

Chapter : 8169 Jordanian Airports Company

Vision : To become the distinguished supply for aviation and infrastructure services for airports in the Middle East

Mission : Provide airports and their users with administrative, technical and operational services as per the international standards of efficiency, quality, safety and security.

Legal Framework: The decision of Cabinet No.(3404) dated in 2/12/2008.

Strategic Plan :

Preparation Year : 2011

Time Period Of Plan : 2012-2014

Date Of Last Update Plan : 2011

Strategic Objectives / Performance Indicators													
Strategic Objectives Description	Performance Measurement Indicators		Base Value		Actual Value	Target Value	Initial Internal Evaluation	Target					
			Base Year	Value				2010	2011	2011	2012	2013	2014
								2010	2011	2011	2012	2013	2014
1 - Developing the operational and institutional performance.	1	Satisfaction percentage of service' receiptant	2009	-	65%	65%	67%	65%	70%	72%			
2 - Improving the government investments in airports.	1	Return on company's capital	2009	-	1.75%	1.75%	0.80%	0.90%	1.00%	1.10%			

Programs / Performance Indicators															
Goal	Programs		Description of Performance Indicators		Base Value		Actual Value	Target Value	Initial Internal Evaluation	Target					
					Base Year	Value				2010	2011	2011	2012	2013	2014
										2010	2011	2011	2012	2013	2014
1	9201	Administration and Support Services	1	Percentage of qualified employees.	2009	-	60%	60%	57%	60%	60%	60%			
			2	Percentage of employees satisfaction	2009	-	65%	65%	70%	70%	71%	72%			
2	9202	Maintaining and running the airports	1	Number of annual passengers.	2009	-	183100	183100	260000	270400	281216	292465			
			2	Number of annual air flights.	2009	-	15750	15750	22155	22855	23582	24337			
			3	Number of annual training trips.	2009	-	15500	15500	19000	19950	20948	21995			

Programs Appropriations									
Goal	Programs			Actual	Estimated	Re-estimated	Estimated	indicative	indicative
				2010	2011	2011	2012	2013	2014
1	9201	Administration and Support Services	Current	1030479	1001000	885000	1037000	1069000	1102000
			Capital	40000	40000	30000	35000	35000	35000
			Total	1070479	1041000	915000	1072000	1104000	1137000
2	9202	Maintaining and running the airports	Current	2144821	2169000	1918000	2164000	2257000	2310000
			Capital	3121700	1970000	1570000	1750000	1800000	1850000
			Total	5266521	4139000	3488000	3914000	4057000	4160000
			Total of Current	3175300	3170000	2803000	3201000	3326000	3412000
			Total of Capital	3161700	2010000	1600000	1785000	1835000	1885000
			Total of Chapter	6337000	5180000	4403000	4986000	5161000	5297000

Capital Projects Appropriations									
Prog.	Projects			Actual	Estimated	Re-estimated	Estimated	indicative	indicative
				2010	2011	2011	2012	2013	2014
9201	001	Administration Project		40000	40000	30000	35000	35000	35000
		Total Of Program		40000	40000	30000	35000	35000	35000
9202	001	Updating and maintaining the buildings of airports facilities		1135003	1870000	1500000	1700000	1750000	1800000
	002	Managing Queen Alia International Airport unit		1761697	0	0	0	0	0
	003	Completing the establishment of security fence in Amman civi		125000	0	0	0	0	0
	004	Establishing the external security fence in Queen Rania Intern		0	100000	70000	50000	50000	50000
	007	Completing the qualification of east area of Amman civil airpo		100000	0	0	0	0	0
		Total Of Program		3121700	1970000	1570000	1750000	1800000	1850000
		Total		3161700	2010000	1600000	1785000	1835000	1885000

Budget Summary of Jordanian Airports Company

(In JDs)

