553	38000	35000	35000	35000	35000
	208	Repair and maintenance of buildings and accessories	50686	240000	240000	100000	100000	100000
	209	Stationery, Publications and Office Supplies	5370	19000	10000	18000	18000	18000
	211	Cleaning services and supplies including cleaning contracts	132000	140000	140000	156000	156000	156000
	212	Insurance	1611978	2280000	2280000	2300000	2600000	2600000
	213	Official Travel Missions	735	12000	12000	20000	20000	20000
	214	Goods and services expenses	5723416	7043000	6763000	8292000	8992000	9092000
		Total	10208152	12657000	12290000	13800000	15200000	15300000
24		Interests						
2411		Foreign Interests						
	307	Foreign Interests	7044366	10225000	10225000	13236000	13000000	13000000
		Total	7044366	10225000	10225000	13236000	13000000	13000000
28		Other Expenditures						
2821		Other Miscellaneous Expenditures						
	302	Contributions	700000	780000	774122	820000	820000	820000
	303	Scientific scholarships and training courses	3600	40000	40000	40000	40000	40000
	305	Non-Employees' Bonuses	40000	74000	74000	84000	84000	84000
		Total	743600	894000	888122	944000	944000	944000
Total of Chapter			24655684	30704000	30247122	35280000	36614000	36887000

Current Expenditures According to Program for the Years 2020 - 2024

Chapter : 8166 Samra Electric Power Company

(In JDs)

Program 9141 Administration and Support Services								
Group	Item	Description	Actual 2020	Estimated 2021	Re-estimated 2021	Estimated 2022	Indicative 2023	Indicative 2024
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	2531827	2577000	2576000	2761000	2863000	2975000
	105	Personal Cost of Living Allowance	749738	780000	745000	770000	775000	780000
	106	Family Cost of Living Allowance	112070	114000	114000	120000	122000	125000
	108	Technical Allowance	427771	460000	445000	450000	460000	470000
	110	Overtime Allowance	200000	200000	200000	200000	200000	200000
	112	Other Allowances	335000	327000	327000	430000	450000	460000
	114	Transport Allowance	87138	100000	100000	110000	112000	115000
	115	Field Visit Allowance	102049	102000	102000	108000	110000	113000
	116	Employees' Bonuses	1345666	1450000	1450000	1500000	1500000	1500000
	001	Employees' bonuses	465666	500000	500000	500000	500000	500000
	011	Additional Salaries	880000	950000	950000	1000000	1000000	1000000
		Total	5891259	6110000	6059000	6449000	6592000	6738000
2121		Social Security Contributions						
	301	Social Security	768307	818000	785000	851000	878000	905000
		Total	768307	818000	785000	851000	878000	905000

Current Expenditures According to Program for the Years 2020 - 2024

Chapter : 8166 Samra Electric Power Company

(In JDs)

Program 9141 Administration and Support Services								
Group	Item	Description	Actual 2020	Estimated 2021	Re-estimated 2021	Estimated 2022	Indicative 2023	Indicative 2024
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	17737	30000	25000	30000	30000	30000
	203	Water	9459	16000	13000	16000	16000	16000
	204	Electricity	62173	73000	73000	78000	78000	78000
	205	Fuels	30425	66000	55000	55000	55000	55000
	002	Saloon vehicles	15425	35000	30000	30000	30000	30000
	003	Transport vehicles and heavy equipment	15000	31000	25000	25000	25000	25000
	206	Maintenance of Machines, furniture and accessories	2537620	2700000	2644000	2700000	3100000	3100000
	207	Maintenance of vehicles, equipment and accessories	26553	38000	35000	35000	35000	35000
	208	Repair and maintenance of buildings and accessories	50686	240000	240000	100000	100000	100000
	209	Stationery, Publications and Office Supplies	5370	19000	10000	18000	18000	18000
	211	Cleaning services and supplies including cleaning contracts	132000	140000	140000	156000	156000	156000
	212	Insurance	1611978	2280000	2280000	2300000	2600000	2600000
	213	Official Travel Missions	735	12000	12000	20000	20000	20000
	214	Goods and services expenses	5723416	7043000	6763000	8292000	8992000	9092000
	001	Events and hospitality	6664	20000	10000	23000	23000	23000
	006	Medical treatments	21000	31000	31000	33000	33000	33000
	008	Advertisements and subscriptions	16137	23000	23000	23000	23000	23000
	010	Fees and Commissions	595532	900000	700000	700000	700000	700000
	013	Services, security and guarding contracts	312444	380000	380000	380000	380000	380000
	017	Sport tournaments, festivals and national celebrations expenditures	25000	15000	15000	25000	25000	25000
	028	Professional services expenditures	11520	50000	25000	85000	85000	85000
	056	Legal consultations	36805	25000	5000	0	0	0
	060	Conferences and lectures	0	5000	0	5000	5000	5000
	084	Fees and licenses	3314	8000	8000	0	0	0
	099	Income tax	4520000	5395000	5395000	6794000	7494000	7594000
	101	Computerization and Internet expenditures	100000	110000	90000	135000	135000	135000
	102	Local community service	75000	81000	81000	89000	89000	89000
Total			10208152	12657000	12290000	13800000	15200000	15300000
24		Interests						
2411		Foreign Interests						
	307	Foreign Interests	7044366	10225000	10225000	13236000	13000000	13000000
	001	Foreign loans interests	7044366	10225000	10225000	13236000	13000000	13000000
Total			7044366	10225000	10225000	13236000	13000000	13000000

