

Chapter : 8162 Aqaba Water Company

Vision : Providing water and sanitary drainage service at an excellent level that makes us an essential partner in the development and distinction of Aqaba region

Mission : To participate in raising the environmental and health level, improving the investment environment in Aqaba through exploring future requirements and executing necessary projects to meet the increasing demand on our services, providing pure water and effective treatment systems, as well as providing these services at a distinguished and economically feasible level and affordable prices covering the cost and ensuring continuity and seeking change and technical and administrative development to achieve global standards in the water industry sector.

Legal Framework: Establishment and Development Agreement of Aqaba Water Company, approved by the Council of Ministers in its decision No. 949, dated 24/2/2004

Strategic Objectives for Unit / Performance Indicators										
Strategic Objectives Description	Performance Measurement Indicators		Base Value		Actual Value	Target Value	Preliminary Self Evaluation	Target Value		
			Base Year	Value				2018	2019	2020
1 - To raise the Company's institutional efficiency	1	Number of staff holding university degree	2017	50	55	60	60	65	70	70
2 - To supply drinking water	1	Percentage of non revenue water	2017	%24.7	%24.5	%24	%24.3	%23.5	%22	%22
	2	Percentage of tests conforming to the Jordanian specifications	2017	%100	%100	%100	%100	%100	%100	%100
3 - To provide waste water treatment systems	1	Percentage of completed control inspections	2017	%70	%100	%100	%100	%100	%100	%100

Programs that achieve the Strategic Objectives / Performance Indicators											
Programs		Description of Performance Indicators		Base Value		Actual Value	Target Value	Preliminary Self Evaluation	Target Value		
				Base Year	Value				2018	2019	2020
9061	Administration and Support Services	1	Degree of service recipients' satisfaction	2017	%87	%90	%95	%92	%92	%93	%93
		2	Percentage of current round collection average	2017	%80	%83	%87	%84	%89	%91	%92
		3	Percentage of automatic billing	2017	%100	%100	%100	%100	%100	%100	%100
		4	Average training hours for each employee	2017	9	15	16	15	17	18	19
9062	Water	1	Average water distribution continuity	2017	%95	%95	%97	%98	%98	%98	%98
		2	Average technical loss of each extension	2017	1150	650	650	640	600	550	500
		3	Number of buildings served with water	2017	17000	18000	18750	18850	19300	19700	20200
9063	Sewerage	1	Percentage of inhabitants served with sanitary drainage	2017	%94	%95	%96	%96	%96	%96	%96
		2	Percentage of treated water to treated wastewater.	2017	%53	%53	%55	%55	%60	%65	%70

Programs Appropriations								
Programs			Actual	Estimated	Re-estimated	Estimated	indicative	indicative
			2018	2019	2019	2020	2021	2022
9061	Administration and Support Services	Current	12588427	13140000	12917776	14837000	15652000	15867000
		Capital	109761	0	0	100000	100000	50000
		Total	12698188	13140000	12917776	14937000	15752000	15917000
9062	Water	Current	0	0	0	0	0	0
		Capital	1657810	1000000	920000	800000	800000	800000
		Total	1657810	1000000	920000	800000	800000	800000
9063	Sewerage	Current	0	0	0	0	0	0
		Capital	43790	900000	580000	700000	800000	850000
		Total	43790	900000	580000	700000	800000	850000
		Total of Current	12588427	13140000	12917776	14837000	15652000	15867000
		Total of Capital	1811361	1900000	1500000	1600000	1700000	1700000
		Total of Chapter	14399788	15040000	14417776	16437000	17352000	17567000

