

Chapter : 8166 Samra Electric Power Company

Vision : To be a pioneer company in the field of generating electric power at the level of Jordan

Mission : Generating electricity using any of the available energy sources in a secure and environment- friendly manner according to the best industrial practices with planned costs using qualified and enabled manpower

Legal Framework: Companies Law No. (22) for the year 1997 and amended Electricity Law No. (13) for the year 1999

Strategic Objectives for Unit / Performance Indicators										
Strategic Objectives Description	Performance Measurement Indicators		Base Value		Actual Value	Target Value	Initial Internal Evaluation	Target Value		
			Base Year	Value						
			2014	2015	2015	2016	2017	2018		
1 - To increase the Company's production capacity by about 75 megawatts by the end of 2017	1	Percentage of implementation of the tender of the fourth steam unit at a production capacity of 75 megawatts	0	-	-	%20	%0	%33	%40	%27
2 - To increase the Company's revenues to ensure improvement of the operating profit indicators	1	Reduction of administrative expenses at a percentage of 5%/ thousand JDs	0	-	-	278	278	240	280	290
3 - To complete automation and modernization of the Company's operations to include all electronic financial and administrative operations as well as maintenance and archiving operations	1	Percentage of automation of the financial, administrative and maintenance operations and electronic archiving	2013	%30	%40	%50	%50	%60	%80	%100
4 - To maintain the availability of operating generating units according to the required criteria	1	Percentage of availability of generating units as per tariffs requirements	2013	%90	%90	%90	%90	%90	%90	%90
5 - To develop institutional performance and obtain and sustain certificates of excellence from local and international institutions and serve the civil society	1	Percentage of obtaining ISO certificates and participation in King Abdullah II Award for Excellence in Government Performance and Transparency	2013	%100	%100	%100	%100	%100	%100	%100

Programs that achieve the Strategic Objectives / Performance Indicators											
Programs		Description of Performance Indicators		Base Value		Actual Value	Target Value	Initial Internal Evaluation	Target Value		
				Base Year	Value						
						2014	2015	2015	2016	2017	2018
9141	Administration and Support Services	1	Degree of Company's employees' satisfaction	2013	%85	%85	%94	%85	%85	%85	%85
9142	Operation and Generation	1	Maximum thermal value (British thermal unit for each K.W.H) compound cycle	2013	8120	7842	9000	8100	7600	7600	7600
		2	Quantity of generated energy-giga watt	2013	4865	4520	9169	6271	9445	9478	9547

Programs Appropriations								
Programs			Actual	Estimated	Re-estimated	Estimated	indicative	indicative
			2014	2015	2015	2016	2017	2018
9141	Administration and Support Services	Current	27707735	36461000	35750643	35416000	36831000	38333000
		Capital	3950	75000	50000	0	0	0
		Total	27711685	36536000	35800643	35416000	36831000	38333000
9142	Operation and Generation	Current	0	0	0	0	0	0
		Capital	43425341	41850000	22750000	38400000	38200000	31700000
		Total	43425341	41850000	22750000	38400000	38200000	31700000
		Total of Current	27707735	36461000	35750643	35416000	36831000	38333000
		Total of Capital	43429291	41925000	22800000	38400000	38200000	31700000
		Total of Chapter	71137026	78386000	58550643	73816000	75031000	70033000

Capital Projects Appropriations According to Program

Prog.	Projects		Actual	Estimated	Re-estimated	Estimated	indicative	indicative
			2014	2015	2015	2016	2017	2018
9141	001	Administration Project	3950	75000	50000	0	0	0
		Total of Program	3950	75000	50000	0	0	0
9142	001	Operation and Generation Program Administration Project	113747	150000	150000	600000	200000	200000
	004	Third steam expansion (ST3)	42385238	12000000	12000000	0	0	0
	005	Maintaining generation stations	926356	7000000	7000000	10800000	6000000	11000000
	007	Adding the fourth steam unit	0	22700000	3600000	27000000	32000000	20500000
		Total of Program	43425341	41850000	22750000	38400000	38200000	31700000
		Total	43429291	41925000	22800000	38400000	38200000	31700000

Budget Summary of Samra Electric Power Company

(In JDs)