Description	Actual 2010	Estimated 2011	Re-estimated 2011	Estimated 2012	Indicative 2013	Indicative 2014
Revenues						
1332	Gov Subsidy (Capital)	2000000	0	0	0	0
142	Revenues of Selling Goods and Services	3963000	4625000	4718000	4727000	5334000
Total Revenues		5963000	4625000	4718000	4727000	5334000
Expenditures						
A - Current Expenditures						
211	Salaries, Wages and allowances	1684860	1788000	1485000	1826000	1980000
212	Social Security Contributions	135000	142000	133000	145000	152000
221	Use of Goods and Services	1090295	1080000	1025000	1100000	1150000
271	Pension and Compensations	57745	30000	30000	30000	30000
282	Other miscellaneous expenditures	207400	130000	130000	100000	100000
Total Current Expenditures		3175300	3170000	2803000	3201000	3412000
B - Capital Expenditures						
202001	Capital - Domestic Funding	1400003	2010000	1600000	1785000	1835000
202002	Government Grants - Capital	1761697	0	0	0	0
Total Capital Expenditures		3161700	2010000	1600000	1785000	1835000
Total Expenditures		6337000	5180000	4403000	4986000	5297000
Deficit \ Surplus before Financing		-374000	-555000	315000	-259000	37000
FINANCING BUDGET						
A - Uses						
5113001	Repayment of deficit before financing	374000	555000	0	259000	167000
5114001	Transferring the surplus of governmental units into treasur	199000	0	125000	0	0
5119007	Reserves for Obligations Repayment	2296000	1138000	2486000	2227000	2060000
Total Uses		2869000	1693000	2611000	2486000	2097000
B - Sources						
4113001	Budget Surplus before financing	0	0	315000	0	37000
4119004	Usage of reserves for liabilities repayment	2869000	1693000	2296000	2486000	2060000
Total Sources		2869000	1693000	2611000	2486000	2097000
Deficit \ Surplus after Financing		0	0	0	0	0

Revenues

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(In JDs)

Group No.	Item	Description	Actual 2010	Estimated 2011	Re-estimated 2011	Estimated 2012	Indicative 2013	Indicative 2014
1332		Gov Subsidy (Capital)						
	020	Ministry of Transport						
	000	Ministry of Transport	2000000	0	0	0	0	0
		Total of Item	2000000	0	0	0	0	0
		Total	2000000	0	0	0	0	0
1421		Sales by Market Governmental Establishments						
	059	Current Revenues of Jordan Airports Company						
	002	Landing fees	342000	460000	460000	440000	484000	532000
	003	Landing lighting revenue	26700	45000	45000	42000	46000	50000
	004	Accomodation revenue	448000	570000	570000	558000	614000	675000
	005	Taking off lighting revenue	17000	40000	40000	35000	38000	42000
	006	Cabin Use reveue	242500	250000	250000	237000	260000	286000
	007	Current locations investment revenue	1438000	1332000	1410000	1332000	1400000	1470000
	008	New expected invetsments revenue	42500	384000	300000	384000	403000	423000
	009	Ground Handling	587000	630000	540000	600000	660000	726000
	010	Self-handling	34000	60000	40000	50000	55000	61000
	011	Fuel fees revenue	128000	150000	125000	137000	151000	166000
	012	Cars licenses revenue	6000	16000	14500	16000	18000	20000
	013	Persons Licenses Revenue	46000	51000	46000	51000	51000	56000
	014	Payable interests revenue	75000	46500	80000	40000	30000	33000
	015	Water selling revenue	431000	360000	350000	350000	350000	350000
	016	Electricity selling revenue	14300	43000	30000	33000	36000	40000
	017	Cars parking revenue	28000	30000	30000	30000	33000	36000
	018	Revenues of locations occupied by the Authority	0	100000	275000	275000	275000	275000
	020	Projects Unit Revenues	0	0	60000	60000	60000	60000
	999	Miscellaneous revenues	57000	57500	52500	57000	30000	33000
		Total of Item	3963000	4625000	4718000	4727000	4994000	5334000
		Total	3963000	4625000	4718000	4727000	4994000	5334000
		Total Revenues	5963000	4625000	4718000	4727000	4994000	5334000

Overall Summary of Current Expenditures for the years 2010 - 2014

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(In JDs)