Current Expenditures According to Program for the Years 2020 - 2024

Chapter : 8166 Samra Electric Power Company

(In JDs)

Program 9141 Administration and Support Services								
Group	Item	Description	Actual 2020	Estimated 2021	Re-estimated 2021	Estimated 2022	Indicative 2023	Indicative 2024
28		Other Expenditures						
2821		Other Current Expenditures						
	302	Contributions	700000	780000	774122	820000	820000	820000
	014	Saving Fund contribution	400000	460000	460000	485000	485000	485000
	016	Health insurance contributions	300000	320000	314122	335000	335000	335000
	303	Scientific scholarships and training courses	3600	40000	40000	40000	40000	40000
	305	Non-Employees' Bonuses	40000	74000	74000	84000	84000	84000
	006	Bonuses for the members of board of directors	40000	54000	54000	54000	54000	54000
	012	Bonuses of engineers and geologists	0	20000	20000	30000	30000	30000
Total			743600	894000	888122	944000	944000	944000
Total of Program			24655684	30704000	30247122	35280000	36614000	36887000
Total of Chapter			24655684	30704000	30247122	35280000	36614000	36887000

Overall Summary of Capital Expenditures for the Years 2020 - 2024

Chapter : 8166 Samra Electric Power Company

(In JDs)

Group	Item	Description	Actual 2020	Estimated 2021	Re-estimated 2021	Estimated 2022	Indicative 2023	Indicative 2024
		Expenditures						
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance	7595860	9629000	9429000	9240000	10740000	10740000
Total			7595860	9629000	9429000	9240000	10740000	10740000
		Fixed Assets						
31		Non-financial Assets						
3112		Fixed Assets						
	505	Equipment, Machines and Devices	158086	481000	481000	2080000	2080000	2080000
Total			158086	481000	481000	2080000	2080000	2080000
3122		Inventories						
	503	Materials and supplies	17696	90000	90000	80000	80000	80000
Total			17696	90000	90000	80000	80000	80000
3141		Nonproductive Assets						
	507	Lands	85010	600000	500000	600000	600000	600000
Total			85010	600000	500000	600000	600000	600000
Total of Chapter			7856652	10800000	10500000	12000000	13500000	13500000

Capital Expenditures According to Program and Projects for the Years 2020 - 2024

Chapter : 8166 Samra Electric Power Company

(In JDs)

Program : 9142 Operation and Generation

Project : 005 Maintaining generation stations

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2020	Estimated 2021	Re-estimated 2021	Estimated 2022	Indicative 2023	Indicative 2024
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance						
	013	Maintenance and modernization of stations	7595860	9629000	9429000	9240000	10740000	10740000
		Total of Item	7595860	9629000	9429000	9240000	10740000	10740000
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	001	Computers and accessories	127355	460000	460000	270000	270000	270000
	003	Office supplies and equipment	30731	2000	2000	0	0	0
	009	Laboratories and Measurement Devices	0	14000	14000	50000	50000	50000
	019	Communications devices	0	5000	5000	0	0	0
	069	Modernizing and developing devices and equipment	0	0	0	1760000	1760000	1760000
		Total of Item	158086	481000	481000	2080000	2080000	2080000
3122		Inventories						
	503	Materials and supplies						
	017	Manual tools	2105	48000	48000	35000	35000	35000
	019	Spare parts supplies	15591	42000	42000	45000	45000	45000
		Total of Item	17696	90000	90000	80000	80000	80000
		Total of Project	7771642	10200000	10000000	11400000	12900000	12900000

Project : 007 Adding the fourth steam unit

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2020	Estimated 2021	Re-estimated 2021	Estimated 2022	Indicative 2023	Indicative 2024
31		Non-financial Assets						
3141		Lands						
	507	Lands						
	001	Lands expropriation and purchase	85010	600000	500000	600000	600000	600000
		Total of Item	85010	600000	500000	600000	600000	600000
		Total of Project	85010	600000	500000	600000	600000	600000
		Total of Program	7856652	10800000	10500000	12000000	13500000	13500000
		Total of Chapter	7856652	10800000	10500000	12000000	13500000	13500000