Description		Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
Revenues							
142	Revenues of Selling Goods and Services	64102298	70351000	67151000	77803000	79745000	85150000
Total Revenues		64102298	70351000	67151000	77803000	79745000	85150000
Expenditures							
A - Current Expenditures							
211	Salaries, Wages and Allowances	4082073	4745000	4640000	5296000	5357000	5561000
212	Social Security Contributions	410092	516000	491000	600000	624000	652000
221	Use of Goods and Services	8029103	12500000	12000000	11800000	12400000	12750000
241	External Interests	13714922	17689000	17689000	16809000	17650000	18532000
242	Internal Interests	922000	304000	304000	0	0	0
271	Pension and Compensations	9385	0	0	0	0	0
282	Other Miscellaneous Expenditures	540160	707000	626643	911000	800000	838000
Total Current Expenditures		27707735	36461000	35750643	35416000	36831000	38333000
B - Capital Expenditures							
202001	Capital - Domestic Funding	5229291	11625000	11600000	13400000	8200000	11700000
203	Capital - Foreign Loans	38200000	30300000	11200000	25000000	30000000	20000000
Total Capital Expenditures		43429291	41925000	22800000	38400000	38200000	31700000
Total Expenditures		71137026	78386000	58550643	73816000	75031000	70033000
Deficit \ Surplus before Financing		-7034728	-8035000	8600357	3987000	4714000	15117000
FINANCING BUDGET							
A - Uses							
5113001	Repayment of deficit before financing	7034728	8035000	0	0	0	0
5111001	Repayment of Due Domestic Loans Installments	3125000	3125000	3125000	0	0	0
5111002	Repayment of Due Foreign Loans Installments	13286629	20217000	20217000	21437000	23000000	25000000
5114001	Transferring the surplus of governmental units to the Treasury	0	0	0	2000000	3000000	4000000
5119007	Reserves for Obligations Repayment	14633643	0	10992000	16492000	25156000	31223000
5119008	Payment of obligations	4692728	0	0	0	0	0
5119010	Housing Loans Given for Employees	120000	100000	100000	50000	50000	50000
Total Uses		42892728	31477000	34434000	39979000	51206000	60273000
B - Sources							
4113001	Budget Surplus before financing	0	0	8600357	3987000	4714000	15117000
4111001	Foreign Loans to Finance Capital Projects	38200000	30300000	11200000	25000000	30000000	20000000
4111002	Domestic Loans Withdrawals	0	1177000	0	0	0	0
4119004	Usage of reserves for obligations repayment	4692728	0	14633643	10992000	16492000	25156000
Total Sources		42892728	31477000	34434000	39979000	51206000	60273000
Deficit \ Surplus after Financing		0	0	0	0	0	0

Revenues

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(In JDs)

Group No.	Item	Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
1421		Sales of Market Governmental Units						
	056	Current Revenues for Al-Samrah Company for Electricity Generation						
	001	Revenues of selling electricity	63726623	70201000	67001000	77653000	79595000	85000000
	999	Miscellaneous Revenues	375675	150000	150000	150000	150000	150000
		Total of Item	64102298	70351000	67151000	77803000	79745000	85150000
		Total	64102298	70351000	67151000	77803000	79745000	85150000
		Total Revenues	64102298	70351000	67151000	77803000	79745000	85150000

Overall Summary of Current Expenditures for the Years 2014 - 2018

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(In JDs)

Group	Item	Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	2259995	2649000	2624000	3000000	3015000	3160000
	103	Comprehensive Contract Employees	20000	0	0	0	0	0
	105	Personal Cost of Living Allowance	544781	680000	667000	725000	735000	755000
	106	Family Cost of Living Allowance	104165	155000	142000	160000	175000	178000
	108	Technical Allowance	381579	469000	442000	550000	560000	571000
	110	Overtime Allowance	319554	230000	230000	230000	230000	230000
	112	Other Allowances	263067	343000	333000	380000	385000	400000
	114	Transport Allowance	88877	102000	97000	125000	127000	132000
	115	Field Visit Allowance	77781	97000	85000	106000	110000	115000
	116	Employees' Bonuses	22274	20000	20000	20000	20000	20000
		Total	4082073	4745000	4640000	5296000	5357000	5561000
2121		Social Security Contributions						
	301	Social Security	410092	516000	491000	600000	624000	652000
		Total	410092	516000	491000	600000	624000	652000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	18645	40000	20000	33000	35000	36000
	203	Water	10066	19000	19000	20000	21000	22000
	204	Electricity	70400	95000	80000	86000	70000	60000
	205	Fuels	37059	43000	26000	26000	28000	30000
	206	Maintenance of Machines, furniture and accessories	2815245	4074000	4000000	4577000	4990000	5123000
	207	Maintenance of vehicles, equipment and accessories	22456	24000	24000	24000	26000	27000
	208	Repair and maintenance of buildings and accessories	19982	21000	21000	25000	26000	26000
	209	Office Supplies, publications and various stationery	18239	36000	36000	40000	42000	44000
	211	Cleaning services and supplies including cleaning contracts	109411	117000	117000	117000	118000	129000
	212	Insurance	34333	2007000	1857000	1840000	1860000	1923000
	213	Official Travel Missions	38700	63000	63000	66000	69000	72000
	214	Goods and services expenses	4834567	5961000	5737000	4946000	5115000	5258000
		Total	8029103	12500000	12000000	11800000	12400000	12750000
24		Interests						
2411		External Interests						
	307	External Interests	13714922	17689000	17689000	16809000	17650000	18532000
		Total	13714922	17689000	17689000	16809000	17650000	18532000
2421		Internal Interests						
	317	Internal Interests	922000	304000	304000	0	0	0
		Total	922000	304000	304000	0	0	0
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	9385	0	0	0	0	0
		Total	9385	0	0	0	0	0
28		Other Expenditures						
2821		Other Miscellaneous Expenditures						
	302	Contributions	524647	672000	591643	711000	765000	803000
	303	Scientific scholarships and training courses	15513	35000	35000	200000	35000	35000
		Total	540160	707000	626643	911000	800000	838000
Total of Chapter			27707735	36461000	35750643	35416000	36831000	38333000