Group	Item	Description	Actual 2010	Estimated 2011	Re-Estimated 2011	Estimated 2012	Indicative 2013	Indicative 2014
21		Compensations of Employees						
2111		Salaries, Wages and allowances						
	103	Contract Employees' Salaries	1419426	1543000	1261000	1585000	1646000	1669000
	110	Overtime Allowance	23000	22000	18000	22000	24000	26000
	114	Transport Allowance	167434	152000	135000	149000	186000	215000
	116	Employees' bonuses	75000	71000	71000	70000	70000	70000
Total			1684860	1788000	1485000	1826000	1926000	1980000
2121		Social Security Contributions						
	301	Social Security	135000	142000	133000	145000	150000	152000
Total			135000	142000	133000	145000	150000	152000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	23420	19000	19000	24000	24000	26000
	203	Water	18000	18000	18000	22000	22000	24000
	204	Electricity	326000	279000	279000	298000	301000	307000
	205	Fuels	78654	60000	60000	71000	75000	81000
	206	Maintenance of Machines, furniture and	51906	30000	30000	32000	32000	33000
	207	Maintenance of Vehicles, Heavy Duty Ma	60000	35000	35000	37000	37000	38000
	208	Repair and maintenance of buildings and	65000	60000	60000	61000	62000	63000
	209	Office Supplies	35000	32000	32000	35000	36000	38000
	210	Raw materials (Medicines, Clothes, Foo	9282	37000	32000	35000	36000	38000
	211	Cleaning Services and supplies (includi	100000	153000	115000	117000	119000	121000
	212	Insurance	142251	202000	197000	211000	212000	212000
	213	Official Travel Missions	37852	45000	40000	42000	42000	42000
	214	Other goods and services expenses	142930	110000	108000	115000	122000	127000
Total			1090295	1080000	1025000	1100000	1120000	1150000
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	57745	30000	30000	30000	30000	30000
Total			57745	30000	30000	30000	30000	30000
28		Other expenditures						
2821		Other miscellaneous expenditures						
	303	Scientific Scholarships and Training Cou	140000	90000	90000	60000	60000	60000
	305	Non-Employees' Bonuses	67400	40000	40000	40000	40000	40000
Total			207400	130000	130000	100000	100000	100000
Total of Chapter			3175300	3170000	2803000	3201000	3326000	3412000

Current Expenditures According to Program For the years 2010 - 2014

Chapter : 8169 Jordanian Airports Company

(In JDs)

Program 9201 Administration and Support Services								
Group	Item	Description	Actual 2010	Estimated 2011	Re-Estimated 2011	Estimated 2012	Indicative 2013	Indicative 2014
21		Compensations of Employees						
2111		Salaries, Wages and allowances						
	103	Contract Employees' Salaries	495426	573000	480000	591000	612000	630000
	110	Overtime Allowance	8000	6000	5000	6000	7000	8000
	114	Transport Allowance	63683	47000	38000	49000	52000	55000
	116	Employees' bonuses	35000	36000	36000	36000	36000	36000
		Total	602109	662000	559000	682000	707000	729000
2121		Social Security Contributions						
	301	Social Security	35000	37000	36000	37000	38000	39000
		Total	35000	37000	36000	37000	38000	39000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	9420	5000	5000	7000	7000	8000
	203	Water	6000	6000	6000	8000	8000	9000
	204	Electricity	6000	4000	4000	6000	6000	7000
	205	Fuels	9449	8000	8000	10000	10000	11000
	209	Office Supplies	10000	7000	7000	9000	9000	10000
	210	Raw materials (Medicines, Clothes	6142	7000	7000	9000	9000	10000
	212	Insurance	25344	42000	37000	46000	46000	46000
	213	Official Travel Missions	37852	45000	40000	42000	42000	42000
	214	Other goods and services expense	108018	83000	81000	86000	92000	96000
	001	Events and hospitality	5940	3000	3000	3000	3000	3000
	008	Ads and subscriptions	28288	8000	8000	9000	10000	10000
	081	Stamps, fines and penalties	5292	10000	8000	9000	11000	11000
	082	Subscriptions	10000	2000	2000	3000	4000	5000
	083	Banking expenses	4000	4000	4000	4000	5000	6000
	084	Fees and Licenses	50000	52000	52000	53000	54000	55000
	999	n.e.c	4498	4000	4000	5000	5000	6000
		Total	218225	207000	195000	223000	229000	239000
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	57745	30000	30000	30000	30000	30000
		Total	57745	30000	30000	30000	30000	30000
28		Other expenditures						
2821		Other current expenses						
	303	Scientific Scholarships and Trainin	50000	25000	25000	25000	25000	25000
	305	Non-Employees' Bonuses	67400	40000	40000	40000	40000	40000
		Total	117400	65000	65000	65000	65000	65000
		Total of Program	1030479	1001000	885000	1037000	1069000	1102000

Current Expenditures According to Program For the years 2010 - 2014

Chapter : 8169 Jordanian Airports Company

(In JDs)