Capital Projects Appropriations According to Program

Prog.	Projects		Actual	Estimated	Re-estimated	Estimated	indicative	indicative
			2018	2019	2019	2020	2021	2022
9061	006	Oracle Systems Development Project	109761	0	0	100000	100000	50000
		Total of Program	109761	0	0	100000	100000	50000
9062	001	Water Program Administration Project	205604	0	0	0	0	0
	006	Establishing water networks in Al-Qwairah	362363	50000	50000	50000	50000	50000
	018	Maintaining water stations	38543	200000	200000	100000	100000	100000
	025	Establishing new water reservoirs	48517	100000	100000	100000	100000	100000
	027	Establishing miscellaneous water networks in Aqaba city	863836	400000	400000	450000	450000	450000
	028	Updating pumping systems in water stations	87477	50000	50000	50000	50000	50000
	034	Water wells maintenance	50370	50000	20000	50000	50000	50000
	038	urgent implementation of networks	0	50000	0	0	0	0
	039	Establishing desalination station in Qetar and Al-Resheh area	1100	0	0	0	0	0
	045	Development of infrastructure of sub-networks and household extensions	0	100000	100000	0	0	0
		Total of Program	1657810	1000000	920000	800000	800000	800000
9063	001	Sewerage Program Administration Project	31954	0	0	0	0	0
	002	Lifting and Purification Stations Maintenance Project	11836	50000	50000	50000	50000	50000
	013	Miscellaneous Sewerage projects	0	50000	30000	200000	200000	200000
	025	Completing the Sha'biya network/ 1st phase	0	100000	100000	150000	150000	150000
	031	Expanding the mechanical station.	0	700000	400000	300000	400000	450000
		Total of Program	43790	900000	580000	700000	800000	850000
		Total	1811361	1900000	1500000	1600000	1700000	1700000

Revenues

Chapter 8162 Aqaba Water Company

(In JDs)

Group No.	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
1421		Sales of Market Governmental Units						
	055	Current Revenues for Aqaba Water Company						
	001	Water costs	13343624	14710000	14710000	15160000	16142000	17128000
	002	Sales of treated water	2439791	3721000	3124000	3576000	3653000	3733000
	999	Miscellaneous Revenues	216521	1177000	299000	415000	422000	428000
		Total of Item	15999936	19608000	18133000	19151000	20217000	21289000
		Total	15999936	19608000	18133000	19151000	20217000	21289000
1422		Administrative Fees						
	901	Fees collected by government units						
	035	Subscriptions Fees	741748	487000	487000	722000	739000	757000
	036	Sewerage tax fees	810558	873000	873000	860000	886000	913000
		Total of Item	1552306	1360000	1360000	1582000	1625000	1670000
		Total	1552306	1360000	1360000	1582000	1625000	1670000
		Total Revenues	17552242	20968000	19493000	20733000	21842000	22959000

Overall Summary of Current Expenditures for the Years 2018 - 2022

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(In JDs)