Current Expenditures According to Program for the Years 2014 - 2018

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(In JDs)

Program 9141 Administration and Support Services								
Group	Item	Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	2259995	2649000	2624000	3000000	3015000	3160000
	103	Comprehensive Contract Employees	20000	0	0	0	0	0
	105	Personal Cost of Living Allowance	544781	680000	667000	725000	735000	755000
	106	Family Cost of Living Allowance	104165	155000	142000	160000	175000	178000
	108	Technical Allowance	381579	469000	442000	550000	560000	571000
	110	Overtime Allowance	319554	230000	230000	230000	230000	230000
	112	Other Allowances	263067	343000	333000	380000	385000	400000
	114	Transport Allowance	88877	102000	97000	125000	127000	132000
	115	Field Visit Allowance	77781	97000	85000	106000	110000	115000
	116	Employees' Bonuses	22274	20000	20000	20000	20000	20000
Total			4082073	4745000	4640000	5296000	5357000	5561000
2121		Social Security Contributions						
	301	Social Security	410092	516000	491000	600000	624000	652000
Total			410092	516000	491000	600000	624000	652000

Current Expenditures According to Program for the Years 2014 - 2018

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(In JDs)

Program 9141 Administration and Support Services								
Group	Item	Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	18645	40000	20000	33000	35000	36000
	203	Water	10066	19000	19000	20000	21000	22000
	204	Electricity	70400	95000	80000	86000	70000	60000
	205	Fuels	37059	43000	26000	26000	28000	30000
	000	Fuels	37059	0	0	0	0	0
	002	Saloon vehicles	0	20000	12000	12000	13000	15000
	003	Transport vehicles and heavy equipment	0	23000	14000	14000	15000	15000
	206	Maintenance of Machines, furniture and accessories	2815245	4074000	4000000	4577000	4990000	5123000
	207	Maintenance of vehicles, equipment and accessories	22456	24000	24000	24000	26000	27000
	208	Repair and maintenance of buildings and accessories	19982	21000	21000	25000	26000	26000
	209	Office Supplies, publications and various stationery	18239	36000	36000	40000	42000	44000
	211	Cleaning services and supplies including cleaning contracts	109411	117000	117000	117000	118000	129000
	212	Insurance	34333	2007000	1857000	1840000	1860000	1923000
	213	Official Travel Missions	38700	63000	63000	66000	69000	72000
	214	Goods and services expenses	4834567	5961000	5737000	4946000	5115000	5258000
	001	Events and hospitality	24111	13000	13000	17000	18000	19000
	006	Medical treatments	0	0	0	2000	2000	2000
	008	Advertisements and subscriptions	18353	17000	17000	26000	27000	28000
	010	Fees and Commissions	349805	655000	655000	711000	746000	758000
	013	Services, security and guarding contracts	157257	1600000	1557000	400000	410000	420000
	017	Sport tournaments, festivals and celebration expenditures	15759	12000	12000	22000	22000	22000
	028	Professional services expenditures	37979	50000	43000	7000	7000	7000
	056	Legal consultations	0	0	0	60000	60000	60000
	060	Conferences and lectures	0	0	0	4000	4000	4000
	084	Fees and licenses	0	0	0	25000	25000	25000
	099	Income tax	0	0	0	2615000	2746000	2883000
	100	Donations	0	0	0	15000	15000	15000
	101	Computerization and Internet expenditures	0	0	0	158000	160000	165000
	102	Local community service	0	0	0	50000	50000	50000
	999	n.e.c	4231303	3614000	3440000	834000	823000	800000
Total			8029103	12500000	12000000	11800000	12400000	12750000
24		Interests						
2411		External Interests						
	307	External Interests	13714922	17689000	17689000	16809000	17650000	18532000
	001	External loans interests	13714922	17689000	17689000	16809000	17650000	18532000
Total			13714922	17689000	17689000	16809000	17650000	18532000
2421		Internal Interests						
	317	Internal Interests	922000	304000	304000	0	0	0
	001	Internal loans interests	922000	304000	304000	0	0	0
Total			922000	304000	304000	0	0	0