Program 9202 Maintaining and running the airports								
Group	Item	Description	Actual 2010	Estimated 2011	Re-Estimated 2011	Estimated 2012	Indicative 2013	Indicative 2014
21		Compensations of Employees						
2111		Salaries, Wages and allowances						
	103	Contract Employees' Salaries	924000	970000	781000	994000	1034000	1039000
	110	Overtime Allowance	15000	16000	13000	16000	17000	18000
	114	Transport Allowance	103751	105000	97000	100000	134000	160000
	116	Employees' bonuses	40000	35000	35000	34000	34000	34000
		Total	1082751	1126000	926000	1144000	1219000	1251000
2121		Social Security Contributions						
	301	Social Security	100000	105000	97000	108000	112000	113000
		Total	100000	105000	97000	108000	112000	113000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	14000	14000	14000	17000	17000	18000
	203	Water	12000	12000	12000	14000	14000	15000
	204	Electricity	320000	275000	275000	292000	295000	300000
	205	Fuels	69205	52000	52000	61000	65000	70000
	206	Maintenance of Machines, furniture	51906	30000	30000	32000	32000	33000
	207	Maintenance of Vehicles, Heavy Du	60000	35000	35000	37000	37000	38000
	208	Repair and maintenance of building	65000	60000	60000	61000	62000	63000
	209	Office Supplies	25000	25000	25000	26000	27000	28000
	210	Raw materials (Medicines, Clothes	3140	30000	25000	26000	27000	28000
	211	Cleaning Services and supplies (in	100000	153000	115000	117000	119000	121000
	212	Insurance	116907	160000	160000	165000	166000	166000
	214	Other goods and services expense	34912	27000	27000	29000	30000	31000
	001	Events and hospitality	4912	6000	6000	7000	7000	7000
	057	Technical consultations	30000	0	0	0	0	0
	085	Developing the electronic website	0	21000	21000	22000	23000	24000
		Total	872070	873000	830000	877000	891000	911000
28		Other expenditures						
2821		Other current expenses						
	303	Scientific Scholarships and Trainin	90000	65000	65000	35000	35000	35000
		Total	90000	65000	65000	35000	35000	35000
		Total of Program	2144821	2169000	1918000	2164000	2257000	2310000
		Total of Chapter	3175300	3170000	2803000	3201000	3326000	3412000

Overall Summary of Capital Expenditures for the years 2010 - 2014

Chapter : 8169 Jordanian Airports Company

(In JDs)

Group	Item	Description	Actual 2010	Estimated 2011	Re-Estimated 2011	Estimated 2012	Indicative 2013	Indicative 2014
		Expenditures						
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and mainten	200000	1380000	1081000	1580000	1630000	1680000
Total			200000	1380000	1081000	1580000	1630000	1680000
28		Other expenditures						
2822		Other miscellaneous expenditures						
	504	Studies, Researches and Consultations	2376667	90000	77000	115000	115000	115000
Total			2376667	90000	77000	115000	115000	115000
		Fixed Assets						
31		Non-financial Assets						
3111		Fixed Assets						
	508	Works and Constructions	155000	100000	70000	50000	50000	50000
Total			155000	100000	70000	50000	50000	50000
3112		Fixed Assets						
	505	Equipments, Machines and Apparatus	142208	320000	270000	40000	40000	40000
	506	Vehicles and Heavy Duty Machines	254741	100000	82000	0	0	0
Total			396949	420000	352000	40000	40000	40000
3113		Fixed Assets						
	511	Equipping and furnishing	33084	20000	20000	0	0	0
Total			33084	20000	20000	0	0	0
Total of Chapter			3161700	2010000	1600000	1785000	1835000	1885000

Capital Expenditures According to Programs and Projects for the years 2010 - 2014

Chapter : 8169 Jordanian Airports Company

(In JDs)

Program : 9201 Administration and Support Services

Project : 001 Administration Project

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2010	Estimated 2011	Re-Estimated 2011	Estimated 2012	Indicative 2013	Indicative 2014
28		Other expenditures						
2822		Other Capital expenditures						
	504	Studies, Researches and Consultations						
	013	Legal Consultations	20000	10000	8000	9000	9000	9000
	027	Purchasing consulting services	10000	17000	11000	13000	13000	13000
	040	Statements auditing fees studies	10000	13000	11000	13000	13000	13000
		Total of Item	40000	40000	30000	35000	35000	35000
		Total of Project	40000	40000	30000	35000	35000	35000
		Total of Program	40000	40000	30000	35000	35000	35000