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	3304336	3059000	3059000	3070000	3222000	3320000
	104	Workers' Wages	162	363000	354000	360000	365000	376000
	105	Personal Cost of Living Allowance	377951	408000	404000	420000	432000	445000
	110	Overtime Allowance	219894	185000	185000	185000	185000	185000
	111	Additional Allowance	716243	737000	714000	717000	751000	774000
	113	Transportation Allowance	5523	8000	5000	5000	5000	5000
	114	Transport Allowance	31430	5000	5000	66000	66000	66000
	116	Employees' Bonuses	497774	500000	500000	500000	500000	500000
		Total	5153313	5265000	5226000	5323000	5526000	5671000
2121		Social Security Contributions						
	301	Social Security	668036	700000	700000	725000	748000	771000
		Total	668036	700000	700000	725000	748000	771000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	201	Rents	18343	19000	19000	19000	19000	19000
	202	Telecommunications Services	101304	110000	110000	100000	100000	100000
	204	Electricity	930126	3100000	2917000	3160000	3210000	3257000
	205	Fuels	171904	95000	95000	130000	130000	130000
	206	Maintenance of Machines, furniture and accessories	22225	40000	40000	22000	22000	22000
	207	Maintenance of vehicles, equipment and accessories	56039	60000	60000	55000	55000	55000
	208	Repair and maintenance of buildings and accessories	10798	9000	9000	9000	9000	9000
	209	Stationery, Publications and Office Supplies	58147	34000	34000	40000	40000	40000
	210	Substances and raw materials (medicines, clothes, food, films, etc..)	64152	55000	55000	70000	70000	70000
	211	Cleaning services and supplies including cleaning contracts	34833	30000	30000	30000	30000	30000
	212	Insurance	60548	55000	55000	55000	55000	55000
	213	Official Travel Missions	15137	8000	8000	16000	16000	16000
	214	Goods and services expenses	4659361	3135000	3135000	4658000	5197000	5197000
		Total	6202917	6750000	6567000	8364000	8953000	9000000
24		Interests						
2421		Domestic Interests						
	317	Domestic Interests	5677	0	0	0	0	0
		Total	5677	0	0	0	0	0
28		Other Expenditures						
2821		Other Miscellaneous Expenditures						
	302	Contributions	493624	375000	374776	375000	375000	375000
	303	Scientific scholarships and training courses	1801	10000	10000	10000	10000	10000
	305	Non-Employees' Bonuses	63059	40000	40000	40000	40000	40000
		Total	558484	425000	424776	425000	425000	425000
Total of Chapter			12588427	13140000	12917776	14837000	15652000	15867000

Current Expenditures According to Program for the Years 2018 - 2022

Chapter : 8162 Aqaba Water Company

(In JDs)

Program 9061 Administration and Support Services								
Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	3304336	3059000	3059000	3070000	3222000	3320000
	104	Workers' Wages	162	363000	354000	360000	365000	376000
	105	Personal Cost of Living Allowance	377951	408000	404000	420000	432000	445000
	110	Overtime Allowance	219894	185000	185000	185000	185000	185000
	111	Additional Allowance	716243	737000	714000	717000	751000	774000
	113	Transportation Allowance	5523	8000	5000	5000	5000	5000
	114	Transport Allowance	31430	5000	5000	66000	66000	66000
	116	Employees' Bonuses	497774	500000	500000	500000	500000	500000
	001	Employees' bonuses	0	250000	250000	250000	250000	250000
	011	Additional Salaries	0	250000	250000	250000	250000	250000
		Total	5153313	5265000	5226000	5323000	5526000	5671000
2121		Social Security Contributions						
	301	Social Security	668036	700000	700000	725000	748000	771000
		Total	668036	700000	700000	725000	748000	771000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	201	Rents	18343	19000	19000	19000	19000	19000
	202	Telecommunications Services	101304	110000	110000	100000	100000	100000
	204	Electricity	930126	3100000	2917000	3160000	3210000	3257000
	205	Fuels	171904	95000	95000	130000	130000	130000
	002	Saloon vehicles	30000	25000	25000	30000	30000	30000
	003	Transport vehicles and heavy equipment	141904	70000	70000	100000	100000	100000
	206	Maintenance of Machines, furniture and accessories	22225	40000	40000	22000	22000	22000
	207	Maintenance of vehicles, equipment and accessories	56039	60000	60000	55000	55000	55000
	208	Repair and maintenance of buildings and accessories	10798	9000	9000	9000	9000	9000
	209	Stationery, Publications and Office Supplies	58147	34000	34000	40000	40000	40000
	210	Substances and raw materials (medicines, clothes, food, films, etc..)	64152	55000	55000	70000	70000	70000
	211	Cleaning services and supplies including cleaning contracts	34833	30000	30000	30000	30000	30000
	212	Insurance	60548	55000	55000	55000	55000	55000
	213	Official Travel Missions	15137	8000	8000	16000	16000	16000
	214	Goods and services expenses	4659361	3135000	3135000	4658000	5197000	5197000
	010	Fees and Commissions	26066	13000	13000	15000	15000	15000
	013	Services, security and guarding contracts	161463	150000	150000	150000	150000	150000
	032	Renting vehicles and trucks	76212	47000	47000	57000	57000	57000
	056	Legal consultations	39896	25000	25000	35000	35000	35000
	059	Operating maintenance of wells and networks	383981	250000	250000	400000	400000	400000
	060	Conferences and lectures	44794	50000	50000	40000	40000	40000
	105	Purchasing water from other sources	2257532	1400000	1400000	2300000	2300000	2300000
	119	Operational expenses for Sewerage stations/ contract projects	1669417	1200000	1200000	1661000	2200000	2200000
		Total	6202917	6750000	6567000	8364000	8953000	9000000