Current Expenditures According to Program for the Years 2014 - 2018

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(In JDs)

Program 9141 Administration and Support Services								
Group	Item	Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	9385	0	0	0	0	0
Total			9385	0	0	0	0	0
28		Other Expenditures						
2821		Other Current Expenditures						
	302	Contributions	524647	672000	591643	711000	765000	803000
	014	Saving Fund contribution	315995	427000	356643	429000	461000	484000
	016	Health insurance contributions	208652	245000	235000	282000	304000	319000
	303	Scientific scholarships and training courses	15513	35000	35000	200000	35000	35000
Total			540160	707000	626643	911000	800000	838000
Total of Program			27707735	36461000	35750643	35416000	36831000	38333000
Total of Chapter			27707735	36461000	35750643	35416000	36831000	38333000

Overall Summary of Capital Expenditures for the Years 2014 - 2018

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(In JDs)

Group	Item	Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
		Expenditures						
22		Use of Goods and Services						
2211		Use of Goods and Services						
	512	Operating and Sustaining Expenditures	926356	7000000	7000000	10800000	6000000	11000000
Total			926356	7000000	7000000	10800000	6000000	11000000
28		Other Expenditures						
2822		Other Miscellaneous Expenditures						
	504	Studies, Research and Consultations	756755	1500000	1500000	1000000	1000000	0
Total			756755	1500000	1500000	1000000	1000000	0
		Fixed Assets						
31		Non-financial Assets						
3112		Fixed Assets						
	505	Equipment, Machines and Devices	41628035	33163000	14038000	25211000	30075000	20075000
	506	Vehicles and Equipment	44000	0	0	248000	0	0
Total			41672035	33163000	14038000	25459000	30075000	20075000
3113		Fixed Assets						
	511	Equipping and furnishing	1800	9000	9000	33000	25000	25000
Total			1800	9000	9000	33000	25000	25000
3122		Inventories						
	503	Materials and supplies	63862	53000	53000	108000	100000	100000
Total			63862	53000	53000	108000	100000	100000
3141		Nonproductive Assets						
	507	Lands	8483	200000	200000	1000000	1000000	500000
Total			8483	200000	200000	1000000	1000000	500000
Total of Chapter			43429291	41925000	22800000	38400000	38200000	31700000

Capital Expenditures According to Program and Projects for the Years 2014 - 2018

Chapter : 8166 Samra Electric Power Company

(In JDs)

Program : 9141 Administration and Support Services								
Project : 001 Administration Project								
Fund Source : 202001 Capital - Domestic Funding								
Group	Item	Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	001	Computers and accessories	3800	35000	18000	0	0	0
	003	Office supplies and equipment	0	23000	20000	0	0	0
	019	Communications devices	0	2000	2000	0	0	0
	999	n.e.c	150	10000	5000	0	0	0
		Total of Item	3950	70000	45000	0	0	0
3113		Other Fixed Assets						
	511	Equipping and furnishing						
	009	Office supplies and furniture	0	4000	4000	0	0	0
		Total of Item	0	4000	4000	0	0	0
3122		Inventories						
	503	Materials and supplies						
	017	Manual tool kits	0	1000	1000	0	0	0
		Total of Item	0	1000	1000	0	0	0
		Total of Project	3950	75000	50000	0	0	0
		Total of Program	3950	75000	50000	0	0	0

Capital Expenditures According to Program and Projects for the Years 2014 - 2018

Chapter : 8166 Samra Electric Power Company

(In JDs)