Capital Expenditures According to Programs and Projects for the years 2010 - 2014

Chapter : 8169 Jordanian Airports Company

(In JDs)

Program : 9202 Maintaining and running the airports

Project : 001 Updating and maintaining the buildings of airports facilities

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2010	Estimated 2011	Re-Estimated 2011	Estimated 2012	Indicative 2013	Indicative 2014
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and mainte						
	030	Airport buildings Maintenance	100000	1380000	1081000	1580000	1630000	1680000
		Total of Item	100000	1380000	1081000	1580000	1630000	1680000
28		Other expenditures						
2822		Other Capital expenditures						
	504	Studies, Researches and Consultations						
	027	Purchasing consulting services	47521	25000	24000	50000	50000	50000
	041	Amman Airport Development and comprehensive stu	527449	25000	23000	30000	30000	30000
		Total of Item	574970	50000	47000	80000	80000	80000
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	067	Drinking water and fire network	30000	0	0	0	0	0
		Total of Item	30000	0	0	0	0	0
3112		Machinery and Equipment						
	505	Equipments, Machines and Apparatus						
	001	Computers and accessories	42208	60000	52000	40000	40000	40000
	018	Security and Inspection Devices	100000	0	0	0	0	0
	064	Transferring belt for passengers building	0	200000	163000	0	0	0
	999	n.e.c	0	60000	55000	0	0	0
		Total of Item	142208	320000	270000	40000	40000	40000
	506	Vehicles and Heavy Duty Machines						
	005	Medium-size Buses	0	50000	43000	0	0	0
	007	Tankers	84741	0	0	0	0	0
	015	Granes	0	50000	39000	0	0	0
	024	Quick intervention heavy duty machines	160000	0	0	0	0	0
	025	Runways Sweepers	10000	0	0	0	0	0
		Total of Item	254741	100000	82000	0	0	0
3113		Other Fixed Assets						
	511	Equipping and furnishing						
	006	Buildings and Facilities Furnishing and Equipping	22864	20000	20000	0	0	0
	012	Modernizing the furniture of private cabin	10220	0	0	0	0	0
		Total of Item	33084	20000	20000	0	0	0
		Total of Project	1135003	1870000	1500000	1700000	1750000	1800000

Project : 002 Managing Queen Alia International Airport unit

Fund Source : 202002 Government Grants - Capital

Group	Item	Description	Actual 2010	Estimated 2011	Re-Estimated 2011	Estimated 2012	Indicative 2013	Indicative 2014
28		Other expenditures						
2822		Other Capital expenditures						
	504	Studies, Researches and Consultations						
	042	Consultations and Services for project Management U	1761697	0	0	0	0	0
		Total of Item	1761697	0	0	0	0	0
		Total of Project	1761697	0	0	0	0	0

Capital Expenditures According to Programs and Projects for the years 2010 - 2014

Chapter : 8169 Jordanian Airports Company

(In JDs)

Program : 9202 Maintaining and running the airports

Project : 003 Completing the establishment of security fence in Amman civil airport

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2010	Estimated 2011	Re-Estimated 2011	Estimated 2012	Indicative 2013	Indicative 2014
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	069	Establishing fences	125000	0	0	0	0	0
		Total of Item	125000	0	0	0	0	0
		Total of Project	125000	0	0	0	0	0

Project : 004 Establishing the external security fence in Queen Rania International Airport

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2010	Estimated 2011	Re-Estimated 2011	Estimated 2012	Indicative 2013	Indicative 2014
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	069	Establishing fences	0	100000	70000	50000	50000	50000
		Total of Item	0	100000	70000	50000	50000	50000
		Total of Project	0	100000	70000	50000	50000	50000

Project : 007 Completing the qualification of east area of Amman civil airport

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2010	Estimated 2011	Re-Estimated 2011	Estimated 2012	Indicative 2013	Indicative 2014
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and mainte						
	009	Miscellaneous buildings repair and renovation	100000	0	0	0	0	0
		Total of Item	100000	0	0	0	0	0
		Total of Project	100000	0	0	0	0	0

Total of Program 3121700 1970000 1570000 1750000 1800000 1850000

Total of Chapter 3161700 2010000 1600000 1785000 1835000 1885000