Current Expenditures According to Program for the Years 2018 - 2022

Chapter : 8162 Aqaba Water Company

(In JDs)

Program 9061 Administration and Support Services								
Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
24		Interests						
2421		Domestic Interests						
	317	Domestic Interests	5677	0	0	0	0	0
	001	Domestic loans interests	5677	0	0	0	0	0
		Total	5677	0	0	0	0	0
28		Other Expenditures						
2821		Other Current Expenditures						
	302	Contributions	493624	375000	374776	375000	375000	375000
	303	Scientific scholarships and training courses	1801	10000	10000	10000	10000	10000
	305	Non-Employees' Bonuses	63059	40000	40000	40000	40000	40000
		Total	558484	425000	424776	425000	425000	425000
		Total of Program	12588427	13140000	12917776	14837000	15652000	15867000
		Total of Chapter	12588427	13140000	12917776	14837000	15652000	15867000

Overall Summary of Capital Expenditures for the Years 2018 - 2022

Chapter : 8162 Aqaba Water Company

(In JDs)

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
		Expenditures						
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance	306353	300000	270000	200000	200000	200000
	512	Operating and Sustaining Expenditures	198338	150000	150000	150000	150000	100000
		Total	504691	450000	420000	350000	350000	300000
		Fixed Assets						
31		Non-financial Assets						
3111		Fixed Assets						
	508	Works and Constructions	1274716	1450000	1080000	1250000	1350000	1400000
		Total	1274716	1450000	1080000	1250000	1350000	1400000
3112		Fixed Assets						
	505	Equipment, Machines and Devices	31954	0	0	0	0	0
		Total	31954	0	0	0	0	0
		Total of Chapter	1811361	1900000	1500000	1600000	1700000	1700000

Capital Expenditures According to Program and Projects for the Years 2018 - 2022

Chapter : 8162 Aqaba Water Company

(In JDs)

Program : 9061 Administration and Support Services

Project : 006 Oracle Systems Development Project

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
22		Use of Goods and Services						
2211		Use of Goods and Services						
	512	Operating and Sustaining Expenditures						
	015	Operating systems and software	109761	0	0	100000	100000	50000
		Total of Item	109761	0	0	100000	100000	50000
		Total of Project	109761	0	0	100000	100000	50000
		Total of Program	109761	0	0	100000	100000	50000

Capital Expenditures According to Program and Projects for the Years 2018 - 2022

Chapter : 8162 Aqaba Water Company

(In JDs)

Program : 9062 Water

Project : 001 Water Program Administration Project

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance						
	025	Water meters repair and maintenance	205604	0	0	0	0	0
		Total of Item	205604	0	0	0	0	0
		Total of Project	205604	0	0	0	0	0

Project : 006 Establishing water networks in Al-Qwaireh

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	019	Construction of water networks	362363	50000	50000	50000	50000	50000
		Total of Item	362363	50000	50000	50000	50000	50000
		Total of Project	362363	50000	50000	50000	50000	50000

Project : 018 Maintaining water stations

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance						
	013	Maintenance and modernization of stations	38543	200000	200000	100000	100000	100000
		Total of Item	38543	200000	200000	100000	100000	100000
		Total of Project	38543	200000	200000	100000	100000	100000