Program : 9142 Operation and Generation								
Project : 001 Operation and Generation Program Administration Project								
Fund Source : 202001 Capital - Domestic Funding								
Group	Item	Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	001	Computers and accessories	3785	0	0	45000	20000	20000
	003	Office supplies and equipment	180	1000	1000	12000	10000	10000
	009	Laboratories and Measurement Devices	0	2000	2000	39000	20000	20000
	019	Communications devices	120	25000	25000	32000	20000	20000
	062	Solar cells systems and equipment	0	0	0	50000	0	0
	999	n.e.c	0	65000	65000	33000	5000	5000
		Total of Item	4085	93000	93000	211000	75000	75000
	506	Vehicles and Equipment						
	003	Pick-up vehicles	16000	0	0	98000	0	0
	004	Big buses	28000	0	0	150000	0	0
		Total of Item	44000	0	0	248000	0	0
3113		Other Fixed Assets						
	511	Equipping and furnishing						
	009	Office supplies and furniture	1800	5000	5000	33000	25000	25000
		Total of Item	1800	5000	5000	33000	25000	25000
3122		Inventories						
	503	Materials and supplies						
	017	Manual tool kits	25962	52000	52000	108000	100000	100000
	999	n.e.c	37900	0	0	0	0	0
		Total of Item	63862	52000	52000	108000	100000	100000
		Total of Project	113747	150000	150000	600000	200000	200000

Capital Expenditures According to Program and Projects for the Years 2014 - 2018

Chapter : 8166 Samra Electric Power Company

(In JDs)

Program : 9142 Operation and Generation								
Project : 004 Third steam expansion (ST3)								
Fund Source : 202001 Capital - Domestic Funding								
Group	Item	Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
28		Other Expenditures						
2822		Other Capital Expenditures						
	504	Studies, Research and Consultations						
	027	Purchasing consultation services	756755	500000	500000	0	0	0
		Total of Item	756755	500000	500000	0	0	0
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	030	Electricity generators	3420000	300000	300000	0	0	0
		Total of Item	3420000	300000	300000	0	0	0
3141		Lands						
	507	Lands						
	001	Lands expropriation and purchase	8483	0	0	0	0	0
		Total of Item	8483	0	0	0	0	0
Fund Source : 203001 Arab Fund for Social and Economic Development Loan								
Group	Item	Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	030	Electricity generators	38200000	11200000	11200000	0	0	0
		Total of Item	38200000	11200000	11200000	0	0	0
		Total of Project / Loans	38200000	11200000	11200000	0	0	0
		Total of Project	42385238	12000000	12000000	0	0	0
Project : 005 Maintaining generation stations								
Fund Source : 202001 Capital - Domestic Funding								
Group	Item	Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
22		Use of Goods and Services						
2211		Use of Goods and Services						
	512	Operating and Sustaining Expenditures						
	015	Operating systems and software	926356	7000000	7000000	10800000	6000000	11000000
		Total of Item	926356	7000000	7000000	10800000	6000000	11000000
		Total of Project	926356	7000000	7000000	10800000	6000000	11000000

Capital Expenditures According to Program and Projects for the Years 2014 - 2018

Chapter : 8166 Samra Electric Power Company

(In JDs)

Program : 9142 Operation and Generation								
Project : 007 Adding the fourth steam unit								
Fund Source : 202001 Capital - Domestic Funding								
Group	Item	Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
28		Other Expenditures						
2822		Other Capital Expenditures						
	504	Studies, Research and Consultations						
	027	Purchasing consultation services	0	1000000	1000000	1000000	1000000	0
		Total of Item	0	1000000	1000000	1000000	1000000	0
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	030	Electricity generators	0	2400000	2400000	0	0	0
		Total of Item	0	2400000	2400000	0	0	0
3141		Lands						
	507	Lands						
	001	Lands expropriation and purchase	0	200000	200000	1000000	1000000	500000
		Total of Item	0	200000	200000	1000000	1000000	500000
Fund Source : 203001 Arab Fund for Social and Economic Development Loan								
Group	Item	Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	030	Electricity generators	0	19100000	0	25000000	30000000	20000000
		Total of Item	0	19100000	0	25000000	30000000	20000000
		Total of Project / Loans	0	19100000	0	25000000	30000000	20000000
		Total of Project	0	22700000	3600000	27000000	32000000	20500000
		Total of Program	43425341	41850000	22750000	38400000	38200000	31700000
		Total of Chapter	5229291	11625000	11600000	13400000	8200000	11700000
		Total of Chapter / Loans	38200000	30300000	11200000	25000000	30000000	20000000
		Total of Chapter	43429291	41925000	22800000	38400000	38200000	31700000