Project : 025 Establishing new water reservoirs

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	045	Construction of and completing reservoirs	48517	100000	100000	100000	100000	100000
		Total of Item	48517	100000	100000	100000	100000	100000
		Total of Project	48517	100000	100000	100000	100000	100000

Project : 027 Establishing miscellaneous water networks in Aqaba city

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	019	Construction of water networks	863836	400000	400000	450000	450000	450000
		Total of Item	863836	400000	400000	450000	450000	450000
		Total of Project	863836	400000	400000	450000	450000	450000

Capital Expenditures According to Program and Projects for the Years 2018 - 2022

Chapter : 8162 Aqaba Water Company

(In JDs)

Program : 9062 Water

Project : 028 Updating pumping systems in water stations

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
22		Use of Goods and Services						
2211		Use of Goods and Services						
	512	Operating and Sustaining Expenditures						
	015	Operating systems and software	87477	50000	50000	50000	50000	50000
		Total of Item	87477	50000	50000	50000	50000	50000
		Total of Project	87477	50000	50000	50000	50000	50000

Project : 034 Water wells maintenance

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance						
	010	Wells maintenance	50370	50000	20000	50000	50000	50000
		Total of Item	50370	50000	20000	50000	50000	50000
		Total of Project	50370	50000	20000	50000	50000	50000

Project : 038 urgent implementation of networks

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	019	Construction of water networks	0	50000	0	0	0	0
		Total of Item	0	50000	0	0	0	0
		Total of Project	0	50000	0	0	0	0

Project : 039 Establishing desalination station in Qetar and Al-Resheh area

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
22		Use of Goods and Services						
2211		Use of Goods and Services						
	512	Operating and Sustaining Expenditures						
	028	Water stations expenditures	1100	0	0	0	0	0
		Total of Item	1100	0	0	0	0	0
		Total of Project	1100	0	0	0	0	0

Project : 045 Development of infrastructure of sub-networks and household extensions

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
22		Use of Goods and Services						
2211		Use of Goods and Services						
	512	Operating and Sustaining Expenditures						
	028	Water stations expenditures	0	100000	100000	0	0	0
		Total of Item	0	100000	100000	0	0	0
		Total of Project	0	100000	100000	0	0	0
		Total of Program	1657810	1000000	920000	800000	800000	800000

Capital Expenditures According to Program and Projects for the Years 2018 - 2022

Chapter : 8162 Aqaba Water Company

(In JDs)

Program : 9063 Sewerage

Project : 001 Sewerage Program Administration Project

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	015	Sewerage devices and equipment	31954	0	0	0	0	0
		Total of Item	31954	0	0	0	0	0
		Total of Project	31954	0	0	0	0	0

Project : 002 Lifting and Purification Stations Maintenance Project

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance						
	013	Maintenance and modernization of stations	11836	50000	50000	50000	50000	50000
		Total of Item	11836	50000	50000	50000	50000	50000
		Total of Project	11836	50000	50000	50000	50000	50000

Project : 013 Miscellaneous Sewerage projects

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	020	Construction of Sewerage networks	0	50000	30000	200000	200000	200000
		Total of Item	0	50000	30000	200000	200000	200000
		Total of Project	0	50000	30000	200000	200000	200000

Project : 025 Completing the Sha'biya network/ 1st phase

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	020	Construction of Sewerage networks	0	100000	100000	150000	150000	150000
		Total of Item	0	100000	100000	150000	150000	150000
		Total of Project	0	100000	100000	150000	150000	150000

Project : 031 Expanding the mechanical station.

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2018	Estimated 2019	Re-estimated 2019	Estimated 2020	Indicative 2021	Indicative 2022
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	023	Stations construction and completion	0	700000	400000	300000	400000	450000
		Total of Item	0	700000	400000	300000	400000	450000
		Total of Project	0	700000	400000	300000	400000	450000

Total of Program 43790 900000 580000 700000 800000 850000

Total of Chapter 1811361 1900000 1500000 1600000 1700000 1700000